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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

FT No. 31,303

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Wednesday November 14 1990

CHINA
Forging a new
five-year plan
Page 7

D 8523A

World News

Business Summary

Senators say Congress must approve Gulf action

Two leading US Republican Senators called for a special session of Congress to seek approval for US military action in the Gulf amid rising public concern that America may be sliding closer to war with Iraq. The White House said a recall of Congress was not necessary. Page 18

UK to shut bases

Britain is to close two Royal Air Force bases at Wildenrath and Gutersloh in West Germany from 1992. Flying activity will reduce progressively from next year. Page 18

Gatt under siege

Thousands of angry European farmers laid siege to the headquarters of the General Agreement on Tariffs and Trade in Geneva in protest at efforts to cut agricultural supports. Unbridgeable Gulf, Page 4

British pilot killed

A British pilot was killed when his fighter-bomber, assigned to the multinational force in the Gulf, crashed in the Saudi desert on a training flight. Page 18

Winnie Mandela hurt

Winnie Mandela, wife of African National Congress leader Nelson Mandela, was hit by a police car while visiting a township near Pretoria. Page 18

Singapore-US pact

Singapore prime minister Lee Kuan Yew and US vice-president Dan Quayle signed a pact allowing greater US access to the island's military facilities. Page 18

Poll fraud claim

Quintanarro Cardenas, Mexico's most prominent opposition leader, demanded that local elections be annulled in two Mexican states where the ruling party claimed landslide victories amid widespread fraud charges. Page 18

Amish children die

Amish children were killed in a lorry carrying them to a school. The lorry overturned on a road near a farm. Page 18

Anger over report

Human rights activists expressed anger at the outcome of a South African judicial inquiry which exonerated police after allegations that anti-apartheid activists were killed by official death squads. Page 7

Irish leader quits

Alan Dukes, leader of Ireland's main opposition party, Fine Gael, announced his resignation after his party's dismal showing in last week's presidential election. Latham successor, Page 3

Caught in the act

Three French police officers suspected of involvement in several armed robberies were arrested trying to hold up a bank in Lyon. Page 18

Israeli shot dead

A Jordanian teenager shot dead an Israeli soldier near a Jordan River guard post and an Arab attacker stabbed two policemen in Jerusalem. Page 18

Typhoon sinks ships

The strongest typhoon to hit the Philippines in 50 years sank a number of ships and forced thousands to flee. Winds reached 125 miles an hour. Page 18

Death for forgery

Lu Yiping, 21, a clerk for China's national airline has been sentenced to death for forging tickets to obtain money which she spent on jewellery and a motorcycle. Page 18

Picasso gift

French president François Mitterrand gave Spanish prime minister Felipe Gonzalez two paintings by Pablo Picasso which the late painter wanted returned to his native Spain after his death. Page 18

Japanese retail banks agree terms for merger

Kyowa Bank and Seitama Bank, two leading Japanese banks, announced plans for a merger which would create the eighth largest commercial bank in Japan in terms of deposits and the 19th largest bank in the world. The move is the latest in a wave of consolidation in the Japanese banking industry as groups try to respond to the pressures of financial deregulation in Tokyo. Page 18

MARKETS: Wall Street

Dow Jones Industrial Average was 5.70 lower at mid-session at 2,534.65. Frankfurt DAX index closed 0.67 up at 1,402.91. Tokyo Nikkei average closed with its eighth highest gain ever of 1.041.87, or 4.5 per cent, to 23,973.67. World Stock Market reports: Back Page, Section II

RANK of Ireland chief

executive Mark Kelly Hutchinson, resigned after his bank suffered heavy losses in its two major overseas operations, the UK and the US. Pre-tax profits plunged from £83.5m (£18m) in last year's first half to September 30. Page 18; Lex Page 18

S.G. WARBURG, one of the

UK's leading investment banks, reported interim profits of £66.3m (£12m) before tax, a fall of 35 per cent on the same period last year. Page 18; Lex Page 18

BRITAIN unveiled far-reaching

proposals to increase competition in the UK telecommunications industry. Details and Lex Page 18

CENTRAL BANK governors

of the 12 European Community states yesterday agreed the draft statutes of a future European central bank, although Britain expressed reservations. Page 18

HOECHST, German chemical

giant, reported a 22 per cent slump in earnings for the first nine months of 1990. Page 20

EUROPEAN Community anti-

dumping rules came under scrutiny yesterday following the announcement of new curbs on Far Eastern audio cassette imports. Page 18

OLIVETTI, Italian computers

and office equipment group, is planning to lay off about 7,000 of its 55,000 workers worldwide in response to the current downturn in the international computers business. Page 19

HUNGARIAN state privatisation

body yesterday approved a bid by Sanofi, the pharmaceutical subsidiary of France's Société Nationale Elf Aquitaine, to take a dominant stake in Chemo, Hungary's second largest pharmaceutical company. Page 4

BANK for International Settlements

says the crisis in the Gulf could have severe repercussions on the world economy and the stability of the international financial system. Page 23

VIRGIN Atlantic Airways, UK

carrier, changed rival British Airways of uncompetitive behaviour to try to damage his airline's long distance services from Gatwick airport. Page 11

NEWS Corporation shares

grazed on the Australian Stock Exchange as a spate of rumours about the outcome of talks with the company's bankers swept the market. Page 20

INDONESIA has awarded a

politically sensitive telecommunications contract to American Telephone and Telegraph (AT&T) and a partnership between Japan's NEC and Sumitomo corporations. Page 4

UNITED Press International,

US news agency, faces possible liquidation at midnight on Saturday unless journalists and other staff accept a 90-day pay cut of 35 per cent by Friday. Page 20

Prime minister's grip on power in grave doubt • Heseltine set to announce challenge

Howe blasts Thatcher on EC

By Philip Stephens, Political Editor, in London

MRS Margaret Thatcher's grip on the leadership of Britain's ruling Conservative party was in grave doubt last night following a devastating attack by Sir Geoffrey Howe on her approach to European integration.

The former deputy prime minister warned that Mrs Thatcher's stance posed "serious risks for the future of the nation". This is expected to be followed today by the announcement of a direct challenge to her by Mr Michael Heseltine in the annual party leadership election next Tuesday.

Mr Heseltine's supporters, who met last night for a strategy session, indicated that he would make an announcement this morning. They predicted that Sir Geoffrey's speech could mark the start of an unstoppable bandwagon against Mrs Thatcher.

The instant reaction of many Conservative members of parliament and ministers was that almost whatever the result of that contest, Sir Geoffrey's speech had left the prime minister seriously, possibly fatally wounded. "It is the end," one minister concluded.

The prime minister's camp, however, insisted that she would fight to the last and that they were confident she would beat off any challenge. Some senior ministers echoed the views of many of the government's backbench MPs that the contest raised the prospect of a bloody civil war which might tear the party apart.

In a 19-minute speech which had the House of Commons transfixed, Sir Geoffrey said that Mrs Thatcher's implacable opposition to a single European currency posed "serious risks for the future of the nation".



Former deputy prime minister Sir Geoffrey Howe addresses parliament yesterday

for the future of the nation". Just 10 days after his resignation as deputy prime minister, he blamed the government's present economic troubles on her refusal for many years to take sterling into the EMS exchange rate mechanism.

He attacked what he said was her constant habit of underestimating opponents that had been carefully worked out in the Cabinet and warned that her threat to veto the plans of Britain's partners for economic and monetary union risked leaving Britain isolated in Europe.

Sir Geoffrey revealed also that Mrs Thatcher had agreed to the conditions which led eventually to British participation in the ERM only after he

who had argued as long ago as 1982 that Britain had to play a central role in the Community. "He saw it as essential then — as it is today — not to cut ourselves off from the realities of power, not to retreat into a ghetto of sentimentality about our past and so diminish our own control over our own destiny in the future."

Sir Geoffrey accused Mrs Thatcher of directly undercutting the plan of Mr John Major, the present chancellor, for a "hard Euro" in place of the Delors plan for a single currency.

Adapting a cricketing metaphor used by Mrs Thatcher in a defiant defence of her leadership earlier this week, he said that her actions were like sending her "opening batsmen to the crease only for them to be bowled, that their bats had been broken before the game by their team captain."

Sir Geoffrey then added: "The real threat is of leaving ourselves with no say in the monetary arrangements that the rest of Europe chooses for itself with Britain once again scrambling to join the club later, after the rules have been set, and after the power has been distributed by others to our disadvantage. That would be the worst possible outcome."

In an oblique comment at the end of his speech, Sir Geoffrey left open the possibility of supporting Mr Heseltine. Before Sir Geoffrey's speech, Mr Heseltine's campaign managers had said that they could count on about 100 to 120 of the 372 Tory MPs eligible to vote in Tuesday's elections.

Background, Page 18; Howe to sink the Iron Lady, Page 17

Yeltsin says Gorbachev agrees to a coalition government

By Quentin Peel and Leyla Boulton in Moscow

MR Boris Yeltsin, president of the Russian federation, said yesterday that President Mikhail Gorbachev had agreed in principle on the creation of a coalition government of national unity, representing all 15 Soviet republics.

Mr Yeltsin refused to be drawn on any timetable. The new government would be based on representatives from all the republics rather than from political parties.

The Soviet leader had also given his blessing to the creation of a Russian foreign trade bank backed by Soviet gold reserves, and a new Russian security service to replace the KGB in the country's largest republic, Mr Yeltsin said.

The idea of a coalition government could fit in with suggestions by senior officials that the present form of government may vanish with the signature of a planned new union treaty with far-reaching devolution of powers to the republics. That would provide a convenient way for Mr Gorbachev to dismantle the existing government led by Mr Mikhail Gorbachev without leaving a power vacuum.

President Gorbachev's spokesman denied yesterday that it meant that the Soviet leader was ready to dismiss his current prime minister. Mr Gorbachev himself spoke out yesterday against demands by individual republics to set up their own armed forces and insisted that military conscription must remain the basis of the Red Army. In doing so he set himself against military reformers and against non-Russian nationalists who want to break up one of the last large institutions for which membership is drawn from across the country.

Emerging details of a five-hour meeting at the weekend between Mr Gorbachev and Mr Yeltsin, the two most powerful figures on the Soviet scene, suggested that they have managed to find significant areas of common ground on both economic and constitutional reform.

An alliance between the two political rivals is seen as critical for the success of Soviet economic reform, and for the negotiation of a new union treaty laying down the future relations between the central government and the individual republics. Continued on Page 18

US Congress 'will reject EC farm proposals'

By Peter Montagnon, World Trade Editor, in London

AN AGREEMENT to reform world agriculture on the basis of current European Community proposals "would be rejected out of hand by the US Congress," Mr Clayton Yeutter, US secretary of agriculture, said in a statement yesterday. There was no chance of completing the Uruguay Round of multilateral trade negotiations unless the EC substantially improved on its offer to cut subsidies by 30 per cent, he added.

It would be an illusion to suppose that the EC offer embodied real reform. "The fact is that there isn't much there," he said. "The US could not accept an agreement that allowed for increased protection against imports of all seeds and corn gluten feed; introduced exchange rate protection for the first time in the history of the General Agreement on Tariffs and Trade; maintained preferential treatment for European farmers on Community markets; and allowed export subsidisation to continue with impunity."

Mr Yeutter said he could not understand why the current EC proposals had proved to be so unpopular with European farmers. "There isn't anything to be politically unpopular about them."

He dismissed suggestions by Mr Ray MacSharry, EC farm commissioner, that the US proposal to cut domestic subsidies by 75 per cent differed little from that of the EC in practice because it was calculated on a different basis.

If that were true, Mr MacSharry "should accept our proposal and we would have an agreement immediately," he said. The difference in numbers was important but not the only issue at stake. "We must have meaningful reform and not simply nibbling at the edges. The numbers are important only when one achieves a substantive policy structure."

He added that the EC would be mistaken if it assumed that the Bush administration could not sell its own proposals at home. "We've already sold it. These kind of restraints are incorporated in our 1990 Farm Bill" which Congress has passed, he said. Warning that time was running out for the Uruguay Round, he said that the fall test of the final agreement must be presented to Congress by March 1. It would not be possible to present only an outline agreement by this deadline, although this was the pattern set by the 1988 US-Canada free trade agreement.

The Senate finance committee and House ways and means committee had said they would no longer accept that kind of approach, he said. Failure of the Uruguay Round would mean that the US would have to defend vigorously its interests in farm trade. It would not be vindictive but trade wars would start quickly.

Farm reform gap unbridgeable, Page 4

CS Holding to pay \$300m for control of US banking affiliate

By Stephen Fidler, Euromarkets Correspondent, in London

CS HOLDING of Switzerland, parent of Credit Suisse, the country's third largest bank, is to spend \$300m to take majority control of its investment banking affiliate, CS First Boston.

The move, prompted by losses at its US subsidiary, First Boston, is accompanied by other actions which will raise to almost \$900m the funds CS Holding has injected into the firm in the past year.

As stake in CS First Boston will rise to about 60 per cent from 44.5 per cent. It is the first time that a foreign company has taken majority control of a large Wall Street securities house.

The fact that CS Holding also owns a bank will be seen as an important further breach in the Glass-Steagall Act in the US, the law which has separated commercial and investment banking in the US for nearly 60 years. The move has Federal Reserve approval.

The change will also result in the Zurich holding company resuming the majority ownership of Financière Credit Suisse First Boston, the European investment bank, which it gave up in a reorganisation effective at the start of last year.

CS Holding will directly inject about \$300m of new equity capital into the affiliate, CS First Boston Inc. It will take control of the board: it currently has one director out of five; it will now have six directors out of 10.

It will also put \$210m into a special partnership to take over a large proportion of First Boston's troubled bridging loans which have been at the root of the firm's growing liquidity problems.

CS Holding will also inject \$210m in problem loans to Ohio Mattress which it took over at face value earlier in the year. Metropolitan Life, the US insurance company which owns a stake in CS First Boston, is also expected to commit resources to this partnership. Earlier in the year, CS Holding injected \$125m in subordinated notes into the company.

CS First Boston will receive a stake in the partnership and \$425m in cash, and its bridge loan exposure will be reduced to about \$377m from about \$1.1bn.

But in addition, First Boston, which has been making operating losses this year in the US, will take additional reserves of \$300m relating to its remaining bridge loans and some other problem assets, such as real estate.

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STERLING	
New York lunchtime	1.5845
London	1.5845 (1.5825)
Dollar	DM1.4785
London	FF4.9745
Paris	FF1.2505
Frankfurt	FF1.2505 (2.9025)
Geneva	FF1.2525 (9.7825)
Basle	FF1.2525 (2.4525)
Zurich	FF1.2525 (2.4525)
Stockholm	SEK 3.9 (34.0)
Gold	
New York: Comex Dec	\$387.0 (383.3)
London	\$383.25 (382.0)
N SEA OIL (Argus)	\$22.55 (\$1.90)
Brent Dec	\$22.55 (\$1.90)
Long Bond	102.4
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EUROPEAN STYLE MORTGAGE OF VERY LITTLE INTEREST

Many British people would prefer a European style mortgage.

A mortgage combining low interest rates with long term fixed monthly payments.

Now, there is a UK mortgage that offers these benefits — but without the headaches of a foreign currency loan.

The Boring Mortgage, from Success Home Loans.</

EUROPEAN NEWS

Councillors told even minimum supplies cannot be guaranteed this winter

Leningrad delays food rationing

By Leyla Boulton in Moscow

LENINGRAD councillors were yesterday forced to put off a final decision on introducing food rationing because of opposition from the council's executive committee, which said it could not even guarantee minimum food supplies. It wants to raise prices and compensate the lower paid instead.

The council has proposed a monthly ration of 1.2kg of red meat per person, 10 eggs, and 500 grammes of butter.

Dr Marina Sallier, tough leader of the council's food commission, has threatened to go on hunger strike unless rationing goes ahead. "Raising prices will not stabilise the market. On the contrary, all it will mean is that the rich will be able to afford things and the poor will starve," she said in an interview last week. A conciliatory commission is supposed to come up with compromise proposals tomorrow.

Both Moscow and Leningrad councils have suggested rationing at least 10 basic foodstuffs to overcome chronic shortages this winter.

Moscow city council, which is also run by radicals, was yesterday discussing rationing as part of a wider package of economic reform including privatisation.

A senior official said, however, that no decision was likely on rationing before next week. "There is a wide range of opinions in the council and councillors may even vote against rationing," he said.

● The creation of a Soviet



The red carpet is made ready outside No 10 Downing Street yesterday for President Vytas Landsbergis of Lithuania who had talks with Mrs Margaret Thatcher

stock exchange with big ambitions was announced yesterday, a week after Russia launched its own.

Tass news agency said the latest Moscow exchange had been set up as a joint stock company by 187 enterprises and banks with the support of Gosbank, the central bank, and the Soviet finance ministry.

"This is an initiative from

below which we want to encourage," said Mr Gennady Melnik, of the government's economic reform commission. "If it gets off the ground, it could form the basis of a main stock exchange."

Tass said members would be able to make up the cost of joining from annual trading profits and commissions on deals for non-members.

Mr Eduard Tenyakov, head of the Fininvest investment company told Tass that as privatisation gathered pace, Soviet shares traded could be worth Rbl180bn by mid-1991. But the figure appeared grossly over-optimistic as no state enterprise to date has been sold off to the public. Nor was it clear when the exchange might begin operations.

Anti-mafia politician strikes out on his own

By John Wyles in Rome

THE proliferation of new parties in Italy continued yesterday. The country's most troublesome political hero, Mr Leoluca Orlando, the former anti-mafia mayor of Palermo, announced his intention of leaving the Christian Democrats and of launching his own political party.

His exit has looked increasingly likely since he failed to impose his will on the Sicilian Christian Democrats last June. He had tried to do so in the wake of communal elections which delivered him a personal vote of 90,000 in Palermo.

Mr Orlando was blocked by DC leaders from implementing a coalition formula, involving the Communists and the Greens, with which he had ruled for three of his five years as the first DC mayor genuinely dedicated to cleaning the city administration of mafia influence.

Although 42-year-old Mr Orlando is one of the most popular characters in Italy, he may find life decidedly chilly outside the DC.

Still protected by a police escort, he intends to found a broadly based party — one that would not be dominated by him alone.

The sole credential for its supporters, he says, is "honesty". This, he implies, is in short supply under the current DC leadership of secretary Mr Arnaldo Forlani and Mr Giulio Andreotti, the prime minister.

The latter's followers in Sicily are Mr Orlando's sworn enemies and have frequently been berated by the mayor for their alleged links with the mafia.

● Drivers faced long queues for petrol yesterday as station operators announced a three-day national strike, AP adds from Rome.

Reacting to the announcement that 34,000 petrol stations will be closed until Friday morning, motorists rushed to fill their tanks leaving many pumps empty.

Station operators are protesting against the heavy burden of federal taxes, which they say remove more than 60 per cent of their profits.

Call for end to monopoly on European delivery services

By Tim Dickson in Brussels

THE European Express Organisation, a 28-strong group of companies which includes giants such as Federal Express, UPS and TNT, yesterday called for an end to national postal monopolies on delivery services between EC states.

In a discussion paper launched in Brussels, the group says it is inconsistent with the Treaty of Rome to restrict such services in the intra-Community market, and to distort competition by means of direct or indirect state aids, derived from public services.

The paper, aimed to influence Commission thinking

before publication of Brussels' "green paper" next year, argues that competition from private operators will not damage post offices, that it will boost a declining market and benefit progressive post offices such as the UK's Royal Mail and the Dutch PTT "which have become more competitive and customer driven".

Besides the intra-EC market, the group identifies three other market categories: intra-state (within the larger member states), local (cities and their economic hinterland), and international (between the EC and the rest of the world).

The paper suggests that a

higher level of competition would be appropriate, especially between post offices, for intra-state traffic, that national governments should decide policy for local delivery (equivalent to at least 70 per cent of post office business) while continuing with reforms, and that the EC should assume a more active role on behalf of the member states at international decision-making forums.

Other points include the protection of economically disadvantaged areas through direct EC financial aid and the overseeing of public interest standards and obligations by an impartial agency.

Dutch cool to hard Ecu idea

By Alison Maitland in The Hague

BRITAIN'S plan for a hard Ecu is a "risky adventure" which will not resolve differences between the UK and its European Community partners over economic and monetary union, Mr Wim Kok, the Dutch finance minister, said in an interview yesterday.

Asked if he shared the German Bundesbank's rejection of the proposal, Mr Kok said the proposals of Mr John Major, the UK Chancellor, were interesting and had some "positive aspects".

But he added that "the question is whether the hard Ecu plan is an alternative for what the overwhelming majority of EC countries want to realise, namely, the introduction of a European central bank, one independent monetary authority, and one European currency."

"As long as the British are not in a position to accept the framework of that architecture we have a problem, and the

hard Ecu plan is not really helpful in resolving that problem."

Last week Mr Karl Otto Pöhl, the Bundesbank president, described the hard Ecu and the European Monetary Fund proposed by Mr Major as "the worst possible recipe for monetary policy" in Europe, leading to suggestions that the plan might be thrown out at next month's inter-governmental conference in Rome on economic and monetary union.

Berlin must pay for Italian student to study in Italy

By Lucy Kellaway in Brussels

BERLIN'S regional government is to pay for an Italian student to study medicine in Italy, following an important ruling by the European Court of Justice yesterday.

The ruling extends the principle of equal treatment for Community workers, regardless of whether they are nationals of the country they are working in. It lays down that the children of workers who live in a member state other than their own must have the same rights as the children of nationals.

This means that where nationals are eligible for university grants to study any-

where in the Community, EC non-nationals who live in that country must also be given the same privileges.

The Berlin authorities had refused the Italian student, who had lived with her parents in Germany for 25 years, a grant to study in Siena. Had she been a German, the money would have been provided. Berlin had claimed that as the money was to be spent outside Germany, it was not obliged to provide it.

The decision marks another step towards a removal of all barriers to free movement of people to work and study wherever they like in the EC.

The Financial Times (Europe) Ltd. Published by the Financial Times (Europe) Ltd., Frankfurt Branch, (GmbH) at 34, 6000 Frankfurt-am-Main 1. Telephone 069-77980; Fax 069-772677; Telex 416193 represented by E. Hugo, Frankfurt/Main, and, as members of the Board of Directors, R.A.P. McClean, G.T.S. Damer, A.C. Miller, D.E.P. Palmer, London. Printer: Frankfurt: Societäts-Druckerei-GmbH, Frankfurt/Main. Responsible editor: Sir Geoffrey Owen, Financial Times, Number One Southwark Bridge, London SE1 9HL. The Financial Times Ltd., 1990.

Registered office: Number One, Southwark Bridge, London SE1 9HL. Company incorporated under the laws of England and Wales. Chairman: D.E.P. Palmer. Main shareholders: The Financial Times Limited, The Financial News Limited. Publisher/director: R. Hughes, 168 Rue de Rivoli, 75004 Paris Cedex 01. Tel: (01) 4297 0621; Fax: (01) 4297 0629. Editor: Sir Geoffrey Owen. Printer: SA Nord Editeur, 1571 Rue de Caen, 59100 Roubaix Cedex 1. ISSN: ISSN 1149-2753. Commission Paritaire No 678812.

Financial Times (Scandinavia) Ostersgade 44, DK-1100 Copenhagen E, Denmark. Telephone (33) 13 44 41. Fax (33) 933334.

UK push for talks on wider single market

By David Buchanan in Brussels

BRITAIN is proposing an expanded right of consultation for members of the European Free Trade Association (Efta), in an attempt to speed talks to extend the EC's single market to a 19-nation common economic zone.

The proposals are aimed at letting the seven Efta states in on the ground floor of the making of the EC decisions that will form the legislative core of the planned European Economic Area (EEA).

Mr Tristan Garel Jones, British European affairs minister,

signalled the plan, at an EC Council meeting on Monday. He won Danish support and German interest but evoked little enthusiasm among other EC states and the Commission.

Mr Jacques Delors, president of the EC executive, said that to let committees of 19 states proliferate would be inefficient at a time when many EC states were clamouring about the creakiness of their existing institutions.

Last week, Efta started to ask for transitions during which sensitive sectors such as

fishing, farming and finance would adjust to free-market access and ownership rules of the EEA, with safeguards for vital Efta interests.

Up to then, Efta had talked of certain permanent exemptions from EEA rules. Mr Garel Jones called on other EC states to match Efta's flexibility.

The UK proposes the Commission should sound out Efta as well as EC experts before it makes a formal proposal, and Efta officials should sit on the EC working groups of national officials which scrutinise Com-

mission proposals before EC ministers make up their minds.

Once EC ministers take a stand, and the European Parliament gets involved, it would be far harder for Efta to amend its position, the UK concedes.

Efta diplomats yesterday welcomed the thrust of the UK ideas, but said they were too focused on EC, rather than EEA, decision-making, and questioned whether Britain's EC partners would not see them as a British plot to dilute the Community.

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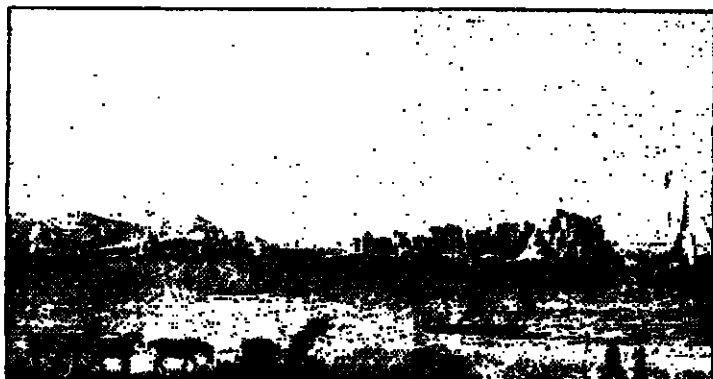
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Big shake-out in European insurance seen

By Richard Lepper

UK INSURERS will lose out from European competition in the 1990s, predicts a study by the management consultancy group Arthur Andersen.

The survey, based on interviews with 420 senior insurance executives in 15 countries, forecasts a major shake-out as European insurance companies come under increasing competitive pressure both from banks and from insurers outside their home markets. Deregulation of the barriers separating banking and insurance, and the opening up of a single European-wide market, are the two main factors shaping the economic and legal environment for insurers.

The survey, which uses a detailed methodology known as the Delphi technique, is the first large-scale investigation into the European industry. Two previous Delphi surveys into the US insurance and the European capital markets industries produced extremely accurate results.

According to the current survey, foreign (mainly European) companies will have a 50 per cent share of the UK general insurance market by 1995 and 26 per cent of the life and pensions market. Many smaller companies in the very fragmented UK life market are likely to disappear. The number of life and pensions companies accounting for 80 per cent of premiums in the UK is forecast to drop from 50 to 29 by 1995. The number of general insurers is expected to fall across Europe with the sharp contraction in Spain.

Along with the high poten-

tial under-insured markets of Spain, Italy and Portugal, the UK's market is likely to be a favourite target for expansionist European companies, the survey says, adding that French companies will be among the most aggressive.

Although the conventional wisdom is that European merger and acquisition activity is already at its peak, the survey suggests that takeovers are likely to become more rather than less frequent in the mid-1990s.

Banks are expected to continue to increase their share of the life insurance market. By 1995 it is thought that banks will control - either as insurers or distributors - 20 per cent of the European life and pensions market. In Spain and France, banks, which have entered the insurance market only in recent years, now write 50 and 50 per cent respectively of new life insurance business.

Growing consumer awareness of insurance, especially of life insurance in the Italian and Spanish markets, and the deregulation of many government pension schemes both present significant opportunities for growth. Insurers are likely to be in much more direct contact with their customers. The use of direct sales techniques - combining mass media marketing and telephone sales, along the lines practised by Direct Line and other companies in the UK - is expected to increase.

Insurance in a Changing Europe 1990-1995, Economist Publications, 25 St James's Street, London SW1A 1BG



President Richard Weisacker inspects a guard of honour during his state visit to the UK in 1986

Coventry memorial falls under shadow of worsening Anglo-German relations

Thatcher seen as behind UK's falling influence, writes David Marsh

IF ONE definition of sovereignty is a country's power to get its way in dealings with neighbours, then Britain's stock of this commodity seems to be in short supply. At least as far as its relations with Germany are concerned, Britain's influence over the past two years has fallen sharply.

There is a medley of reasons, ranging from the UK government's obduracy in 1989 over updating short-range nuclear missiles in Germany, to its distaste for the proposal of a European central bank. The most important single factor in the eyes of many Germans, is the personality of Britain's prime minister, Mrs Margaret Thatcher.

Today sees the staging of a memorial service in Coventry, attended by the Queen Mother and President Richard von Weizsäcker, to commemorate the 50th anniversary of the city's bombing by the German air force, the Luftwaffe. This act of reconciliation is, however, likely to open up only a chink of light through the clouds overhanging Anglo-German relations.

Mr von Weizsäcker - whose relationship with the British Prime Minister is marked by a hearty lack of cordiality - will be accompanied by Mr Karl Günther von Hase, president of the German-English Society.

Mr von Hase is a former German ambassador to London, well-known for his open mind and Anglophile sympathies. He has been highly disturbed by Mrs Thatcher's well-publicised aversion to German unification, which the British Prime Minister has said on several occasions will lead to

German "dominance" in Europe.

In a recent article in a German political magazine, Mr von Hase paid tribute to Britain's and Mrs Thatcher's own contributions towards what he called "the victory over communism". But he said, in unusually frank terms, that Britain's hesitations over reunification amounted to "a disappointment for many Germans".

Mrs Thatcher told Mr von Hase personally at a dinner in Cambridge in March: "You need another 40 years before we can forget what you have done." The ex-ambassador wrote that recent events had shown "throughout all parties and particularly in the older generation a firm hold on suspicions, prejudices and fears which

The UK embassy has always known that, among Germany's neighbours, Britain would always take second place to France, but the gap in the league table seems to have widened further.

Germans too optimistically had believed had been mainly overcome.

In previous years, the British embassy in Bonn knew that, among Germany's neighbours, Britain would always take second place to France in attracting Bonn's political attentions. But the gap in the league table since seems to have widened further.

After the anti-German outburst in July by Mr Nicholas Ridley, the former indus-

try secretary, UK officials did not know whether to be hurt or pleased that the episode attracted only 28 critical German letters in the embassy mailbox. The inference was that Britain was no longer taken seriously enough for Germans to become excited over the matter.

During the summer, the Embassy wrote to the Treuhänd, the Berlin-based agency charged with privatising east German companies, to suggest organising a seminar in London on investment in east Germany.

When, after several months, the agency failed to respond, British officials were unsure whether this reflected general disorganisation at the Treuhänd or a disregard for UK industrial interest in east Germany.

In fact, following a recent meeting between Sir Christopher Malaby, the British ambassador to Bonn, and Mr Detlev Rohwedder, the Treuhänd chief executive, the seminar is now planned for the New Year.

Sir Christopher worked closely with Mrs Thatcher during a spell at the Cabinet Office between 1985 and 1988. German officials say that the ambassador is held in high regard by Chancellor Helmut Kohl.

None the less, Sir Christopher is believed to have focused strongly some of his earlier advice to London on reunification prospects on what the British Prime Minister wanted to hear, rather than what was likely to happen. Now that Britain and the rest of Europe are coming to terms with an enlarged Germany, Sir Christopher may find that his work becomes even more demanding.

Sweden's bank chief to head BIS

By Robert Taylor in Stockholm

THE GOVERNOR of Sweden's central bank, Mr Bengt Danneberg, has been appointed for a three-year term as president of the Bank for International Settlements (BIS).

Since he was made head of the central bank in September 1982 by Sweden's ruling Social Democrats, Mr Danneberg has become the key figure in the country's financial liberalisation. He will remain as governor of the central bank.

Mr Danneberg once said he did not consider himself an economist at all. Active in social democratic politics since his student days, he spent 14 years in the media, mainly as a business and political journalist in the party's press and on Swedish Radio, ending up as editor-in-chief of the Liberal newspaper Dagens Nyheter.

His opponents in the powerful trade unions question his Social Democratic credentials, blaming him for what they see as a policy in the 1980s that was too favourably disposed towards capital and hostile to the labour movement.

Successor to Lenihan named

By Kieran Cooke in Dublin

MR JOHN WILSON, Ireland's Marine Minister, has been named deputy prime minister following the sacking by Prime Minister Charles Haughey of Mr Brian Lenihan. The move is part of the fall-out from the recent presidential election campaign won by Mrs Mary Robinson, the candidate of the Labour and Workers parties.

During the course of the election, the candidates were made that Mr Lenihan had told lies concerning events some years ago. To avert a government defeat in a vote of confidence and a general election, Mr Haughey sacked Mr Lenihan.

Mrs Robinson's victory has also precipitated a vote today on whether Mr Alan Dukes should remain as leader of the main opposition Fine Gael party. Mr Dukes has been strongly criticised by members of his own front bench and others within the party for what is seen as his ineffectual leadership, particularly during the presidential campaign. The Fine Gael candidate, Mr Austin Currie, polled less than 20 per cent of the vote.

Anger as Papandreou faces bribery charge

By Karin Hope in Athens

LEADING Greek Socialists yesterday set aside their differences and rallied in support of the former prime minister, Mr Andreas Papandreou, who has finally been summoned to answer criminal charges of bribery and breach of faith in the \$200m (\$100m) Bank of Crete scandal.

Mr Papandreou was ordered to testify before a senior investigating magistrate on November 23 in what could prove to be a climax to a 14-month inquiry led jointly by parliamentary prosecutors from the ruling Conservative and opposition Communist parties.

But there seems little chance the ex-prime minister will risk political humiliation by showing up for the hearing. He denies any connection with the bank scandal, which was instrumental in bringing down

his government last year.

Senior members of the Panhellenic Socialist Movement (Paseok) are suggesting Mr Papandreou will simply send a scornful letter to the magistrate.

The legal response to such a move is not clear, since a former prime minister has never before been indicted by parliament. The new Paseok executive bureau, elected 10 days ago after bitter in-fighting had threatened a split in the party, were united in their outrage.

Two former Socialist cabinet ministers who testified earlier are now in jail awaiting trial on similar charges.

Two others who are now European parliament members cannot be summoned unless their colleagues in Strasbourg decide to lift their immunity to prosecution.

Current account surplus in prospect for Denmark

By Hilary Barnes in Copenhagen

DENMARK APPEARS to be heading for a surplus on the current account of its balance of payments for the first time since 1983.

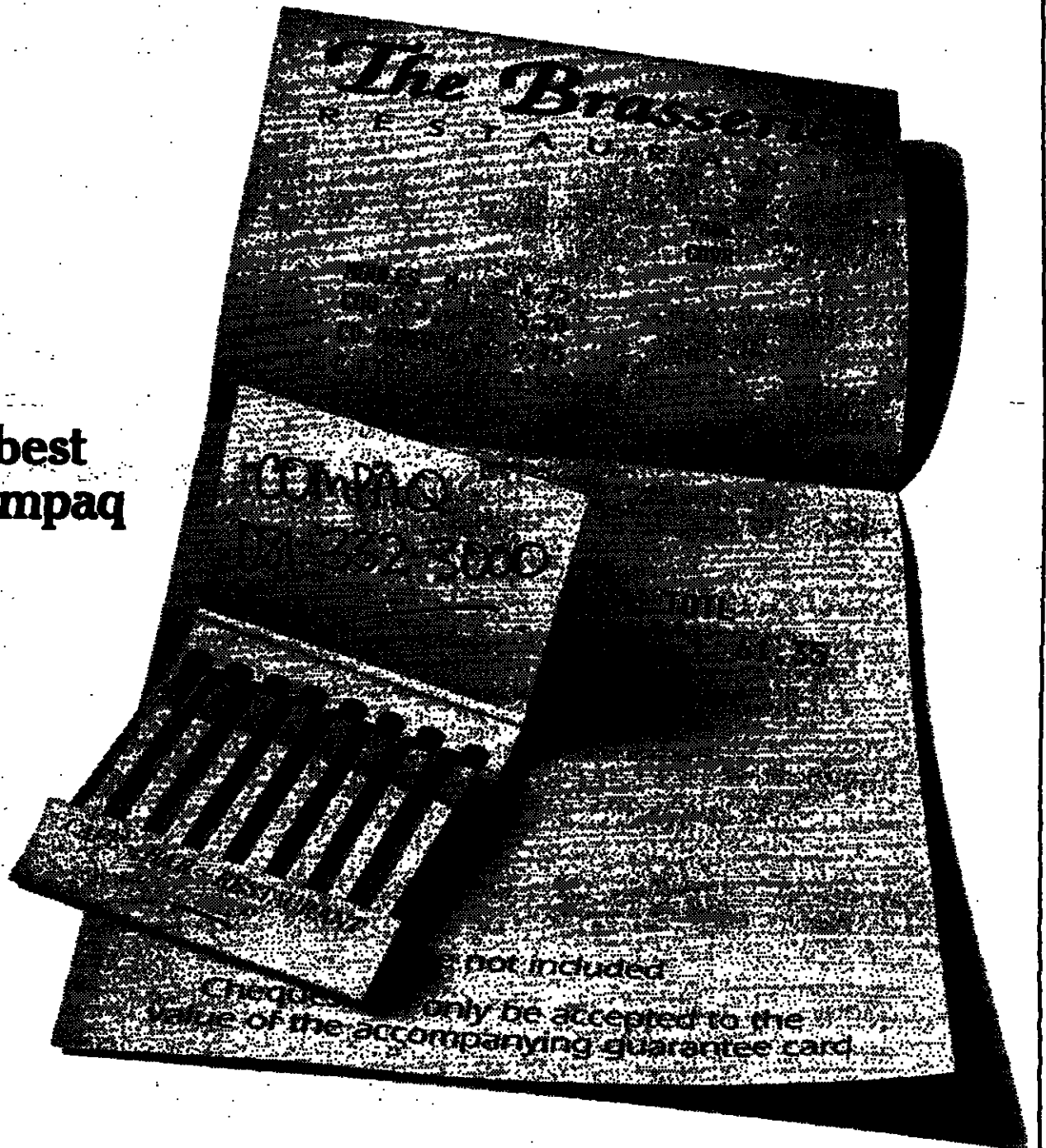
After the first nine months there was a surplus of DKK6bn (\$540m) compared with a deficit of DKK4.3bn in the same period last year. A review of the statistics for trade in services helped boost this year's surplus.

In 1988 the current account deficit reached DKK95bn and 5.2 per cent of gross domestic product, with the net foreign

debt at 40 per cent of GDP. Since then, tight fiscal policy has generated a substantial trade surplus, but at the cost of high unemployment, which now stands at a seasonally adjusted 9.8 per cent.

Danish politician Mr Mogens Glistrup was yesterday excluded from the Progress party he founded in 1972. Mr Glistrup announced the establishment of the Prosperity party at the weekend, although he said at the same time that the party had no members.

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WORLD TRADE NEWS

Farm reform gulf seems unbridgeable

William Dullforce in Geneva explains why the US is so unhappy

THE COLLAPSE of talks on the reform of world farm trade has brought into the open the yawning gulf that continues to exist after nearly four years of negotiations between the European Community, on one side, and the US and the Cairns Group of 14 farm-exporting nations on the other.

To judge by the comments of negotiators in Geneva, it will be very difficult for Mrs Carla Hills, US trade representative, and Mr Clayton Ventur, agriculture secretary, during their visits to European capitals this week to find a compromise that can save the Uruguay Round trade talks.

US officials yesterday dismissed the claim by Mr Ray MacSharry, EC agriculture commissioner, that in overall annual reductions in internal supports for farmers the EC and US offers would prove to be similar.

The EC proposal contained no specific commitments on internal supports, they said. By insisting on using a non-transparent global measure of farm supports, the EC offered no guarantee that reductions would be applied evenly to all products.

Moreover, both US and Cairns Group negotiators argued, the EC was proposing no reductions in export subsidies and effectively no increase in access to its markets for

TEXTILES ASSOCIATIONS from the EC, the US and Canada have joined together to protest at the failure so far of the present round of talks under the General Agreement on Tariffs and Trade (GATT) to deliver an acceptable agreement on textiles. Lucy Kellaway reports from Brussels.

The associations, which represent over half the world's textile importers, are calling for:

● A fifteen year transition period to allow the industry

to adapt to the rules of Gatt. ● A verification procedure that would provide a means of dealing with breaches of the rules.

● A safeguard clause to prevent market disruption during the transition period.

In a joint statement the textiles concerns claim that trade ministers have not lived up to their declaration made at the beginning of the Uruguay Round that Gatt disciplines would be strengthened.

A fundamental difference of approach deforms the whole question. The EC takes a "global" approach based on the use of an aggregate measure of support (AMS) covering all forms of farm assistance. The US and Cairns Group seek commitments to make cuts in three specific areas: export subsidies, import access and internal supports.

Under the EC offer action on export subsidies and partly on import access would derive from and depend on the AMS-based reductions made in internal supports. In the US view the EC approach creates obstruction and allows too many sleight of hand devices to minimise real cuts.

For instance, the EC has accepted the "tariffication"

principle under which all non-tariff barriers to imports are to be converted into tariffs and then progressively reduced. Under its proposal the tariffs would comprise a fixed component, calculated as the difference between a world market price and the average EC support price. This would be complemented by a corrective factor designed to offset fluctuations in exchange rates and excessive market prices.

However, critics point out, by using the Community intervention price as the support price, the EC offer effectively incorporates EC preferences into the fixed component.

According to analyses based on the EC's own data for its internal supports Community wheat producers would continue to enjoy a 50 per cent tariff preference under this system. The preference for beef could be as high as 88 per cent.

The corrective factor would allow up to 21 per cent of changes in world product prices to be passed on to EC farmers; it would also use a fixed exchange rate to offset currency fluctuations.

Analysts say the corrective factor would isolate EC farmers from changes in world market prices and prevent currency devaluations from affecting countries' competitiveness in farm trade.

In addition, the EC has made



Yentier: visiting European capitals in search of a compromise

its acceptance of the tariffication principle conditional on its "rebalancing" concept being agreed. Under rebalancing the EC would introduce customs duties on imports of oilseeds and non-grain foodstuffs.

A major point of contention is the EC's charge that, while calling on the Community to reduce its export subsidies by 50 per cent, the US has not

been willing to treat its deficiency payments to farmers as export subsidies, although they have a major impact on exports.

The US retorts that under its proposal deficiency payments would be subjected to a 75 per cent cut; if they were handled as export subsidies under the EC proposal they would not be reduced at all.

Australia and NZ renew call for EC to hasten reforms

By Dai Hayward in Wellington

AUSTRALIAN and New Zealand Trade Ministers at a meeting in Christchurch last night reaffirmed the necessity for the European Community to improve its stance on trade reform and reduction of farm protectionism.

Ways in which both countries could increase pressure on the Community were discussed by Mr Neil Blewett, the Australian trade minister, and Mr Phillip Burton, his New Zealand counterpart. Both were critical of what is seen as EC procrastination on farming reform.

Mr Blewett is in New Zealand for an Australian-New Zealand Business Council conference. This will consider developments in the Closer Economic Relations (CER) free trade agreement between the two countries. A pre-conference meeting between the two ministers concentrated more, however, on the tortuous progress of the four-year Uruguay Round, and the danger of the December Gatt talks collapsing.

New Zealand has set up a lobby of three former prime ministers and internationally known businessmen to help its push to persuade the EC to liberalise agricultural trade. They will put New Zealand's case by facsimile, telephone and letter to business and political contacts in Europe.

Two prominent New Zealand businessmen, with the title of

trade ambassador, are touring European capitals. In an attempt to convince European businessmen that it is in their interest, and that of New Zealand's and other countries in the Cairns group, to reduce farm support and trade restrictions.

Mr Mike Moore, the former prime minister, who in March helped set up the eminent persons group within the Cairns group to lobby world leaders, said yesterday that the Gatt negotiations were the most crucial trade talks for New Zealand this century.

The Australian-New Zealand conference will discuss extensions to CER, which in July saw the last trade barriers on goods removed. The next step is to extend the agreement to cover services other than those either government wishes to exempt.

New Zealand's list of exemptions is much smaller than Australia's, which includes aviation, telecommunications, postal services, shipping, banking, insurance, construction and engineering.

In November, Australia moved to deregulate civil aviation, while the shipping freight route across the Tasman Sea has been opened with two new carriers.

New Zealand wants the constraints on construction and engineering removed by New Year and progress on other areas fairly rapidly.

Contract rows to delay Kansai airport opening

By Robert Thomson in Tokyo

THE OPENING of Kansai International Airport, the site of several symbolic trade battles between Japan and the US, is certain to be delayed because of construction problems and continuing disputes over contract procedures.

The US Congress has targeted the \$1,000m (\$3,500m) airport, now under construction in Osaka Bay, following complaints by AEG Westinghouse, the US company, over a contract awarded to a Japanese company for a people-mover system.

The airport was due to be opened in March 1993, and Japanese newspapers have suggested that the project could be as much as two years late, though it is understood a new target of spring 1994 will be set in coming weeks.

Mr Haruo Inoue, managing director of the Kansai International Airport Company (KIAC), would not comment yesterday on the completion date, but confirmed that a new schedule will soon be set.

Having originally suggested that the project would be a model of international co-operation, the KIAC has

been embarrassed by the continuing disputes and by the success of AEG Westinghouse in marshalling support in Washington.

"We think that it's very unfair for AEG Westinghouse to complain about the contract procedure."

We have had no complaints from the other 12 bidders. There really was a very large price difference between that company's bid and the winning bid," Mr Inoue said.

KIAC fears another dispute could arise later this month over a contract for baggage handling facilities, and the most sensitive issue will be contracts for terminal construction.

There are four bids for the terminal, two from US companies in partnership with Japanese groups and two from Japanese construction companies. Cost estimates are due next month.

The US has had doubts about contract procedures for the project since Japan's Fair Trade Commission fined six Japanese companies for forming an illegal cartel for filling operations in late 1988.

Hungary agrees French stake

THE Hungarian state privatisation body yesterday approved a bid by Sanofi, the pharmaceutical subsidiary of France's Societe Nationale Elf Aquitaine, to take a dominant stake in Chinoin, Hungary's second largest pharmaceutical company, reports Nicholas Denton from Budapest.

Sanofi will pay about \$75m for 40 per cent of state-owned Chinoin, making the purchase

one of the largest foreign investments in Hungary to date. There are no restrictions on the French partner increasing its share to a majority.

Chinoin made a profit of Ft10.2bn (\$16m) in 1989 on sales of Ft10.6bn. The company's western sales are underpinned by the success of its drug against Parkinson's disease, Juxin, in western Europe and the US, and Osteochin in Japan.

AT&T shares Jakarta telecom deal

INDONESIA has awarded a politically sensitive telecommunications contract to American Telephone and Telegraph (AT&T) and a partnership between Japan's NEC and Sumitomo corporations writes Claire Bolderson in Jakarta.

Between them the companies will supply digital switching equipment for 700,000 new telephone lines in Indonesia over the next three years.

A decision on the contract, whose value has not yet been announced, had been expected after a shortlist of five companies selected by Jakarta was narrowed to a competition between AT&T and NEC.

But the original \$300m tender for only 350,000 lines was abruptly cancelled in February when Jakarta announced that none of the companies involved had fulfilled all the requirements of the deal.

AT&T and NEC were invited to re-tender, with the other previously shortlisted candidates - Fujitsu of Japan, France's Alcatel and LM Ericsson Pty, an Australian subsidiary of the Swedish company.

Analysts said the reason for the re-tender was to avoid a trade war between Washington and Tokyo. Equipment for 400,000 lines will be imported with the rest made locally.

APV secures soft drink contracts

By Andrew Jack

APV, UK-based the food and drink processing equipment manufacturer, has won contracts worth DM35m (\$23.1m) to supply six bottling lines to Coca Cola in eastern Europe.

The company completed negotiations last Friday to build and install a complete line in Warsaw and one in Gdansk. They have already recently arranged four lines in eastern Germany. Each will be capable of filling 330ml bottles at rate of up to 30,000 an hour.

The contracts come in the wake of announcements by Coca Cola at the start of the year that it plans to build some 20 lines over the next 12 months in eastern Europe. They were arranged in "an exceedingly short period of six weeks," said Mr Fred Smith, APV's chief executive.

Some £100m of APV's turnover will be from eastern Europe this year, he estimated. Most comes from orders placed during 1989, however.

"This year there has been tremendous confusion around the reorganisation and revaluation of currency and the move to a free market economy," he said. "No one knows who owns or is responsible for anything."

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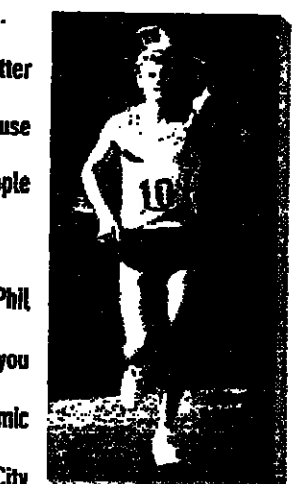
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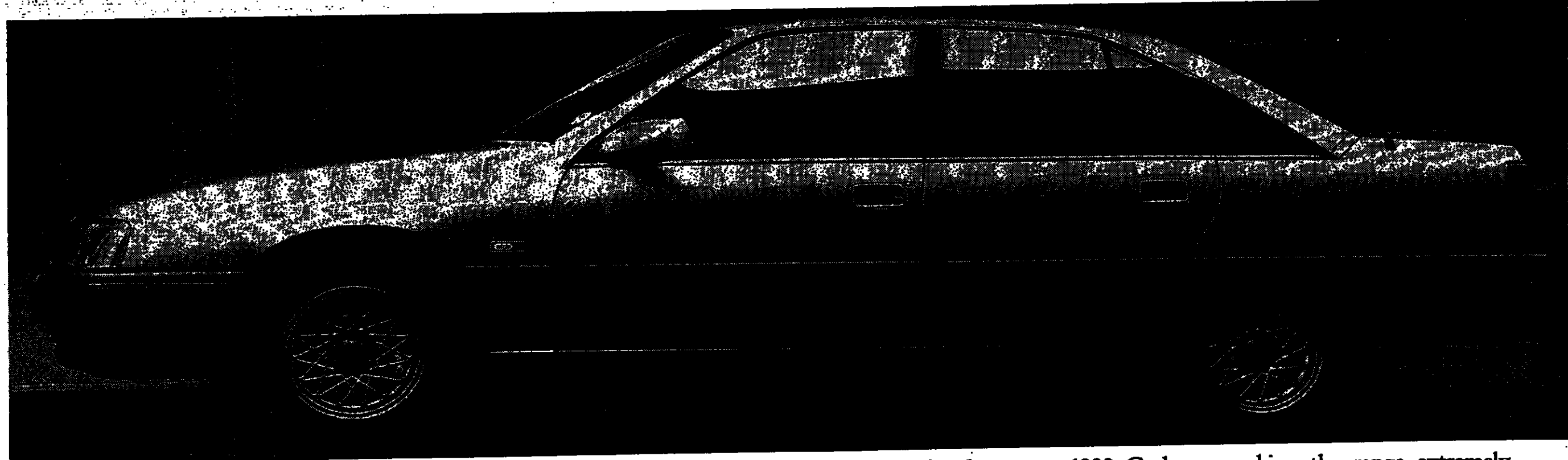
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THE MIDDLE EAST

Saddam said to favour 'last chance' summit

By Victor Mallet, Middle East Correspondent

IRAQ suggested yesterday that it might attend a "last chance" Arab summit proposed by King Hassan of Morocco to resolve the Gulf crisis, as Arab diplomacy gathered pace in an attempt to avert a war.

President Saddam Hussein of Iraq - who was quoted by the Iraqi news agency on Monday night as saying that Iraq was ready to make sacrifices for the sake of peace - sent Mr Taha Yassin Ramadan, his first deputy prime minister, to Morocco with a letter for the King. President Hosni Mubarak of Egypt, one of Mr Saddam's principal foes, made an unannounced visit to Libya and met Col Muammer Gaddafi,

the Libyan leader.

The divisions in the Arab world over Iraq's invasion of Kuwait in August are so deep that the summit may never even take place, let alone agree on a common position.

Kuwait's government-in-exile, along with its Arab allies, is noticeably unenthusiastic about a meeting which would in any way legitimise Mr Saddam or allow him to play for more time by linking an Iraqi withdrawal to a settlement of the Arab-Israeli conflict.

Iraq and its supporters, on the other hand, insist that the planned summit must endorse linkage and avoid making demands for an unconditional Iraqi

withdrawal. Mr Saddam wants the venue to be a sympathetic capital such as Amman.

Twelve of the 21 members of the Arab League voted to condemn the Iraqi invasion at a summit in Cairo on August 10, and they agreed to send troops to protect Saudi Arabia. Forces from Egypt, the Gulf states, Syria and Morocco are alongside US troops.

Mr Ramadan was quoted by the Iraqi report as saying that Iraq wanted a summit to meet the "aspirations of the Arab peoples and not a gathering to plot against the nation as happened at the conspiratorial Cairo summit".

US officials in Washington, mean-

while, said hundreds of US Marines would carry out an amphibious assault exercise in Saudi Arabia near the Kuwaiti border within days, as part of their training for a possible war.

In Turkey, a captain who defected from the Iraqi army claimed Mr Saddam had executed six generals and 120 other officers, apparently for opposing the invasion.

A British pilot was killed yesterday when his Jaguar fighter-bomber crashed in the Saudi desert while on a low-level training flight, a British military spokesman said. Renter reports from Dhahran. Flt-Lt Keith Collister was married with no children.

Bush seeks a political shield for 'Desert Sword'

Lionel Barber reports on efforts to calm Congress

PRESIDENT George Bush will seek to calm the nerves of Congressional leaders today when he holds the first meeting with legislators since his order virtually doubled the size of US forces in the Gulf.

The conversion of Operation Desert Shield into "Operation Desert Storm" has provoked misgivings among members; even Mr Sam Nunn, the sober-minded Democratic chairman of the Senate armed services committee, has complained that Mr Bush is in danger of rushing into war against Iraq.

These stirrings of criticism do not amount to a break with the White House - yet. But now that the mission of US forces has expanded from the defence of Saudi Arabia to a possible offensive against Iraq, the calls for a full debate on US war aims is becoming ever more insistent. Mr Bush needs to justify his moves.

In the background, a second nagging question has emerged: how does Mr Bush intend to reconcile his desire for maximum flexibility on how and when to use force against Iraq, with his pledge to consult Congress and to take action through the United Nations?

Mr Russell Baker, the New York Times columnist, pointed out recently that Mr Bush's interest in seeking a UN resolution explicitly authorising the use of force against Iraq, has created a delicious irony. "For years the Congress has sneered and laughed at the powerlessness of the United Nations," he wrote. "Yet now when the question is the great issue of war and peace, it is the endorsement of the United Nations, not the Congress, that the President needs."

Under the US constitution,

Congress alone has the right to declare war. But the president ranks as the commander-in-chief, and must command US presidents have engaged in military action overseas without seeking the specific approval of Congress. Vietnam was the most striking example; but the same was true of Grenada and Panama.

The conclusion must be that presidents can make war, provided they do not declare it. "The declared war has become obsolete," Mr Baker observed, "its successor is the undeclared war."

Will Congress settle for the same fudge this time round, when most military experts agree that war against Iraq could lead to thousands of American casualties? The early signs are that the leadership - including Senator George Mitchell, the toughest Democratic majority leader since Lyndon Johnson - may not wish to force the issue.

On the other hand, Mr Richard Lugar, senior Republican on the Senate foreign relations committee, called yesterday for Congress to return from recess to debate a resolution authorising military action; still others shy away from a vote which could tip the US hand on military action.

All agree that, somehow, Congress needs to assume co-responsibility to avoid a repetition of Vietnam, where the executive and legislative branches went their separate ways.

Enter, perhaps, the United Nations. During his recent trip to Europe and the Gulf, Mr James Baker, US Secretary of State, made one important discovery: most members of the

multinational coalition agree that if hostilities become necessary, it is probably best to wage war with UN authority. Both the US, the UK and the front-line states believe that Article 51 of the UN charter provides for collective self-defence in request for assistance from a beleaguered member, in this case Kuwait.

The debate is whether to seek a more explicit UN resolution, the idea being to avoid turning a future conflict into an Anglo-American operation with minimal Arab backing.

The problem is that a badly worded draft could shackle US troops who will bear the brunt of the fighting.

Second, the Security Council itself is divided on the timing and desirability of military action; several members want to wait longer for sanctions to bite before considering the use of force. Others, such as Britain, appear more hawkish.

Third, the US has still not produced a draft resolution on the use of force - despite rumours set off by Mr Baker's entourage last week. Indeed, the US seems to have realised that, at this stage, a resolution could ratchet the pressure against Baghdad to the point of "no return" - well before the 150,000 extra US troops are in place.

Last, the US has made clear it will not table a resolution unless it is assured of overwhelming support - as with the previous 10 resolutions condemning President Saddam Hussein and imposing sanctions against Iraq.

In short, much political spawdwork remains to be done by President Bush who now must be realising that collective security is easier to preach than practice.

British forces soon to be 'operational'

By David White in Jeddah

BRITISH armoured forces in Saudi Arabia will be declared "operational" in the next day or two and move out to new positions in readiness for possible action against Iraq.

The UK Seventh Armoured Brigade, which will provide the main heavy tank force for the US marines in the north-eastern coastal region, is due today to complete the last exercise in its "work-up" training.

Details of its deployment have to be finalised between British and US commanders. The completion of initial preparations, three weeks after most of the British troops arrived, coincides with a visit by Mr Tom King, defence secretary.

The British Army now had 11,500 troops in Saudi Arabia, including hospital personnel, out of a total UK military contingent in the Gulf of over 16,000.

Further British combat troops - due to be decided on during the next few days - would be integrated with the armed forces already in place.

Iraq tries hard for favourable settlement

By Lamis Andoni in Baghdad

IRAQ, which yesterday showed signs of willingness to attend an Arab summit to resolve the Gulf crisis, has tried everything from deadly threats to hostage-taking and diplomacy in its efforts to divide the alliance against it.

But as the feeling dawns in Baghdad that the countdown to war has begun, the regime is racing against time to build an international consensus for a political settlement that does not start with an Iraqi withdrawal from Kuwait.

In the weeks before King Hassan of Morocco suggested a summit, Iraqi officials were beginning to think that their tactics of playing for time were working. Politicians from all over the world have poured into Baghdad to plead for the hostages and have thereby eased Iraq's sense of isolation.

There are indications that the Iraqis are even considering releasing all the hostages to deter a US attack from Saudi Arabia and to strengthen those voices calling for a diplomatic solution.

However, each time the Iraqis see a crack in the international alliance wide enough



Saddam: deadly serious

of President Saddam Hussein.

"Saddam Hussein believes that the real aim [of the west] is to destroy his regime and Iraqi power," says one senior Arab official who has been in contact with Mr Saddam. "An unconditional pullout from Kuwait will be followed by economic and military pressures to destroy Iraq as a political and military power."

Iraqi officials say that Mr Saddam's threats to strike at Israel and set off fields ablaze are deadly serious. In some ways Mr Saddam sees himself as a latter-day Samson who will not go down without taking as much of the masonry with him as he can.

This idea might seem repulsive in the west, but it appeals strongly to many of Mr Saddam's supporters, including some Jordanians, Palestinians, Yemenis and inhabitants of the Maghreb.

That does not mean Iraq sees no other way out. Despite repeated official statements that the annexation of Kuwait is irrevocable, Iraqi officials have privately stressed almost since the start of the crisis that everything, including Kuwait,

is negotiable, provided other regional conflicts such as the Arab-Israeli dispute are addressed as well.

The west rejects the idea that Mr Saddam should receive any reward for his invasion, and points out that the "linkage" to the Palestinian problem was an opportunistic afterthought. But a face-saving solution is regarded as a real possibility in the Middle East, where the west is widely criticised for hypocrisy because it has not forced Israel out of the occupied territories.

Hence Iraq's willingness to consider an Arab summit. Mr Saddam would want the meeting to assert "linkage", a phrase which applies not just to the land occupied by Iraq and Israel but also to the weapons of mass destruction deployed or being developed by both countries.

President Saddam would like the summit to take place somewhere he can attend in person, such as Amman in Jordan. Above all, he would insist that it does not presuppose an unconditional Iraqi withdrawal. A negotiated withdrawal is another matter.

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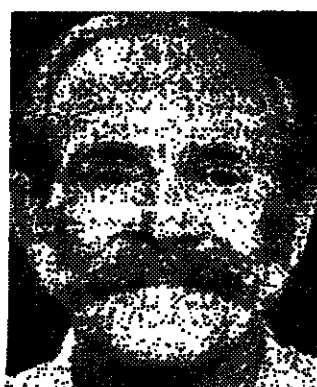
SCOTTISH DEVELOPMENT AGENCY, HEAD OFFICE, 120 BATHWELL STREET, GLASGOW G2 7JP. TELEPHONE 041-248 2700.



● John McCarthy, now 33, was abducted on April 17 1986 by the Revolutionary Commando Cells while on his way to the airport to leave Beirut. He had been covering the Beirut bureau of Worldwide Television News.



● Terry Waite, now 51, was abducted on January 20 1987. It is believed by the Islamic Jihad. He was on a mission to Beirut to help free western hostages as the special envoy of the Archbishop of Canterbury.



● Jack Mann, a retired airline pilot and nightclub manager, now 78, was abducted on May 12 1989. No group has claimed responsibility for his abduction. His wife, Summe Mann, remains in Beirut.

Iran raises UK hostage hopes

By Lara Mariowe

HOPES for the release of three British hostages held in Lebanon rose yesterday when Mr Ali Akbar Mohtashemi, the radical Iranian MP and former interior minister, said he understood the three would be freed "within a few days".

They are television journalist Mr John McCarthy, Mr Terry Waite, the Archbishop of Canterbury's envoy and retired pilot Mr Jack Mann.

Mr Mohtashemi told the newspaper, Ahrar, in an interview that he opposed the release of the three Britons because nothing had been done to achieve the freedom of four Iranian kidnappers by the Christian Phalangie militia in

1982. However, he said: "Regrettably we see that the British hostages, because of pressure on Lebanese Muslim groups, are to be released in the next few days."

In his reference to "pressure", Mr Mohtashemi was alluding to the security plans for Greater Beirut, including the withdrawal of militias being carried out by Syria and the Lebanese government of President Elias Hrawi. All militias have been ordered to leave by Saturday. Four said they had completed their withdrawal and Hizbollah has taken its fighters out of the southern slums of Beirut.

Hopes for the release of the

three Britons were first raised last month after the restoration of diplomatic links between Britain and Iran. Since then, however, Britain's lack of relations with Syria appeared to emerge as a sticking point.

After Britain restored diplomatic relations with Iran pro-Iranian Shia Muslim forces in Beirut said that Mr Ali Akbar Mohtashemi, the Iranian foreign minister, would have to travel to Damascus to complete arrangements for the release of the three Britons. Mr Velayati was in Damascus last week to conclude a peace agreement between the Syrian-backed Amal and Hizbollah militias.

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INTERNATIONAL NEWS

S African judge finds no evidence of death squads

By Patti Waldmeir in Johannesburg

A SOUTH African government-appointed commission yesterday sharply criticised the activities of army and police counter-insurgency units but said it had no evidence that police operated death squads.

The commission, whose sole member was Supreme Court judge Justice Louis Harms, investigated allegations that police and army death squads have been responsible for the murders of more than 60 anti-apartheid activists.

After hearing testimony from dozens of witnesses, many of whom alleged the existence of such hit squads, Justice Harms recommended that only one case, the 1986 slaying of activist Dr Fabian Ribiero and his wife in Mamelodi township near Pretoria, be investigated further.

However, he delivered a damning indictment of the activities of a covert military group, the Civil Co-operation Bureau, which he said had "contaminated" the security

forces as a whole, and said he held the Minister of Defence, Gen Magnus Malan, politically responsible for the CCB.

The Bureau, he said, had given itself powers to "try, sentence and punish" persons without allowing them to defend themselves. Their conduct before and during the commission creates suspicions that they have been involved in more crimes of violence than the evidence shows.

Mr Justice Harms recommended investigation into the loss of CCB documentation and the alleged perjury of a former operative. The CCB had ignored requests from the President, the Minister of Defence and the Chief of the Defence Force. He noted: "Requests by Parliament, the Auditor-General and the commission were treated with contempt."

The report concludes: "The commission has been unable to achieve one of its main purposes, namely to restore public confidence in a part of the state administration."

Lagos's spending loses it \$500m World Bank loan

By William Keeling in Lagos

NIGERIA has lost out on a \$500m (£257.7m) loan from the World Bank as a result of a long-standing disagreement over public expenditure.

The Bank estimates that, as a result of the dispute, co-financing agreements with bilateral and multilateral donors worth more than \$200m have also been lost.

A World Bank official in Lagos said that the Bank's budgetary and financial policy team for 1990 would no longer be disbursed. A similar loan for 1991 is in doubt unless agreement is reached on public expenditure.

The Bank's chief concern, the official said, remained the

Ajaokuta steel plant which has cost more than \$4bn since construction began 10 years ago. The official estimated that a further \$2bn would have to be spent on the plant and infrastructure before it became fully operational.

The official said that as a result of the dispute other donors could be in jeopardy. Britain, Japan and the European Community had, among others, withdrawn commitments worth over \$200m.

In addition, a meeting of donors scheduled for this month has been cancelled. A similar meeting last year resulted in pledges to Nigeria of more than \$500m.

Burma election win scotched

Roger Matthews, Asia Editor

THE military regime in Burma has forced the country's main opposition party, the National League for Democracy, to renounce the overwhelming victory it scored during parliamentary elections in May.

After arrests of dozens of its leaders, reports of torture and widespread intimidation, the NLD has agreed not to seek to have the election

results implemented. The NLD won more than 80 per cent of parliamentary seats.

Opposition leaders still at liberty went to the headquarters of the feared National Intelligence Bureau to sign a paper acknowledging the army had first to oversee drafting of a new constitution, for which no timetable has been set.

Editorial comment, Page 20

China's old guard needs reform but hates change

The next five-year plan has sparked political struggle, write Colina MacDougall and Peter Ellingsen

DECISION-making in Peking has come to a halt as conservatives and reformers battle over China's eighth five-year plan, due to start on January 1.

The party's Central Committee meeting to approve it has already been postponed from October to November to December. China's five-year plans have never proceeded without political interference, but this last-minute affair is unprecedented.

The state is broke (the budget deficit this year is expected by diplomats in Peking to be at least Yuan15bn [£1.4bn], a lot for China) and the only way forward, as the last 12 years have shown, is via economic reform.

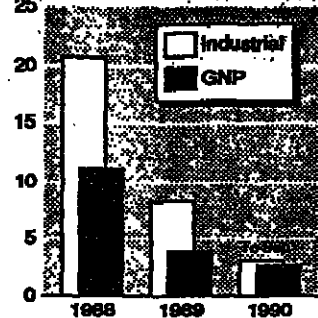
The aged band of hardliners and their protégés who have run China since the Peking massacre last year will not contemplate surrendering party power to economists and managers, which is, in effect, what reform demands.

But a compromise may be in the offing. In the last few weeks conservative leaders have made friendlier references to economic reform. Even hardliners Yang Shangkun, the president, and Li Peng, the premier, praised Deng Xiaoping for masterminding the decade of reforms.

Some prices have been

China

Growth rates (%)



State Enterprises: 400,000

Manufacturing loss in 1989: Up 10%

Profits: Down 50%

Tax payments: Down 25%

Source: State Statistical Bureau

allowed to rise, foreshadowing wider changes to the distorted price structure. Senior economic theorists have publicly discussed how to combine a planned and market system, revitalise state enterprises and reform central control. Some are getting China's tough old patriarchy to accept more than token change will prove difficult.

As Peking's ageing bosses approach their nemesis (Deng Xiaoping and his rivals are in

their mid-to-late 80s) the key to who runs China next lies with economic reform. Even the conservatives appear to recognise that their doubtful legitimacy since the slaughter in Peking may mean they have no option but to permit a modicum of reform.

This seems to have encouraged reformist economists. Jiang Yuesheng, former director of the Institute of Industrial Economics at the Chinese Academy of Social Sciences, recently defended reform in an article reported by the China Daily, declaring that it had caused inflation in 1988 and 1989 only because it was incomplete. He even implicitly excused Zhao Ziyang, the disgraced former party leader whom the hardliners have tried to label as a criminal, from any wrongdoing.

The conservative leaders seem to be aware that something must be done. Although they have quelled inflation and boosted exports and farm output, industrial production has dropped catastrophically over the past 15 months. It has picked up somewhat but is still getting China's tough old patriarchy to accept more than token change will prove difficult.

According to the State Statistical Bureau, the fall in production left the state with collapsing tax revenue (down by 25

per cent in the first three quarters of this year) and a strong army of unemployed who for political reasons still have to draw their pay. While China has far more goods in the shops than the Soviet Union a few more years of economic mismanagement would put paid to that.

The black hole of state industry, favoured by the conservative leadership, swallows up untold funds. In the first quarter of this year a third of state-run enterprises were in the red, their profits fell by nearly 60 per cent, their borrowing from the state nearly doubled (to Yuan143bn) and subsidies to keep them afloat totalled Yuan60bn.

What seemed to be the maximum reform the conservatives will so far accept was outlined two weeks ago. According to Chen Jinhua, minister in charge of the State Economic Reconstruction Commission, speaking to foreign business men, the new five-year plan would focus on three reforms.

These were:
 • Enterprise reform (to give managers more freedom);
 • A gradual liberalisation of controlled prices in favour of a free market;
 • Encouragement to the banks to develop capital and securities markets.

In enterprise reform and the development of securities markets, reform protagonists

would like to see factories operating free of official interference and raising money themselves on genuine stock exchanges where shares can be traded.

But it is more likely that enterprises will only replace subsidies with funds raised from workers and others under a system like the present compulsory bond purchase schemes.

But on price reform the conservatives have already agreed some movement. Last week in Peking cabbage prices soared as subsidies were removed, and sugar prices jumped by 55 per cent, fuelling rumours of more sweeping increases.

There were increased prices for other goods, including cotton, which the government tried to play down by imposing a media blackout. There was dismay when shoppers learnt of the increases.

"Our wages are still behind," one young man working in a government enterprise said, pointing out that although official inflation (which in 1988 and 1989 was around 20 per cent or more annually) was now down to single digits, people were expecting more price rises. Prices for coal, milk, toothpaste and telephones have recently gone up, and he feared cloth, soap and subway fares would follow soon.

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US deal to increase military presence in Singapore

THE United States and Singapore

signed an agreement in Tokyo yesterday providing for an increase in US use of Singaporean military facilities.

US officials suggested the agreement is separate from negotiations over the future of US bases in the Philippines, though Mr Lee has previously said Singapore would accept an increased US military presence to "share the defence burden" in the region.

The agreement provides for greater

determination to retain a military presence in south-east Asia for the foreseeable future.

US officials suggested the agreement is separate from negotiations over the future of US bases in the Philippines, though Mr Lee has previously said Singapore would accept an increased US military presence to "share the defence burden" in the region.

The agreement provides for greater

use of Singaporean facilities by US navy ships, which have routinely docked there in the past, and for US aircraft to be stationed on short-term rotation. Permanent US support personnel will be increased from 20 to 75, and an additional 75 will be assigned during air force deployments.

The US does not plan to build a base in Singapore, but will use existing facilities at Paya Lebar Airport and Sembawang Port, which officials said yesterday would "not require significant modifications" following the agreement.

US and Philippine officials began negotiations in September on the future of six US military bases in that country after the expiry of a bilateral agreement in September next year. Washington has indicated that if the agreement is not renewed, forces will be redeployed elsewhere in the region.

FOCUS ON SOUTH AFRICA — 1990 ONWARDS

South Africa destined to play a positive role in the entire African continent

Dr Brian Clark, president of the CSIR, talks to John Spira, Financial Editor of the Johannesburg Sunday Star.

Spira: What are the objects of the CSIR?

Clark: The main object of the CSIR — the largest research and development organisation in Africa — is to undertake, foster and manage broadly-based market-driven research and development (along with technology transfer in support of southern African industry), to meet the needs of community interests and better the quality of life of all the region's peoples in a cost-effective and ethical manner.

Our wide scope lies in our local as well as internationally-based scientific and technological expertise in aeronautical systems technology, building technology, earth, marine and atmospheric science and technology, energy, food science and technology, forest science and technology, information technology, materials science and technology, microelectronics and communications technology, production technology, roads and transport technology, textile technology, water technology, and advanced computing and digital support.

Our specific strength is what we refer to as our "Africa-specific" expertise.

Spira: How do you see your role in South Africa's technological evolution?

Clark: Largely in the areas of mounting highly-focused research programmes in areas of specific national importance to South Africa. We address these areas by moving at the forefront of research in predetermined, specialised areas.

This allows us to participate in the global scientific and technological effort and to serve as a bridge for transferring to South Africa cutting edge advances in relevant areas of science and technology.

Therefore, because of our Africa-specific knowledge, we attempt to implement these in the South African and southern African marketplace.

Spira: Of what recent major achievements can the CSIR boast?

Clark: But a few examples include:
 • The development of a rapid test method for the all-allele aggregate reaction (AAR) which gives useful results within 12 days, compared to the 12 months ASTM test. For the Lesotho Highlands water project, where two million tons of aggregate were required, local deposits of unknown properties could be evaluated. Several countries — Canada is one — have since adopted this method.

• The CSIR has developed techniques for the design and management of diamond mining in the hostile inhospitable zone at Oranjemund, Namibia.

• In 1989, the CSIR won the SA Institution of Mechanical Engineers prize for its design, construction and commissioning of a full-sized bed combustion hot gas generator.

• Simsway, a sawmill simulator developed by the CSIR, allows a choice of the best sawing patterns for each log class in a sawmill. Some 65 percent of South African sawmill sales (R445 million) are now supported by Simsway.

• The Golden Award in the 1990 Industrial Development Corporation Electronic Design Awards went to SA Post and Telecommunications for a product incorporating a CSIR analog circuitry design.

• Many optical products and systems have been developed by the CSIR's optical engineering programme.

Spira: Is it possible to quantify the CSIR's contribution to the South African economy?

Clark: It's impossible to put an accurate figure on our contribution to the economy. An attempt to do so in 1985 showed that for an investment of R300 million in completed research programmes, the benefits up to the year 2000 totalled several billion rands.

Spira: Do you see the role of the CSIR changing in the future?

Clark: Since 1986, we have been involved in a major restructuring in order to give the CSIR a more dynamic and flexible corporate culture. At present we generate about 55 percent of our total income from external sales of contract research work — a figure which will rise in the years ahead.

Three years ago we were running about 2 000 contracts a year. Last year we ran 6 500; this year we expect to run close to 8 000. As the nature of the new South Africa becomes clearer, we shall be striving to make a positive impact on the lives of all South Africans. This will place special new challenges at our doorstep.

Spira: How would the CSIR operate in a climate of:

a. Increased nationalism.
 b. Enhanced private enterprise?

Clark: Our function as an internationally-renowned institution for scientific and technological research, development and implementation will be our driving force. As a national laboratory, we shall be expected to contribute — whatever the nature of the new South Africa.

In public sector contract research we are often involved in ensuring that decision-makers have all the facts prior to decision taking. This differs widely from our work for the private sector, which tends to be in generating new products and processes ultimately to gain competitive advantage and enhanced profits, leading to economic growth.

Spira: Privatisation has been an emotive issue. What is your view? Will the CSIR ever be fully privatised?

Clark: Privatisation means different things to different people. The CSIR's restructuring in the mid-1980s was often referred to as privatisation. It would have been more correct to describe it as corporatisation.

The CSIR went from having a science-based, research-driven culture, devoid of market pressures, to one probably best described as science and technology based, yet market-driven. Accordingly, the CSIR became an organisation in which marketing philosophies were injected into a research and development culture.

The result has been a greatly changing research and development culture, increasing numbers of contracts (particularly in the private sector) and, through these two factors, enhanced application of science and technology in South Africa's public and private sectors.

I am a strong supporter of my approach which frees an organisation from the shackles of bureaucracy and allows it to operate within the significant flexible economic system that exists within the business environment of a free market economy.

I do not see the CSIR as ever being fully privatised. Much of our work has to do with basic national infrastructure, which, of necessity, will always involve some investment by government.

Spira: How does the CSIR do any work with or for South Africa's neighbouring states in southern Africa?

Clark: We've done much work with and for neighbouring states. For example, we've been involved in the Lesotho Highlands water scheme. Another example is our involvement in the rehabilitation of Malawi's road network. We're currently working in eight neighbouring countries.

As a result of the sweeping political changes taking place in South and southern Africa — and the world — our position as the largest research and development organisation in Africa can only increase our African role in the future.

We've much to offer our neighbours and they'll readily make use of our expertise in many fields as soon as our region reaches full political and economic stability.

South Africa is the continent's powerhouse and as such we can be a source of great benefit to the rest of Africa.

As a rough indication of our relative sophistication, it's worth noting that in 1986 (the latest available data from UNESCO), South Africa produced 5 794 bachelor graduates and 2 568 post-graduates in natural science and engineering. The combined comparative figures for Botswana, Malawi, Mozambique, Swaziland and Zimbabwe were 247 and 31 respectively.

Spira: Have sanctions and disinvestment impacted upon your activities? What will be the result of the abolition of sanctions?

Clark: Sanctions and disinvestment have had negative as well as positive influences on our activities.

On the negative side, it has cut us off from some sources of international know-how in the scientific and technological fields. This has forced us, at least in some instances, to develop our own, unique expertise — which must, unquestionably, be regarded as positive. In this way, sanctions have forced South Africa to invest in local research and development projects.

The abolition of sanctions will obviously prove beneficial, as it will enable us to return to our rightful place in the international scientific and technological world. And it will open up new markets for our products and services. On the other hand, it will make overseas technologies easier to obtain at, in some instances, lower prices.

Despite the difficulties with which we've had to contend on the sanctions and disinvestment front between 1986 and 1989, South Africa produced a vastly greater number of internationally-



Dr Brian Clark

published scientific and technological articles than any of Asia's newly-industrialised countries and as much as 44 percent of all such articles produced in Africa.

Spira: Corporate programmes involving (in particular black) education, training and technical training have been a feature of the South African business scene in the past couple of years. Does the CSIR play a role here?

Clark: The CSIR is an equal opportunity employer. We have bursary schemes for promising students of all population groups in the scientific and technological fields.

I expect to drive an aggressive affirmative action programme starting in 1991 — a programme which will build on work done during the past few years.

Even though we've been an equal opportunity employer for some years, the impact of (handily) past ideological experimentation with the education system will continue to plague us for some time yet.

The CSIR supports several institutions aimed at uplifting the standards of education among South Africa's youth. And we have plans in hand to increase our involvement in informal education.

Spira: What are your views on black participation in the economy in general and on the CSIR's attitude toward equal opportunity in particular?

Clark: Fuller black participation in the economy is a necessity for real long term economic growth. The country's black community represents a vast, largely untapped resource without which the economy cannot be expected to survive, especially in the light of the critical shortage of scientific and technological manpower.

It is part of the CSIR's strategic planning to even more actively promote black opportunity in science and technology.

Spira: What does your crystal ball tell you about South Africa in the decade ahead against the current background of black-on-black violence, high unemployment, industrial unrest, political flux, the need for wealth and income redistribution, double-digit inflation and a paucity of investment capital?

Clark: In short, the future isn't what it used to be. But much of the stress results from the birth of a child — the new South Africa.

There'll be huge changes in the next 10 years. Nobody knows what the priorities for research and development will be, as the major present priorities lie in the socio-political arena. But there can be no doubt that science and technology has a major role to play in the future development of South Africa.

I firmly believe that we have the necessary common sense, know-how and sophistication available to survive this period of upheaval.

I believe in South Africa's future as a country with truly promising capabilities and possibilities, especially as it relates to the highly positive role we are destined to play in Africa as a whole.

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AMERICAN NEWS

Production fall fuels US interest rate speculation

By Michael Prowse in Washington

US industrial production fell a seasonally adjusted 0.8 per cent in October, accentuating fears that the US economy is firmly in recession. The figures also add to speculation that the Federal Reserve, whose policy-making Open Market Committee met yesterday, will shortly ease monetary policy.

The most likely move would be a further quarter-point cut in the Federal funds rate, to 7½ per cent.

However, Mr Manuel Johnson, former vice chairman of the Fed, warned yesterday that the central bank should not try to fine tune the real economy. Any easing of policy, which is now widely expected, should be based on indications of falling inflation.

The sharp decline in production — the first since a minor dip in April — exceeded market expectations, which were for a fall of about 0.5 per cent.

It followed a 0.2 per cent increase in September and a (revised) zero increase in August. Over the year to October production rose by 1.8 per cent, taking the index to 109.6 (1987 equals 100).

The fall in output led to a 0.9 per cent drop in industrial capacity utilisation, to 82.6 per cent, still just above the long-term average. Capacity utilisation in manufacturing, however, fell to 81.7 per cent, the lowest level since September 1987.

A 4.5 per cent drop in the output of motor vehicles and parts accounted for about a quarter of the overall decline in production. But weakness was evident in all key industrial sectors. Manufacturing output dropped 0.8 per cent (0.6 per cent excluding motor vehicles).

The weakness was mainly concentrated in durable goods, such as appliances, carpeting and furniture, which declined by 1.3 per cent. But output of non-durables (such as clothing and petrol) also fell slightly.

Construction was particularly depressed, contracting by 1.4 per cent for the third consecutive month.

Housing figures published yesterday also show a softening economy. Privately owned houses were completed at a seasonally adjusted annual rate of 1,396,000 in September, down nearly 3 per cent from a year earlier. The number of houses under construction also fell.

The industrial production figures are the latest in a series of uniformly weak figures that include a sharp fall in employment in October and evidence that wholesale price inflation — excluding energy and food — has slowed to zero.

Guatemalan presidential hopefuls face second ballot

By Tim Coone in Guatemala City

TWO centre-right candidates for Guatemala's presidency, Mr Jorge Carpio and Mr Jorge Serrano Elias, are likely to face a run-off ballot next January 6. With 50 per cent of the votes counted after last Sunday's general elections, Mr Carpio has won 25.6 per cent, followed by Mr Serrano with 24.3 per cent.

In third place is a right-wing candidate, Mr Alvaro Arzú of the National Advance Party (PAN), who acknowledged on Monday evening that he was out of the running having gained only 17.9 per cent of the vote.

Mr Carpio, of the National Centre Union (UCN), and Mr Arzú were the three electoral favourites according to opinion polls.

A second ballot may be avoided if both Mr Carpio and Mr Serrano, of the Movement of Solidarity Action (MAS), agree to form a unity government. In a second round, however, Mr Serrano could probably count on the support of PAN and the Christian Democratic party (DCG), which came fourth with 17.9 per cent of the vote. This could trigger an attempt to overturn Mr Carpio's marginal lead.

Mr Vinicio Cerezo, the incumbent president who belongs to the centrist DCG, said the poll had been a victory for democracy.

In elections to the 116-seat Congress, the DCG improved its performance by winning between 25 and 30 seats, coming second behind the UCN. This ensures none of the four principal parties will have an absolute majority.

In elections to 300 municipalities around the country, the UCN and DCG won most seats.

A coalition of three far-right parties, led by the controversial former general Efraín Ríos Montt, won an estimated six to nine seats in the Congress. Had he been barred on constitutional grounds from running for the presidency — having headed a military government in 1982 — he could have displaced Mr Serrano in the first ballot.

Noriega tapes dispute raises trial doubts

Broadcast of conversations with lawyers may scupper case, writes Henry Hamman

A DISPUTE over the conflicting rights of General Manuel Antonio Noriega to a fair trial on drug charges and those of Cable News Network to broadcast tapes of the former Panamanian leader's conversations with his lawyers has raised the possibility that he will never stand trial after all.

That, at least, is the hope of the general's attorneys who plan to ask for dismissal of charges on grounds that the government violated Gen Noriega's rights by recording the conversations and the network did likewise by playing the tapes.

The attorney-client privilege is so highly regarded in US law that an American court recently refused to require a Boston lawyer to give testimony about his conversations with a client who had subsequently died.

There is nothing illegal in the practice of recording prisoners' conversations. The general, like other prisoners at Miami's federal Metropolitan Correctional Centre, was required to sign a waiver allowing the taping of his calls.

Prison authorities are supposed to turn the tape machines off when prisoners are talking with their lawyers. However, in the case of Gen Noriega, not only have at least some of those conversations been recorded, but they have found their way into the hands of CNN.

The defence team say that the tapes could provide prosecutors with information about



Noriega: attorney's client privilege may have been violated

the general's legal strategy, though the prosecutors say they have heard none of the conversations. The defence also argues that the broadcasts could make it harder to put together an impartial jury.

Gen Noriega's lead attorney, Mr Frank Rubino, alleged in court last week that the tapes had been given by prison authorities to the US State Department. He said the State

Department had passed the tapes on to the American-installed Panamanian government, which had leaked them to CNN.

The State Department declined comment on the allegation. An investigation by the Federal Bureau of Investigation into the leaking of the tapes is under way.

Last Friday, soon after Miami Federal District Judge

William Hoeverler reiterated an order to CNN not to broadcast the tapes for 10 days, the network played two of the tapes. A Federal Circuit Court upheld Judge Hoeverler's ban, and CNN then agreed not to broadcast any more tapes pending further legal action. A final decision on the legality of broadcasting the tapes may have to be made by the Supreme Court.

The conflict between constitutional protections of press and defendants' rights to fair trials has overshadowed for the time being the issue of whether Gen Noriega will ever go to trial.

It has been nearly a year since the US invasion of Panama — President George Bush's "Operation Just Cause" — during which Gen Noriega was apprehended.

A serious obstacle to Gen Noriega's defence appeared when his legal team asked to be dismissed from the case because the general could not pay them.

The lack of funds occurred because the government had prevailed on courts in a number of countries to freeze Gen Noriega's assets on the grounds that they were earned through drug trafficking.

The government at first argued that Gen Noriega should apply for legal aid but with the prosecution spending millions of dollars on its case against the general, the prospect of his defence being limited to one \$75-an-hour lawyer raised concerns about fairness. Eventually the government

agreed to assist the defence in freeing some of Gen Noriega's frozen bank accounts but, after months of effort, defence attorneys say they still have no money.

One of the general's lawyers, Mr John May, said last week that sufficient assets had been located in accounts in Switzerland, Austria and France to pay for the defence. But, he added, courts in those countries had refused to lift the freeze orders.

Mr May said he believed some agencies of the government had hinted to the courts that they would not be unhappy if the accounts remained sealed.

In a hearing yesterday Judge Hoeverler gave defence lawyers until Friday to see if they could obtain funds to pay for the general's defence from the frozen European accounts. The judge said that if they were unsuccessful he would appoint lawyers to conduct the general's defence under provisions of the Criminal Justice Act. This would in effect make the general a recipient of legal aid.

The judge said he hoped the current defence team would agree to accept the appointments. However, they would be paid at relatively low rates and the funds available to them for research would be limited.

The legal battles over the recording of the general's conversations with his lawyers, and over their pay, make it increasingly doubtful the trial will start on January 28, Judge Hoeverler's target date.

Commercial banks in Colombian debt deal

COLOMBIA and its commercial bank creditors reached an agreement in principle to renege \$1.56bn (€203m) of the country's debt coming due over the next four years, participants in the negotiations said, Reuters reports from New York.

About \$200m of new loans will also be provided by banks to cover portions of the debt held by those banks that choose not to participate.

Bankers caution that the size of the refinancing and the amount of new loans could shrink after the deal is pressed to the nearly 200 banks outstanding Colombian loans.

The deal will consist of two facilities. An integrated loan facility to the amount of \$1.57bn will have a 13-year term and a grace period of seven years. It will bear interest at 1 per cent above the London inter-bank offered rate.

The \$200m of loans will be provided in the form of floating-rate notes to be issued from 1991 to 1993. The final maturity of the notes, which will have a rate of 1½ per cent above Libor, will come due in 1998.

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Racketeering allegations leave Chile's army under siege

THE STORY so far. A wealthy Santiago restaurant owner, Mr Aurelio Sichel, was murdered. His young and beautiful widow accused a former captain of Gen Augusto Pinochet's secret police of killing him.

She claimed her husband had been swindled by a clandestine money racket run by officers of the Chilean army, and was eliminated when he threatened to blow the whistle.

The investigating magistrate then apparently committed suicide by dousing himself and her car with petrol and blowing himself up in a secluded spot. Last week an army intelligence

major was shot dead in front of his lover. Police found cheques and documents in his car linked to an illegal bank known as La Cufia.

Retired captain Patricio Castro Muñoz was charged with the murder of Mr Sichel and is detained in Paraguay, where he had fled with \$1.5m. His alleged partner in the money racket, army captain Gustavo Ramos, gave himself up and is currently detained. His house was bombed.

The steamy saga surrounding La Cufia has gripped Chile like no other scandal before, as television, radio and newspapers outdo one another

Leslie Crawford on a steamy saga that has captured the public's imagination

to bring the latest revelations of the "mafia" that operated inside the Chilean army.

Gen Pinochet, who stepped down as the country's dictator in March but remains commander-in-chief of the army, has launched an internal investigation to determine the extent of the rot. So far four generals, including Gen Hugo

Sales Wenzel, the third in command, have been forced to retire. Sixteen officers have lost their careers and 200 more have been sanctioned.

The government has launched its own investigation into the affair.

According to Mr Gaston Urrutia, the lawyer acting on behalf of Mr Sichel's widow, La Cufia enticed army officers, businessmen and members of Santiago's high society to entrust their savings in return for astronomical interest rates, tax free. The money was used to finance a network of shady deals, including cocaine trafficking, arms smuggling and

the illegal export of Indian mummies from the northern Atacama desert.

Over five years La Cufia is said to have handled more than \$50m. The racket fell apart when creditors such as Mr Sichel, who had sunk \$1m into it, got cold feet and demanded their money back.

"These problems could have arisen because the army's attention was devoted to political matters instead of its professional role," said Gen Fernando Matthei, commander-in-chief of the air force, in a veiled criticism of Gen Pinochet's stranglehold on power during his 16 years of rule.

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- Rossall is one of the North's leading co-educational public schools and has a reputation for excellence in a wide variety of academic, cultural and sporting activities.
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LEGAL NOTICES

No. 003891 of 1990
IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION

In the Matter of FEDERATION MUTUAL INSURANCE LIMITED
and
In the Matter of EQUICO INTERNATIONAL LIMITED
and
In the Matter of THE INSURANCE COMPANIES ACT 1982

NOTICE IS HEREBY GIVEN that a Petition was on the 25th October 1990 presented to Her Majesty's High Court of Justice by the above-named Federation Mutual Insurance Limited (hereinafter called "FMI") for:

(1) the sanction under section 41 of the Insurance Companies Act 1982 to a Scheme providing for the transfer to the above-named Equico International Limited (hereinafter called "Equico") of the whole of the long-term insurance business carried on by FMI; and

(2) an Order making ancillary provision in connection with the said transfer under Section 50 of the said Act.

Copies of the Petition, the Scheme, a report by FMI's actuaries and a report by an independent actuary in pursuance of the said Section 41 may be inspected at the said Court of Justice and at the offices specified in the Schedule hereto during usual business hours for a period of 21 days from the publication of this notice.

The Petition is directed to be heard before the Honourable Mr. Justice Morris at the Royal Courts of Justice, Strand, London WC2A 2LL on Monday the 10th day of December 1990, and any person, including any employee of the said companies, who claims to be adversely affected by the Scheme may appear at the time of hearing in person or by Counsel. Any person who wishes to be heard in support of the Scheme but does not intend to appear, should give notice in writing to the said Court of Justice prior notice in writing of such intention or dissent, and the reasons therefor, to the Solicitors named below.

Copies of the documents specified above will be furnished by such Solicitors to any person requesting them prior to the making of an order sanctioning the Scheme on payment of the prescribed charge therefor.

DATED this 7th day of November 1990.

Vizanda, 42/43 Bedford Row, London WC1R 4LL, Solicitors for Federation Mutual Insurance Limited.

Underwriters & Policies (Ref: 107/11), Barrington House, 50-57 Gresham Street, London EC2V 7JA, Solicitors for Equico International Limited.

THE SCHEDULE

Federation Mutual Insurance Limited
1st Floor, Gullotti House
College Road, Gwynedd, CRO 1PP Surrey

Equico International Limited
Suite 28, 140 Park Lane
London W1K 4DN

LEGAL NOTICE

To Dennis Jones of El Oasis Andaluz, Parcela 376, El Paraiso, Estepona, Marbella, Spain.

TAKE NOTICE that an action has been commenced against you in the High Court of Justice, Queen's Bench Division, 1990 C No. 10017 by David Ferguson Calow and Simon Michael Gordon, in which the Plaintiffs' claim is for £279,675, together with interest from 20th June 1990 to the date of issue (5th November 1990) being £15,975.97, and thereafter at the rate of 15% per annum to the date of Judgment or sooner payment.

And that it has been ordered that service of the Writ of Summons in the said action on you be effected by this advertisement.

AND FURTHER TAKE NOTICE that you must within twenty-one days from the publication of this advertisement, inclusive of the day of such publication, acknowledge service of the said Writ of Summons by completing a prescribed form of Acknowledgment of Service which may be obtained on request from the solicitors whose name and address appear below, otherwise Judgment may be entered against you.

Messrs. Gordon Dadds, 80 Brook Street, Mayfair, London W1Y 2DD

Dated 14th November 1990 Plaintiffs' Solicitors

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TAKE NOTICE that an action has been commenced against you in the High Court of Justice, Queen's Bench Division, 1990 C No. 10017 by David Ferguson Calow and Simon Michael Gordon, in which the Plaintiffs' claim is for £279,675, together with interest from 17th September 1990 to the date of issue (5th November 1990) being £7,752.50, and thereafter at the rate of 15% per annum to the date of Judgment or sooner payment.

And that it has been ordered that service of the Writ of Summons in the said action on you be effected by this advertisement.

AND FURTHER TAKE NOTICE that you must within twenty-one days from the publication of this advertisement, inclusive of the day of such publication, acknowledge service of the said Writ of Summons by completing a prescribed form of Acknowledgment of Service which may be obtained on request from the solicitors whose name and address appear below, otherwise Judgment may be entered against you.

Messrs. Gordon Dadds, 80 Brook Street, Mayfair, London W1Y 2DD

Dated 14th November 1990 Plaintiffs' Solicitors

OFFICIAL NOTICE

The law has been reported to us of the London Metal Exchange Warrant No. 091920 covering 24 (Twentyfour) tonnes PRIMARY NICKEL

BRISQUETTES of Impure Phosphorus Ltd, condition with a weight of 6204 Kgs. Gross and 6000 Kgs. Net - stored in warehouse C, Staines Road, Richmond.

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Mark Chifford B.Sc. FRICS, Richard Ellis, Edificio La Cañal, Pinar de la Cañal, 29000 Marbella. Tel: 01 + 34 + 51 398 4262 Fax: 01 + 34 + 51 319 4080

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Porsche 928 GT	Bentley Flying Spur
Porsche Carrera 4	Rolls Royce Corniche Convertible
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	Austin Healey 3000
	Ferrari 36

Argentina looks into its 'missing' central bank funds

By John Barham in Buenos Aires

IN the 1970s, Mr Ricardo Molinas, an avuncular jurist and human rights activist, fought to save the lives of Argentina's political prisoners. Now, as a government ombudsman, he is setting the record straight in a less dramatic, but equally damaging chapter of Argentina's history.

President Carlos Menem has asked Mr Molinas, 72, to investigate the "disappearance" of \$67.5bn from the central bank over the past decade in an attempt to recover the money. That is a sum roughly equivalent to the entire foreign debt, or a year's national income.



Carlos Menem: wants to solve mystery of \$67.5bn

The story begins in September with a speech by Mr Roque Fernández, a central bank director, to a seminar discussing ways of rendering the central bank independent of government.

Mr Fernández calculated that reckless printing of money cost Argentina \$67.5bn, and several inflation records, between 1980 and 1989.

Mr Molinas, speaking behind a desk cluttered with papers and a leather-bound copy of the constitution, says: "It is practically impossible to recover all the money, but at least [the investigation] will be a record for the country to learn from. There can be no sanction for crimes."

Similar sentiments were voiced during the celebrated 1985 trials of the nine generals who led Argentina's military governments. As well as killing their opponents, they unleashed a wave of financial speculation, indebtedness and business corruption.

Mr Fernández says that "pressure groups were able to appropriate more than three-quarters of the monetary expansion" through often-fraudulent financial deals. But to this day, many of these bankers, businessmen and politicians retain prominent — even honoured — positions in public life, free of punishment or stigma.

Neither is the central bank free of blame because lax regulation allowed banks to be plundered.

Bankers would make cheap loans to their associates, or

paid them above market interest on their deposits. When the bank failed, the central bank repaid government-guaranteed deposits.

Efforts to recover the money are bogged down in interminable court cases. Mr Fernández calculates that bank failures and repaying deposits alone cost \$10bn in the past decade — all of it covered by printing money.

Mr Molinas adds that speculation helped destroy Argentina's economy and society: "People would sell their possessions to speculate, instead of investing their money productively."

It is no accident that Argentina's gross national product declined by a tenth during the 1980s or that the currency lost 99.99 per cent of its value in five years.

The president's promise to pardon generals serving long prison sentences for crimes such as, mass murder and rebellion undermines the crusade against crooked financiers, Mr Molinas says.

Deeply cynical Argentines doubt Mr Molinas's investigations will get very far. As always in Argentina, there is a political dimension to every government decision.

By coincidence, the central bank's figures show that the worst abuses took place under the inept government of former president Raúl Alfonsín, a bitter enemy of Mr Menem.

Puerto Rican fund prompts new interest

Canute James on why Caribbean countries are looking for new sources of capital

CARIBBEAN countries, faced with the prospect of reduced official assistance and cutbacks in private investment, are increasingly turning to a Puerto Rican financing facility.

Set up four years ago, the facility, which is intended to finance regional industrial and commercial ventures, has only begun to find favour in the past nine months. Just over \$50m has now been committed for a range of ventures in several Caribbean countries.

Mr Alfredo Salazar, the head of Puerto Rico's Economic Development Administration, said recently: "This effort started in 1986, but it is only recently that we have seen it being used so much. This is because many countries either have problems in getting the usual assistance from elsewhere, or foresee such problems in raising money for investment."

Puerto Rico established the facility from deposits made by companies operating subsidiaries on the island. Under Section 936 of the US Internal Revenue Code, US companies with subsidiaries in Puerto Rico are exempted from federal taxes on profits if these are deposited in local banks.

Such deposits now stand at just over \$9.5bn, representing 37 per cent of the funds lodged in Puerto Rican banks.

In 1986, Mr Rafael Hernández Colon, Puerto Rico's governor, announced that he was committing \$100m annually for investments and joint industrial ventures in neighbouring Caribbean countries.

These loans are commercially competitive, with interest rates of between 1 and 2 per cent below the London Interbank Offered Rate. But the scheme was hampered by US demands that Caribbean countries making use of the money first sign tax information exchange agreements with Washington.

Several governments were concerned about the terms of such tax treaties, intended by the US authorities to help combat money laundering, but considered by some as violating national legislation on banking secrecy.

However, the decision of six countries — Barbados, Jamaica, the Dominican Republic, Trinidad, Grenada and St Lucia — to sign the treaties have boosted the use of the funds.

Costa Rica, Honduras and St Vincent are expected to follow suit, and Guyana has begun negotiations with the US.

The Puerto Rican administration and the governments of likely beneficiaries regard the facility as a potential replacement for investment from traditional sources.

Trinidad and Tobago is the largest user so far, having borrowed \$15m to finance a methanol plant and a natural gas processing facility.

State-owned Air Jamaica has borrowed \$5m to upgrade its fleet by purchasing two A-300 Airbus from the Brazilian airline Varig. This follows a previous loan of \$8.7m to build low-cost housing on the island.

The Dominican Republic, which has been suffering from inadequate electricity supplies, is to benefit from a loan of \$18m to construct and equip a 40MW power barge.

A further \$17m is being borrowed for a fibre-optic cable, to be installed by AT&T of the US, which will link South America via several Caribbean islands to the Florida peninsula.

"I expect more countries in the Caribbean will turn to the 936 facility as a source of investment funds," said a government official in Barbados, where telecommunications infrastructure is being improved with the help of a \$15m loan from the facility.

Despite recent assurances from traditional donors, there are already signs that bilateral assistance to this region is unlikely to increase. And we can no longer expect new investment from traditional sources as these are likely to be channelled to places like



Rafael Hernández: \$100m annually for the Caribbean

eastern Europe. There is a significant advantage in using the Puerto Rican funds," the official said.

The increasing use of the facility follows success by Puerto Rico in stimulating industrial co-operation with its neighbours.

Under a "twin-plant" programme, companies operating in Puerto Rico have been trying to reduce costs by completing primary processing and assembly of products on neighbouring islands before performing finishing and quality control procedures in Puerto Rico.

Initial fears by Puerto Ricans that the programme would

lead to job losses and by Caribbean governments that there would be little transfer of technical and management skills, appear to have faded.

According to the Puerto Rican Economic Development Administration, the Caribbean programme — twin plants and 936-funded investments — have created just over 15,000 jobs in neighbouring countries and 4,000 in Puerto Rico since 1986.

For Puerto Rico, however, the continued success of the programme means more than maintaining competitiveness and assisting neighbouring states in economic difficulties. The continuation of Section 936 of the Revenue Code is itself at stake.

The code has been frequently questioned by legislators in Washington, keen on finding ways to reduce the federal budget deficit.

Because of the incentives it offers to mainland investors, and the financial stability such deposits provide, the code is fundamental to the Puerto Rican economy. By showing that funds can assist the economic development of Caribbean countries — a region to which the Reagan and Bush administrations have publicly committed themselves — Puerto Rico is hoping that congressmen and senators will be less inclined to tamper with Section 936.

Titan 4 is launched after delay

A TITAN 4, the rocket that will allow the US military to reduce its dependence on the space shuttle, has lifted into orbit what is believed to be a satellite capable of warning against missile attack. AP reports from Cape Canaveral.

Monday's launch had been delayed two months by problems including a leaking propellant.

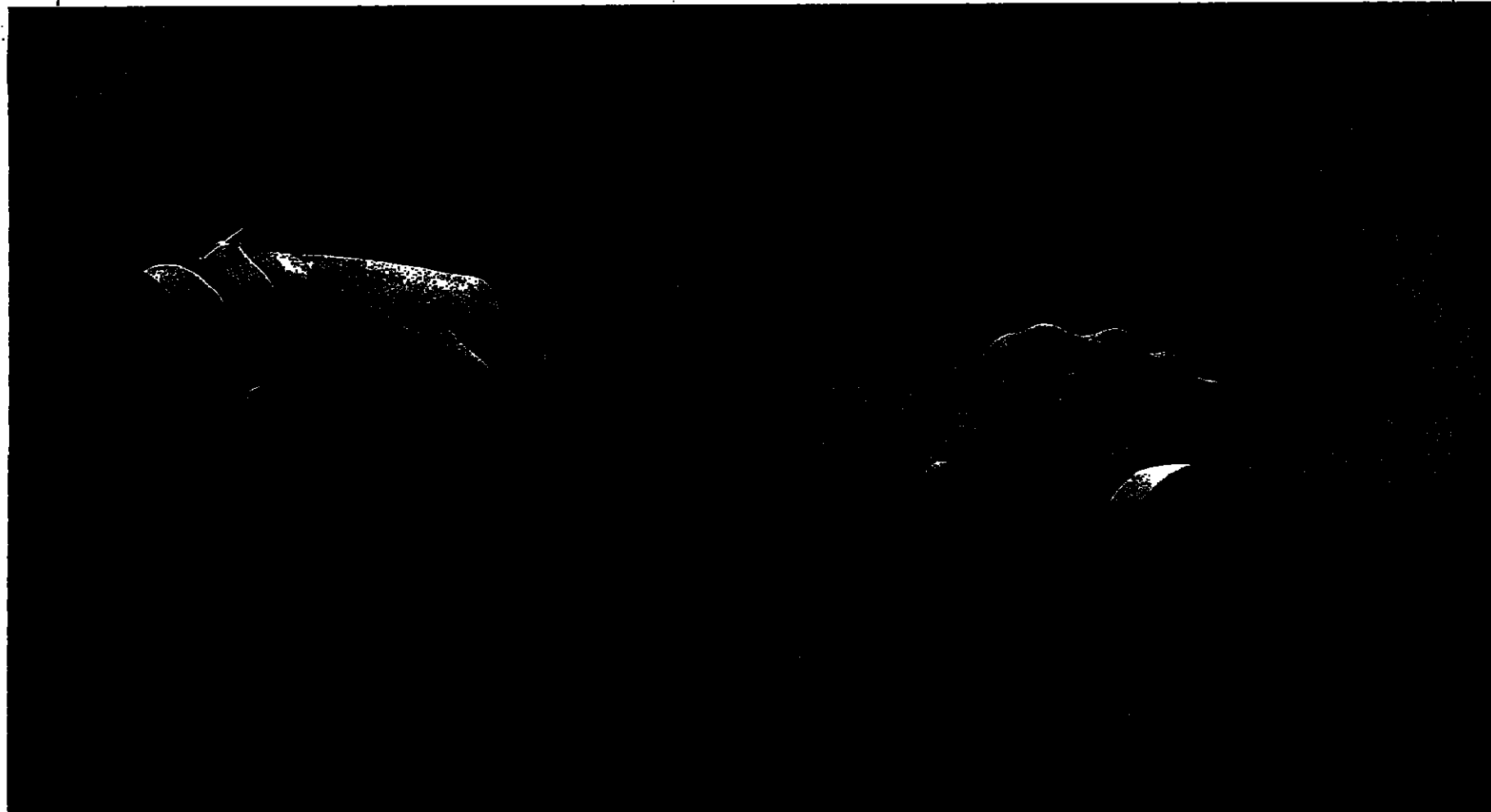
Air force officials refused to acknowledge the launch prior to lift-off and would not disclose the nature of the payload. But civilian experts believe it was a missile warning satellite, valued at \$180m.

A spacecraft of this type could be used to detect the launch of Iraqi missiles against sites in the Middle East, according to Mr John Pike, director of the Federation of American Scientists' space policy project. It was the air force's third launch of the Titan 4. The first was in 1989, and the second in June.

Neither suffered from a problem with leaking propellant, according to Colonel Frank Stirling, director of the Titan programme.

Martin Marietta Space Launch Systems of Denver has a \$7.1bn contract with the air force to supply 41 Titan 4 rockets, with an option for eight more. The air force wants 75 by the end of 1997.

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MANAGEMENT

Dacia

Pride and loyalty may not be enough for survival

Judy Dempsey continues the series on east European companies with potential by examining the prospects of a Romanian car maker hardly changed since 1967

Constantin Stroe, the director of the Dacia car plant, exudes optimism, not a common trait to be found these days among senior Romanian managers. When I met him recently at the Bucharest Trade Fair, he was keen to argue that the company, which was set up in 1967 with the help of Renault, would prosper in the future.

Stroe looked prosperous enough. His stocky frame was fitted into a smart blue suit, and armed with a packet of Kent cigarettes, a persistent status symbol in Romania, he was keen to convince me that the country's ailing car industry could be revived.

The Dacias, modelled on the old Renault 12, but the subject of much derision and jokes, were on display outside the company's smart exhibition offices. The freshly-polished cars were shining under the bright morning sun. Young and old Romanians who passed by the Dacia stand looked at them with some envy.

Mircea, a friend who had ordered a new car back in 1987 and had even placed a deposit on it, reckoned his car would be coming off the assembly line sometime in 1991. The last time he bought a car was in 1979. Why was there such a delay in meeting these orders?

In the early days when the plant was first built, the cars rolled off the assembly line with considerable speed and efficiency. The French, who had built the factory so that their Romanian partners could build Renaults under licence, were hoping to establish a long-term foothold in the country. After all, with a population of 23m people, it seemed an attractive idea at the time.

And besides taking advantage of cheap Romanian labour, Renault included in the agreement the provision by Dacia of gear-boxes and other parts to be sent directly to its plant in France. The partnership lasted for ten years.

"Then it was interrupted," explains Stroe, who has

worked with Dacia for 23 years and who was appointed director six years ago. "There was no consultation with the workers at the plant. The contract was not renewed."

At that time, the Romanian leadership under the former president, Nicolae Ceausescu, who was toppled from power last December, had to contend with a large external debt of over \$10bn. Although imports had not yet been banned, the Dacia car plant was told to fend for itself.

"By the end of the 1970s, we were relying on our Romanian suppliers for all spare parts. For instance, one enterprise supplied us with upholstery,

another with tyres and so on. It was not an easy arrangement. We had contracts with over 160 enterprises. Each enterprise was bound by the Plan which was set by the (now disbanded) State Committee for Planning. Even if we wanted to increase production, it would have been difficult. We were completely reliant on our suppliers. Their production output was bound by the Plan," says Stroe.

The upshot was that as imports were banned during the 1980s, as energy for both the consumer and industry was rationed, and as capital investments were radically cut back, the number of cars coming off the assembly line decreased.

"Since 1987, we have made 15m cars. We were producing about 100,000 cars a year. There is room for greater capacity. We could make 50,000

more cars," explains Stroe. An increase in production might also make the price more competitive. A four-door Dacia costs 90,000 lei. The average monthly salary is 2,500 lei.

Since 1987, Stroe says, 11bn lei (roughly the equivalent of \$1bn before the Lei was twice devalued this year) has been invested in the company. Over the same period, annual turnover totalled 8m lei (\$784m). But this figure is not wholly reliable given Romania's complex accounting system and the way in which the lei was calculated against other east European currencies. Inevitably, the waiting list, and the delivery date for the weary but patient Romanian, became longer.

As I walked around the Trade Fair grounds, I had to push my way through thick crowds who were milling around the South Korean stand. They were mesmerised, not only by the impressive display of televisions, videos and hi-fi products to which the Romanian consumer had little access during the Ceausescu era, but also by the sleek design of the cars from Seoul which confirmed to the public the backwardness of Romanian design.

Romanian officials later hinted that South Korea might be interested in exploring the idea of setting up a production plant in Romania.

How would that affect the Dacia factory at Pitesti? Pitesti, which has a population of 200,000, is located about 120 kilometres west of Bucharest. The factory, set on a hill overlooking the city, employs 27,000 people. The entrance to this vast enterprise is heavily guarded. The first thing the young security guard did as we showed our identity papers was to search the boot of the car. "Theft is normal here,"

quipped a colleague. Some people try to bring in "gifts" and receive spare parts in return. Invariably, Dacia car owners resort to the black market.

The factory, stretching across 90 hectares of land, is probably the nearest reminder of what Europe must have been like during the early stages of reconstruction after the Second World War, or even during the height of industrialisation during the 19th century. Lighting in the large sheds is practically non-existent. The slippery uneven stone floor is black and greasy. Trolleys, laden with steel panels, slide along the length of the sheds on old, rickety, narrow rails. In the dark work-shops women huddle over old machines, in the dim light of a single adjustable lamp.

The state of backwardness is even more striking at the cutting and pressing machines which are manned by a team of four. Two men lift steel panels onto a thick, iron block. One of them presses a button. A giant steel cutter, perched several feet above the block, slams down on the panel. The men then pull away the severed bits of steel and place them onto the growing heap of waste.

Another pair of men place the freshly-pressed panel onto another heap, waiting for a trolley to take them away. This action is repeated over and over throughout the day against a background of unremitting noise.

In the shed specialising in spraying the cars, there were precious few signs of robots. Instead, the place was decked with spray guns. There were face masks, little sign of protective overalls, helmets, or ventilation systems. As in the rest of eastern Europe, health and safety at the work place has a low premium.

However, the men who work at the Dacia car factory, despite their low morale, retain a strong loyalty to the company. They also have pride. But both traits may not be enough to save the plant if it is

to survive.

Gabriel Sicoe, the 33-year-old chief of the planning sector who has been in the job for less than a year, does not conceal his worries about the future.

"We are now producing between 200 and 250 cars a day (the equivalent of between 70,000 and 91,000 cars a year). But everything has been turned upside down since December." He says that under the old system there was a fixed system of quotas and instructions which came down from the top. "But now, there is no head. We are being left to our own devices. We have problems with receiving supplies. So the output naturally continues to fall," says Sicoe.

He is the first to admit that the design of the car, despite some modifications, is still 20 years old. He argues it must be changed if the plant is to survive and compete. But Sicoe adds: "It is a question of the quality of the components and the quality of the work. Most of the people here have been through only twelve classes in school, (education up to the age of 16). The workers are well-intentioned. But it is not enough. They need to be trained and motivated."

The workers have mixed feelings about the future. On the one hand, they say that Renault should come back and modernise the plant. But on the other hand, they think that this would lead to unemployment



Dacia cars are produced in a factory reminiscent of those prevalent at the height of industrialisation in the 19th century

ment and a radical shift in work habits. They are also ambiguous about the reforms now being undertaken by Petre Roman, the Prime Minister.

On November 1, the Romanian government liberalised prices, allowed factory managers to set their own salaries, (at or above the minimum monthly salary of 2,300 lei) and permitted foreign investors to buy 100 per cent of the shares of a Romanian company. If the reforms are implemented, management will have considerable leeway in pushing through changes, seeking new partners abroad and deciding on production levels.

The workers at Dacia are uncertain, if not critical, about the direction of the reforms. In particular, what they object to is the way in which the State no longer protects them.

Dinu Cioclanu works on the assembly line. Like many of his colleagues, he thinks Renault should come back and invest again in Dacia. But in the meantime, he worries about the morale of the workforce and harbours a feeling of nostalgia for the past.

"Because the Plan, and the old system of contracts, have been dissolved, supplies to us can no longer be guaranteed. Some days we cannot work. This year, we have lost 20 days in production because of this problem. We have to find our suppliers ourselves. It is not easy." Workers receive 75 per cent of their pay if they remain in the factory on days when there is no work, and 50 per

cent pay if they go home.

"It was better before," continues Cioclanu. "The government was obliged to help us. Now the government is no longer obliged to help. I am confused about the situation. The government is leaving us on our own. Petre Roman has never visited us. Ceausescu came here several times."

Other workers think that the way to cope with the continuing shortage of spare parts is simply to produce less, even though demand continues to rise. "And why not?" asks Ion Coman who also works on the assembly line. "I don't see any other way around it."

Sicoe, who, like the officials and workers looks much older than he is, does not agree. He is in favour of pay incentives, higher prices for the suppliers and a more highly-trained workforce. But nobody on the factory floor wants to think about - let alone mention - the prospect of lay-offs. "That was an issue I raised with Stroe."

In Bucharest, the director's affinity, inspired by the attention from the locals who long for a car, and the visitors from the western business community, gives way to reflection when confronted with this question.

"Maybe 5,000 people would lose their jobs. The plant needs a shot of vitamins. We need between \$250m-\$300m if we are to become competitive. I hope Renault will come back. I know they are interested. There is great hope in Pitesti..."

Management abstracts

Company cars: which financing option? P Burgess & J Cassie in *Accountancy* (UK), Jul 90 (5 pages)

Looks at the various options for financing company cars, reporting that outright purchase is still by far the most popular with finance leasing the least popular. Lists the factors on which acquisition policy is based, cost and reliability being the most important; states that the days of restricting the company car to British makes have almost gone. Considers contract hire, which is an increasingly popular alternative to outright purchase; explains how it works and notes its benefits - eg, it eliminates costly administration. Self-protection allied to good stewardship. M Watson in *Accountancy Age* (UK), 12 Jul 90 (2 pages)

Looks at the practice of company directors awarding themselves new service contracts with extraordinary bid-related compensatory provisions in order both to deter takeover bids and provide them with generous compensation if the takeover happens and the directors are made redundant. Explains the need for directors to avoid conflict between their fiduciary duties and personal interests and looks at the legal issues involved in directors' service contracts.

The smoozy progress (corporate crime). C Mellon in *Across the Board* (US), Apr 90 (5 pages)

Examines the growth of companies in the US specialising in the investigation of white-collar, predominantly computer-based crime; looks at the track records of two of the major players - Kroll Associates and National Investigative Services Corporation (Nisacor).

Scanning for opportunities. J D Lewis in *Across the Board* (US), Jun 90 (4 pages)

Describes opportunity scanning as a way of looking for opportunities outside corporate and national borders, with trading partners and competitors; explains how to go about it. Suggests that knowing where to look, how to anticipate potential value, and how to combine apparently unrelated facts are the key abilities required for scanning success.

These abstracts are condensed from the *Executive Summary* published by *Author Abstracts*. The full text of each article may be obtained at a cost of 25 pence (including VAT and p.p.c. with order) from Author, 25 Adler Lane, Basingstoke, West Yorkshire GU24 0JZ.

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"Iraq's invasion of Kuwait defies every principle for which the UN stands. If we let it succeed, no small country can ever feel safe again. The law of the jungle takes over... The United Nations must assert its authority... Because a vital principle is at stake: an aggressor must never be allowed to get his way."

British Prime Minister, Mrs. Margaret Thatcher.

The world has actively united to condemn Iraq's aggression against its tiny neighbour, the sovereign state of Kuwait. Planes from a multinational force now track the Gulf region's skies and its ships ply its waterways poised to strike at the aggressor.

Where were they in 1974 when Turkey invaded its tiny neighbour, the island of Cyprus?

Nowhere.

Despite repeated U.N. Security Council resolutions over the past 16 years, Turkish troops still occupy the homes and lands of Greek Cypriots in the north of Cyprus. No one has expressed interest in putting teeth into the U.N. resolutions on Cyprus. Occupying a weaker, or any, state by force of arms is unacceptable. We are told by world leaders this is the reason so many states have joined in to enforce U.N. resolutions on Kuwait.

So, where are they, when it comes to U.N. resolutions on Cyprus?

Fair's fair. Or is it?

Almost half of Cyprus is still under Turkish military occupation. A breakaway state, not far from total annexation by Turkey, has been set up in territory taken over by Turkish troops. One third of the island's population are still refugees in their own homeland and many are still unaccounted for 16 years after the Turkish invasion. Interlopers from the Turkish mainland are brought in by the tens of thousands to settle lands that don't belong to them. Further, these settlers appear to have little inclination to respect the cultural heritage of the people they have displaced, a heritage that harks back to prehistory.

The world united to implement U.N. resolutions on Kuwait. They must do the same for Cyprus.

Fair's fair.

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BUSINESS AND THE ENVIRONMENT

Home is where the heat is

GROWING WORRY over the possibility of global warming has led to increased interest in improving the energy efficiency of houses as a means of reducing emissions of carbon dioxide. This is the main greenhouse gas produced by fossil fuels, such as coal and oil, and, to a lesser extent, gas.

Yesterday MVM, a consultancy specialising in property and planning information, launched a comprehensive home energy labelling system with the blessing of John Wakeham, the UK Energy Secretary.

It is based on a star rating - one star poor, five stars excellent - which indicates how a house measures up in efficiency of space heating, hot water system, insulation and window areas.

For 230 to 240 a survey is conducted (in the same way as a traditional structural survey of a house is done). Bradford and Bingley Building Society has taken up the scheme, known as Starpoint, and talks are under way with other building societies.

The statistics show that the average house saves a lot to be desired when it comes to preventing heat loss. Earlier this year Starpoint joined the Nationwide Building Society in testing the system on homes in Bristol and Bath.

The average house surveyed received only two stars and levels of carbon dioxide produced by the average household was estimated at 6.5 tonnes a year. However, homes built to 1990 building regulations would probably achieve a four-star rating.

Starpoint says that houses could gain an extra star by improvements which would cost less than £1,000. It is estimated that if every dwelling in the UK improved by a one star rating it would reduce total carbon dioxide emissions by 16m tonnes a year and cut annual fuel costs by £7m.

Wakeham made it clear that the Starpoint system may eventually be incorporated into building regulations to ensure that new houses comply with thermal insulation requirements.

John Hunt

One man's waste is another's raw material. This may sound like an environmentalist's dream but it is just what a group of businesses is practising on an industrial estate in Kalundborg, 80 miles west of Copenhagen in Denmark.

The power station, plasterboard maker, oil refinery, pharmaceutical maker, farmers and municipality all trade waste, water and surplus energy. The mutual co-operation is intended to make better use of resources and reduce industry's impact on the environment. It has become known as an industrial ecosystem.

The environmental impact of Kalundborg's industry will never be neutral but we are well on the way to it," said Lasse Andersen, operations manager at Kalundborg's municipal water works.

The fundamental reason behind the co-operation is economic, says Jørgen Christensen, vice president at Novo Nordisk, the enzyme and pharmaceuticals maker. "It made perfect sense to work together. But it also brings economic advantage to all parties involved."

Based on the Novo Nordisk factory, which employs 900 people, the estate also houses the Statol refinery, the Amas power station (the biggest coal-burning plant in Denmark), and a Gyproc factory that makes plasterboard from gypsum. The municipality supplies the water.

Co-operation - or "industrial symbiosis", the term preferred by the locals - between the different parties grew slowly and without any specific plan. The first deal was struck between the power station and Novo Nordisk in the early 1980s. Novo bought waste steam which the power station at that time condensed and released as waste water.

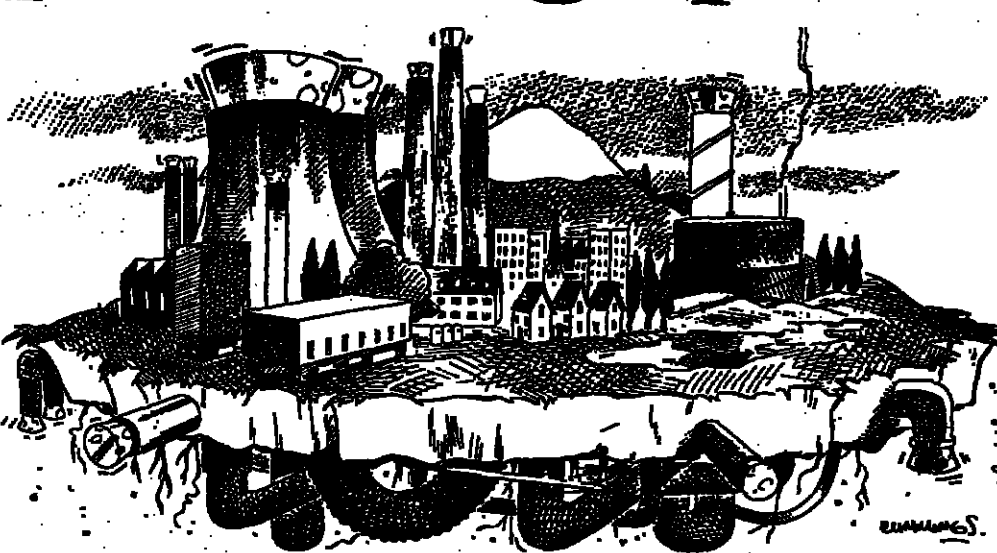
Fresh water is especially scarce in Kalundborg and there is considerable effort, led by the municipality, to conserve supplies. The power station now re-uses cooling water from the refinery that used to go to waste. And from this autumn the power station will take purified waste water from the refinery.

From 1993 Novo Nordisk will be legally required to purify more of its waste water. "It is likely that the power station will be able to re-use some of our water. We also put a lot of effort into recycling water within our plant," Christensen said.

Gyproc has bought its gas from the refinery since 1970.

Peter Knight visits an industrial estate in Denmark which trades waste, water and surplus energy

A rebirth of the pioneering spirit



From the end of next year the power station will buy all the refinery's surplus gas, now burnt off on a flare stack. This deal will save the power station the equivalent of 30,000 tonnes of coal a year and it will reduce the refinery's perpetual flame to a mere pilot light.

Most of the power station's surplus heat is transferred to the municipality's district heating network. This supplies heat to local houses and has enabled the closure of 3,500 independent oil-burning domestic heating systems. It represents an obvious saving to the householders and reduces the amount of pollution in the town.

The power station runs a sea-water fish farm where the water is warmed from the station's surplus heat. The trout and turbot farmed there are exported mainly to France. Sludge from the fish farm is used as a fertiliser on nearby farms.

The farmers also benefit from the left-overs of the fermentation process used in the Novo Nordisk factory. Fermentation is used to produce such products as antibiotics and enzymes. A mould is grown in

special tanks which contain a nitrogen-rich culture. The process, similar to brewing, produces large quantities of sludge.

In the UK pharmaceutical makers release this as effluent. But Novo Nordisk treats its sludge by adding chalk-lime and keeping it at 90 deg C for an hour. This neutralises any micro-organisms that might be present. The company gives the treated sludge to local farmers who spread it as fertiliser. "Other methods of dumping would be very expensive for us. Recycling the sludge in this way solves many problems," says Christensen.

Fly-ash from the power station is used in cement making and road building. Sulphur from the refinery's desulphurisation plant is used to make sulphuric acid. Gyproc is negotiating a price for crude gypsum which will be produced by a chimney scrubber that comes into operation at the power station in 1993.

Each swap or trade deal is negotiated independently. In some cases, as with Novo's sludge, the waste is given away. In others, one party agrees to pay for the infrastructure, such as pipes to

carry steam, if the other party offers a good price. Over the years a spirit of doing the right thing for the environment has built up too.

"The economic and environmental pressures are now interlinked," said Christensen. "The justification for the first deals was purely economic. But now we are looking for ways to improve the environment and we find that these initiatives can pay too."

Christensen says he has not come across a similar level of co-operation between industries anywhere in the world. "There are two conditions for achieving similar success. First, the different parties have to be physically close enough for it to make economic sense. The necessary infrastructure can be expensive."

"Second, your eyes must be open to the possibilities. You need to know what is going on in your neighbour's business to be able to take advantage of any opportunities. In this small town people know each other and we are always talking," he said.

Philip Jackson of Slough Estates, which owns a 400-acre light-industrial estate near London's Heathrow airport,

says similar schemes could work in the UK.

The Slough estate, on which Mave's UK operation is based, supplies all utility services - electricity, steam and water - to its tenants. The estate is in the process of modernising its power plant with a 540m low-emission circulating-fluid bed coal power station. Surplus power will be sold to the electricity supply industry.

"The big problem with trading energy and wastes is that you have to have an infrastructure. And you have to have the users who need the available products," Jackson said.

Trading surplus utilities is more important to traditional heavy industries and there are fewer opportunities on estates that attract companies involved in new technologies. Stephen Fuller of the Milton Keynes Energy Park, a new housing and business estate with energy-efficient buildings, says: "Our potential clients might have a demand for electricity but they do not need steam or hot water. Their biggest problem is often how to get rid of excess heat," he said.

John Elkington, the environmental consultant who has worked with Novo Nordisk, says environmental pressures on Danish industry are intense. "One of the key reasons for the co-operation at Kalundborg is the strong pressure to deal with wastes. Novo Nordisk has seen the opportunity to use this pressure to improve their business."

"The success of the scheme also reflects the individuals involved. When you have a pioneering scheme like this people have to put a disproportionate amount of effort into making things work," he said.

Christensen said the managers did not appreciate the significance of co-operation until a local school pointed it out. Pupils were working on an environmental project and toured the estate.

"The students made a model and showed how the co-operation worked. Then we started to give much more attention to it and started to talk more about other things we could do," he said.

A steering group, with representatives from each business and the local authority, meets regularly to discuss plans for extending the co-operation. The local development council also plans to use the estate, mainly friendly atmosphere to attract more business to the area. "No laws could force this sort of co-operation. It is about business initiative," said Christensen.

Striking gold in the rain forest

By Kenneth Gooding

THE story of how Greenstone Resources, a "junior" gold exploration company, came to be involved in a potential \$1m venture to restore part of the rain forest in Costa Rica shows how quickly a company can be enveloped by environmental pressures.

It also demonstrates that mining companies are unlikely in the future to escape the costs associated with growing environmental awareness by focusing on developing countries rather than on industrialised ones.

As Jim Anthony, chairman of Greenstone, suggests: "As an industry we won't be allowed to get away with two sets of standards - one for the industrialised world and one for the developing world."

Greenstone is based in Toronto. Its environmental performance in Costa Rica had to meet rigid Canadian standards because the company won a C\$300,000 grant from the Canadian International Development Agency (CIDA) towards the cost of feasibility studies for a potential gold mine, El Rocio, in the Guanacaste Province of Costa Rica.

There was also a CIDA requirement that Greenstone do a "community needs" study which involved assessing the most pressing concerns of the 20,000 people in Los Juntas, a town two miles from El Rocio.

Consultants hired by Greenstone quickly provided some of the answers. About 70 years ago the rain forest was stripped to make way for cattle farming. Over the years this led to problems of "run off". During heavy rains the water absorbs some of the heavy metals in the soil (including mercury) and takes it into the town's drinking water supply. This causes some serious health problems among the local people.

Greenstone's consultants suggested the run-off problems could be solved for an outlay of about \$200,000. Better still, given about \$1m and 15 years' work, the rain forest could be re-established.

There was no way that Greenstone could tackle such a project. Not only does the company need all the money it can get for its gold projects but neither did Greenstone's share-

holders put up \$100m of equity for investment in timber. However, the consultants pointed out that the World Bank might well lend the money. Anthony says that approaches to the World Bank have been made and "they have been very receptive".

He says the scheme would start with a \$300,000 first phase to cure the run-off problem. Bamboo attracts more water than it needs, thus raising the water table and changing the local climate. Over time this would enable other trees, including teak, to be planted and established over about half of Greenstone's 800 hectare mining concession area.

Not only that, the bamboo could be harvested in five years' time to provide building material, urgently needed in a country with a rapidly-growing population.

Anthony says that Greenstone intends to lease timber rights to local people who will do the planting, timber management and harvesting.

Greenstone's efforts so far have resulted in an environmental award - a "Proyecto Planeta Tierra" award from the Argos Foundation there - and there has even been a pop song written about the company and the project.

Anthony says Greenstone's reputation in Costa Rica as a company that has had a positive impact on the local community is helping as it moves into Panama for what seems likely to be its most important project so far. In partnership with Boliden, part of the Treleborg group of Sweden, Greenstone in August bought from Freeport McMoRan of the US a number of properties in Panama, including the Santa Rosa project, which the partners hope will eventually become a mine producing 100,000 troy ounces of gold a year.

So far the only cost to Greenstone of its environmental work has been for management time. "But we would be investing time in community relations in any case," says Anthony.

"Also, we intend to be in those three countries for a long, long time - so we want to be alive to the social issues because those issues will affect us too."

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FT LAW REPORTS

Cargo buyers not liable for delays in port

THE HANDY MARINER
Court of Appeal (Lord Justice Neill, Lord Justice Stokker, and Lord Justice Staughton).
November 8 1990

DISCHARGING TIME under a c.i.f. contract begins to run when the vessels berth, in the absence of clear words to the contrary, if the contract provides for discharge at a named port at specified rates for discharge, demurrage, and dispatch, but includes a Gafta 100 term that discharge shall be as fast as the vessel can deliver in accordance with port custom.

The Court of Appeal so held when dismissing an appeal by Intertrax SA, sellers of cargo on the Handy Mariner, from Mr Justice Hobhouse's decision that the buyers, Etablissements Soules et Cie, were not liable for demurrage for delay in reaching berth caused by port congestion.

LORD JUSTICE STAUGHTON said that by a contract for sale dated June 25 1987, Intertrax SA, as sellers and Etablissements Soules et Cie, as buyers, agreed the sale of a cargo of sweet potatoes "c.i.f. free out Lorient - discharge 400 metric tonnes per hold/whether working day... demurrage \$3,500 per day pro rata with half dispatch".

The contract provided that other terms should be in accordance with Form 100 of the Grain and Feed Trade Association (Gafta). Clause 16 of Gafta Form 100 provided "discharge shall be as fast as the vessel can deliver in accordance with the custom of the port".

The Handy Mariner arrived with the cargo at Lorient on September 30 1987.

Owing to congestion in port she had to wait for a berth until October 13 before the cargo could be discharged. The present appeal con-

cerned the financial loss resulting from that delay.

Apart from the question of demurrage there was a balance of \$38,326 owed by the sellers to the buyers under the contract.

The sellers had paid \$11,186 and the buyers sought to recover the difference of \$27,138. Against that they admitted liability for \$1,074 demurrage. Hence their claim was for the net amount of \$26,064.

The sellers on the other hand, initially invoiced the buyers for \$27,138 demurrage. If that was right they had paid all that they owed to the buyers.

The case for the sellers was that time started to count when the vessel arrived in port, or at latest, when notice of readiness was tendered on October 1.

The buyers contended that time could not start to run until the vessel berthed on October 13.

Gafta arbitrators decided in the sellers' favour. Their award was upheld by the Gafta Board of Appeal.

On appeal to the High Court, Mr Justice Hobhouse upheld the buyers' contention that time could not start to run until the vessel reached a berth. He substituted an award in the buyers' favour.

The sellers now appealed. If the contract had been a charterparty, there would have been no doubt as to the answer. Under a contract to proceed to Lorient the carrying stage of the voyage would have ended when the vessel reached port.

Under a contract to proceed to one safe berth Lorient, time would not have started until berth was reached.

The question was whether the parties to the sale contract used "c.i.f. free out Lorient" in the charterparty sense.

Clause 3 of Gafta Form 100, labelled "price", had space for a figure followed by "gross

weight, cost insurance and freight to...". When parties inserted a destination, or agreed one in a contract, they generally named only a port without reference to berths.

Where only a port was named in clause 3, parties did not intend the result which ensued with a charterparty if only a port was named as destination - that time started to count when the vessel reached port.

Assuming that Clause 16 had been left unamended, they agreed that "discharge shall be as fast as the vessel can deliver in accordance with the custom of the port".

It was difficult to suppose that that covered a period when the vessel could not deliver because she was at anchor in the roads, unless it was the custom of the port to discharge into lighters, which was not the case here.

In the present case only a port was named. But the parties had amended clause 16 by providing a fixed rate for discharge, demurrage and dispatch.

Both trade tribunals found in favour of the sellers. They must therefore have considered that the parties did intend the consequences to be the same as if Lorient had been named in a charterparty.

Although the question was one of law for the court, one should always give weight to the opinion of trade arbitrators; and that was particularly important when one was considering whether traders were likely to have used words in a particular sense.

Nevertheless, like Mr Justice Hobhouse, his Lordship concluded that the parties did not intend to alter the effect of naming a port as the destination in form 100 without amending clause 16.

To undertake liability for demurrage while the vessel was in port waiting for a berth, would be an open-ended com-

mitment in a contract for purchase of part cargo or full cargo, since the receiver could not normally control congestion in port.

In the case of a part cargo the problem was worse and the result might be capricious. A buyer did not know when he made the contract how much other cargo would be carried and so share his liability pro rata.

Clearer words would be required before holding that buyers had assumed liability. Time started to count when the vessel berthed.

The appeal was dismissed. Lord Justice Stokker agreed.

LORD JUSTICE NEILL, also agreeing, said that under a classic c.i.f. contract the seller was not obliged to deliver the goods at the contractual destination.

It followed that neither seller nor buyer was under an obligation to the other party to discharge the goods. The present case, however, concerned a contract on Gafta Form 100 which had been further modified by special typed clauses.

Form 100 introduced clauses which would not be found in a single c.i.f. contract. The most important variation was in clause 16 which provided that "discharge should be as fast as the vessel could deliver in accordance with the custom of the port".

The parties varied Gafta form 100 by introducing terms, including the special discharge clause - "discharge 400 metric tonnes per hold/whether working day... demurrage \$3,500 per day pro rata with half dispatch".

The Gafta Board of Appeal held that the effect of the special discharge clause was that it replaced the printed discharge clause in Gafta 100 and rendered it a port destination contract.

Mr Justice Hobhouse concluded that the contract did not impose on buyers any risk

with regard to delays earlier than at the actual stage of physical discharge. His construction was correct, for the following reasons:

(1) The contract was between sellers and buyers. It contained no direct reference to charterparty provisions, for example tender of notice of readiness. (2) The sellers argued that if it had been intended to delay time for commencement of discharge until the vessel had berthed, it would have been simple to have inserted an express term to that effect. But they were unable to refer to any modern authority where the destination in a Gafta form 100 contract had been specified as a berth inside the main port. It seemed common ground that the usual practice was merely to name a port as destination.

(3) The sellers' argument involved the proposition that if cargo had to be discharged for two or more different buyers at different berths, calculations would have to deal not only with initial delay before reaching berth, but also any period spent moving from one berth to another. (4) The natural meaning of any stipulation as to time of discharge between seller and buyer was that time should run from when the seller placed the goods at the buyers' disposal.

Where there was a special provision as to discharge which imposed an obligation on the buyer it followed that in a port where discharge was at berth, the time that obligation took effect was when the vessel reached the berth at which the goods were to be discharged.

For the Sellers: Mark Hamelock-Allen (Middleton Potts).
For the Buyers: Duncan Matthews (Holmes Hardingham).

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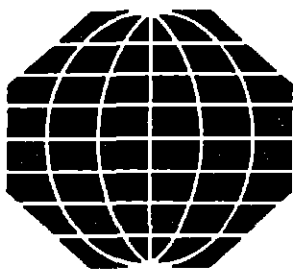
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ARTS

To

YOUNG VIC

Perhaps as a result of the recession, a large number of plays are arriving in London with very small casts. The latest example is *The Curlew* by C. Wright, which opened at the Young Vic on Monday, and a very welcome arrival it is.

Why it is called *To* is a slight tease: possibly the writer is abbreviating even there, for although there are a good 10 characters, there are only two players. The setting is a pub in the industrial north west of England: the principals are the landlord and his wife who serve at the bar and play the customers as well. Since it is one of those circular bars, this makes for the best possible use of the Young Vic's theatre in the round.

There are several dramas: the main one is between the landlord and his wife who tend to alternate between "I love you" and "I hate you", but end up loving. The others are out of character sketches of those who go to the pub. "More strange things happen in a pub," says one of them, "than you see on TV". Another goes to the pub with her husband in order to watch television because she says that he would turn it off if they were at home. Apart from the drinks, there are crisps with everything.

Soon it emerges that the reason for the title of the play is that going to the pub means at least going somewhere. Much of the piece is revues, but not sustained drama, to be sure, but some of the sketches are very good. Take the ageing, fatening, working class northern wife who "hasn't been the same since Elvis died". "You killed him," says her ageing, fatening, working class northern husband - slight pause for effect - "by buying his records and giving him the money to buy all those drugs." "Will you call me Frieda tonight?" says the wife, as the couple make it up and lovingly support each other home.

There is another wife who poses as the Statue of Liberty, seeking to humiliate the wife's strong men to her breast; she turns out to have a weakling of a husband who cannot even make his way to the bar.

The piece, however, is primarily a vehicle for John McArthur and Sue Johnston for whom it was specifically written. They are a splendid duo. Note the way McArthur shows his skill as a dancer early on and the mutual skill in bantering as they serve drinks at the bar. Johnston at each other while chatting up the customers. Also, in these low cast plays, there is a premium on quick changes - of characters and costumes. McArthur and Johnston are up there with the spriters.

Johnston does a touching act as the other woman, come to observe her lover and his wife in the pub. McArthur once switches to a little boy, entering the pub to look for his father.

Malcolm Rutherford

TELEVISION

Way beyond the witching hour

Imagine an independent British television company deciding to make a comedy series which was not about a one-parent family or an oddly assorted group living in an institution. It is extremely difficult, admittedly, but try to imagine that this startlingly original outfit opted for a rep company of talented performers with occasional visiting stars, and that one of their planned programmes was a parody of *I Pagliacci* called *I Galspacci* in which the singing really wasn't too bad.

Suppose the climax of this spoof consisted of a knife-throwing act with the main star singing a tenor aria which, the viewers would slowly realise, was actually "The Yellow Rose Of Texas" delivered by the sobbing clown in the style of grand opera. Do you imagine for a moment that anybody in this country today would commission such a weird concoction? And if they did, would they expect it to be still around, still being repeated on foreign television, in 2025 AD?

Such a programme actually exists, though of course it is not British. It is one of the episodes in *Your Show Of Shows* and was broadcast by Channel 4 a week ago today under the title *Sid Caesar's Show Of Shows*. It was made in the US for NBC at least 35 years ago, possibly as long ago as 1955. Its existence gives us, yet again, to the wide spread supercilious British belief that all American television - particularly anything made before about 1980 - is mindless, unsophisticated and, if comedy, consists solely of doorbell chimes followed by the words "Hello honey I'm home". You realise why this programme was a cut above all that: not just Sid Caesar himself but Mel Brooks, Woody Allen, Larry Gelbart and Neil Simon.

The reason I saw the show (though failed, unhappily, to record it for my collection) is that it was transmitted last Wednesday at midnight, just about the time I have been regularly settling down to watch late night television. A few years ago broadcasters were getting rather keen on transmitting during the night, that being one way of extending hours and (for commercial television) income. But it never attracted many viewers, whether live and video proving to be more popular means of expansion. So now the late night hours provide a peculiar, hidden area where bizarre programmes can appeal to arcane cults and cliques.

Not that it is all strange. Predictably there is a large amount of pop music and teenage oriented material: broad-

casters have always favoured the wee small hours for targeting young people. So these days... well, nights, you are quite likely to find any one of half a dozen programmes with names like *The Best Of Best Club* which seem to consist largely of black teenage boys wearing baseball caps sideways, jumping off the floor with their legs bent into right angles at the knee, while chanting "rap". This is a demotic form of poetry in which any two words with the same vowel in the middle (lame and same, hit and spit, hot and rock) are assumed to rhyme. Occasionally black sisters



Late night laugh: Imogene Coca and Sid Caesar in 'Sid Caesar's Show of Shows on Channel Four

with underwear over their outer wear, come on and dance with rather more grace.

Some programmes shown after midnight are perfectly ordinary, and occupy these odd slots simply because of the timing of events (the by-elections last Thursday night and Friday morning, for instance, which as usual produced wonderful moments of honesty from politicians and presenters who clearly assumed that all sane viewers had gone to bed) or because the subject is known to be of truly minority interest: at 2.35 on Saturday morning I watched in some bewilderment as ITV showed *The European Skateboarding Championships* on a sort of indoor wall-of-death turned on its side.

Early on Tuesdays you can watch Mariella Frostrup - as with Hermoine Gingold, the name must obviously be genuine - reviewing the week's video releases with a flair and a sequence of breathtakingly short mini-skirts and low décolletages which must surely represent a considerable threat to Barry Norman's hegemony. Her programme *Video View* is

would have stirred during Mike Wallace's interview with Rushdie for *60 Minutes* last week: how come our own current affairs people have failed to provide the British public with a similarly comprehensive overview of the Rushdie affair?

No doubt the reasons are similar to those that explain the differences between *Play* and the American original, *Donahue*, which is currently being shown by Thames at three o'clock on Wednesday mornings. As with orangeade and a tequila sunrise, these two studio based agony uncle programmes look alike but the



Late night laugh: Imogene Coca and Sid Caesar in 'Sid Caesar's Show of Shows on Channel Four

American version has a kick like a mule.

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banished to this time, presumably, because broadcast television is not too keen to promote its rivals.

But the real motive for sticking with the old green sofa (old? it has supported so much viewing that its covers are worn through; does nobody sell dark green upholstery's corduroy?) way beyond the witching hour is for the sake of such grotesqueries as *Pick Of The Week*. At 3.05 on a Monday morning we see somebody such as James Whale sitting in a studio reading out painfully dreadful links between what we are promised are "the highlights from the week's regional television". This week they included catfish in the Mendips soaking up harmful radiation from VDU's, French student teachers giving lessons in Cuffley, and an impenetrable story about West Witton not having any gunights. The mind boggles at the thought of the week's worst regional stories.

One of the better known late night collectors' items is *Prisoner Cell Block H* which runs from 12.10 until 1.00 am on Wednesday mornings. This is an Australian saga about a woman's prison in which the acting, dialogue and sets make a home grown series such as *Bones* look like the greatest thing since *King Lear*. I am assured that *Prisoner* is tremendously popular among lesbians who revel in the sight of a virtually all-female society, full of forestal women. For the rest of us the sole attraction would seem to be the plot line which has the speed and twists of a Saturday morning cinema serial.

Best - well yes, all right, worst, but most compelling - of all the insomniac's friends at present, however, (assuming the opening offer at 1.00 on Friday morning was a fair sample) is *The Killer Bees*, a season of those B-movies which Hollywood seems to keep on reworking from a bottomless pit. There are two chief requirements: the central situation must be utterly ludicrous, and every one involved must keep a completely straight face. *The Killer Bees* is a 1957 yarn about three floating brains from outer space (filled with monochrome) which land on a remote island. This week's *Killer Bees* is *The Hidesous Sun Demon*. We are promised that for Robert Clarke, a physicist messing about with radioactive isotopes (this is 1955) evolution goes into reverse and he changes into a prehistoric beast. I can hardly wait: put the coffee on, and out up the old green cushions...

Christopher Dunkley



Cherith Mellor, Barry Forster and David Beames

Dancing Attendance

BUSH THEATRE, W12

In her award-winning first play, *Keeping Tom Nice*, Lucy Gannon put all her experience as a worker with the handicapped behind a plea for the severely disabled and their families. Anger and frustration, his own and other people's, locked Tom in his painful shell of a body. In *Dancing Attendance* she again foregrounds disability but does something excitingly different with it.

Jack Slaney is a tetchy invalid, paralysed down one side by a stroke brought on, so he says, by the shock of seeing the list of directors imported to run his recently floated print shop.

He belongs to that dying breed, the small trader adept at minding his own business. Deprived of it, he has little to live for save the daily reports of his daughter, who still works there, followed by a comfortable round of domestic intimacies. Comfortable, that is, until his search for a carer who will stand up to his rages lands him with one who does.

If Slaney is representative of the displaced employer, Reg is his redundant workforce. "I turn into anything at the click

of a finger or the lurch of another scheme," says the uncaring and uncared-for carer, Gannon's answer to the famous new man.

Out of the familiar theatrical mud of redundancy she has shaped something wholly original. Reg is Thatcherism's monster vicious without malice, with the deadly innocence of amorality. "I've learned not to want, not to hope and not to care," he says, in explanation of a "working" relationship which has involved neglecting the old man and deluding his daughter.

David Beames' portrayal of Reg as a likeable naïve, with a face that looks as if it has been scrubbed with carbolide, makes the realisation all the more shocking that he has indeed turned into what his employers want: a bully for the old man and some love interest for his daughter. Nothing more, nothing less.

The fine casting continues, in Stuart Byrne's production, with a magnificently knotted and gnarled performance from Barry Forster as the elderly invalid, fractious, mauling, mischievous, warring off his daughter's excessive love with

a curl of his good arm. Cherith Mellor, as the long-suffering Zita, has in some ways the hardest job in a role that demands a lightning change from distaste to blinkered infatuation with Reg. The humour of their first dinner *à deux* - he ostentatiously prepared with sprigs of parsley and a twist of cream - veers towards the obvious, revealing a weak spot in Gannon's generally well-crafted writing.

The temptation, which Mellor only just resists, is to make Zita initially twee and simpering, as seen through Reg's eyes, then slatternly and neglectful, as if through her father's, without allowing her a centre of her own.

But then, this is a play all about the warping of personalities and perspectives: the individual as a metaphor for a society that bases its verdict on just such banalities as the serving and shirring of soup. It is a savage piece, and a most worthwhile development for an increasingly accomplished writer.

Claire Armitstead

Miss Julie

GREENWICH THEATRE

Did Strindberg really write this play over a hundred years ago? His sexual warfare and class conflict still enthrall. And so, even though you can sum up the whole narrative on a thumbnail, does his plot. Miss Julie begins like Estella in *Great Expectations* - heartless, demanding, manipulative, snobbish, taught to hate men - but becomes as wrecked and desperate as the heroine in *Doctor Zhivago*. As the action proceeds, however, it's the footman Jean who becomes the more callous, deceptive, and controlling figure. When you consider the play from a distance, it seems to chart a simple arc: the fall of Miss Julie. But when you experience it, the story and the emotion prove full of surprising detail and suspense.

The version staged at the Greenwich Theatre is new, adapted by the actress/playwright Helen Cooper from Peter Fog's literal translation of Strindberg. My Swedish is not all it should be, but I note that Cooper stresses several graphic details - Christine's comment "She's always like this when it's her time of the

month," and Jean's story of once crawling through shit. Jean's dream of flying with the hawk is also emphasised. Likewise the pathos of Julie's pleas to him: "Say that you love me - otherwise what am I?"

Lesley Manville enters like a young cat on heat for the first time, driven by a need she doesn't understand. She speaks in a clear, high soprano, and from the first she's nervous, afraid, then, as she grows and helplessness have her in, she zigzags rapidly between quiet pleading, scorn, self-deception, humiliation and - more and more - an uncomprehending snarl. I admired one mood after another, but I missed the overall force of character that would make me believe that this Julie could encompass all those emotions. In particular, because I missed Julie's air and sense of social superiority in her, I couldn't believe in all her subsequent shame.

Then, Cairns's entire staging is like that Strindberg detail, tentative overview. Everything is small-scale. Barry Lynch is a slight, fish, charmingly sharp Jean, whose nervous energy

matches Manville's. No, he doesn't have all Jean's physical magnetism or terrifying cruelty. But he certainly is the social climber that Jean says he is, and he is also the habitué and servant that Jean discovers himself still to be. Jeanine Duvitch is a way, tough Christine, sensible and steady. She knows what's what and can give what for.

"Choreography by Aletta Collins," the programme says. But if I had seen any real choreography, I would have told you about it. Whether Cairns's designs nor Orlando Gough's music bother much with period detail. No harm in that, but no virtue either. One strange episode is the nighttime visit of the revelling servants. They mark the door behind which Julie and Jean have gone to bed with white lilacs (benediction) and white chalk (accusation). Does this new touch come from the translation or from Cooper's fancy or from Cairns's direction? Or was that the choreography? Anyway, it is one more ambiguity than *Miss Julie* needs.

Alastair Macaulay

ARTS GUIDE

OPERA, BALLET and THEATRE

London

Royal Opera, Covent Garden: further performances of the *Ballet de Stijl* revival, conducted by Gabriele Ferro, with the first of two interesting casts: Agnes Baltsa, Paul Glazman, Jeffrey Black, Gabriel Bacquier and Ruggero Raimondi. English National Opera, Coliseum: a new and unusual double bill, Delius's *Fennimore and Gerda*, Puccini's *Gianni Schicchi*, has its first showing, conducted by Charles Mackerras, produced by Julia Hollander, with casts including Sally Burgess, Peter Coleman-Wright, Benjamin Luxon, and David Maxwell Anderson. Man of the Moment (Globe). Nigel Planer and Gareth Hunt in another Alan Ayckbourn play, this time about media manipulation (457 3887).

Paris

Opéra, Palais Garnier: Verdi's *Otello* conducted by Myung-whun Chung with Plácido Domingo in the title role for the first five performances and with Renato Bruson as Iago and Kallen Espersen as Desdemona (40011616). Opéra de la Ville. *L'histoire de Manon* to Massenet's music rearranged by Leigh-Lucas in Kenneth Macmillan's choreography with Nicholas Georgiadis decor and costumes. Conducted by Barry Wordsworth (47427070).

Brussels

Théâtre royal de la Monnaie. The Monnaie Opera in Hans Zender's *Stephen Curran*, Sylvain Cambiague conductor, director Peter Fischbacher, sets by Paul Leclercq-Baumans.

Amsterdam

Nederlandsche Danstheater in *L'Enfant et les Sortilèges* (Ravel/Kylian), *Evening Songs* (Dvorak/Kylian), and a new ballet by Hans van Manen. Nederlandsche Opera with the premiere of Glen Wilson's new production of *Il ritorno d'Ulisse in patria* by Monteverdi, directed by Pierre Audi. Glen Wilson conducts a baroque ensemble playing authentic instruments, with Anthony Rolfe Johnson as Ulysses, Graciela Araya as Penelope. Elita Moritz Dance Collection with the world premiere of *The World Upside Down*, *Turles Bat Bones*, and *Deuxa Del*. Musiktheater (Wed) (255 456).

The Hague

Nederlandsche Danstheater with *La Citharède anglaise* (Kylian/Debussy) and the world premiere of the new ballets by Philip Taylor and Jean-Christophe Maillot. AT&T Danstheater (Thurs) (580 4550).

Rome

Teatro Brancaccio. The Teatro Dell'Opera ballet now directed by ballerina Elisabetta Turchi, opens its autumn season with a ballet triptych: Amedeo Amadeo's *Ricercata a Nove Movimenti*,

to Vivaldi's music; Ben Stevenson's *The Presides*, to Liszt's *Les Préludes* and *Grandes Vagues* by David Lichine to music by Johann Strauss. Alberto Ventura conducts the Teatro Dell'Opera orchestra (782804).

Venice

Teatro La Fenice. Breaking the habit of opening with a popular 19th century opera, the Fenice starts its autumn season with Alban Berg's *Lulu*, last performed here in 1945. The new production is by Giorgio Martinelli (5210151).

Berlin

Tosca stars Mera Zampieri in the title role. *Rigoletto* in Hans Zender's production features Gwendolyn Bradley, John Sanborn, Ingrid Wixell and Rolf Knebel. A Carlo Bergonzi recital with pianist Robert Morrison with songs by Verdi, Bellini, Donizetti, Trincelli, Cecchi Gori and Cilea. *Der Troubadour* has fine interpretations by Linda Flech, Kaja Borris, Camille Capasso, George Fortume, conducted by Stefan Soltes.

Hamburg

Romeo at Juliet has John Neumeier choreography. *Tromba* has a first-time cast led by Linda Flech. *Lulu* by Kurt Mill and Guntar Neumann in the title role.

Cologne

Götterdämmerung and *Das Rheingold* are both part of the new Ring cycle in a co-production

with Düsseldorf opera, produced by Hans Wallat. The cast includes renowned Wagner singers William Jones (Siegfried), Deborah Polaski (Brünnhilde), Wilfried Giese (Wotan), Hart Weiler (Alberich), Mark Samuelsen (Hagen), Robert Hale (Votom), Sherry Closs (Fricka), Nadine Secunde (Fricka) and Anne Gjeving (Fricka).

Frankfurt

Ileana Cotrubas, who is retiring from the stage, gives her farewell performance in the title role in *La Bohème*. *Lulu's* *Therese*, by William Forsythe returns.

Bonn

This week includes *Capella* on the stage, given her farewell performance in the title role. *La Bohème* (Siegfried), *Brünnhilde* (Polaski), *Wotan* (Weiler), *Alberich* (Samuelsen), *Hagen* (Hale), *Votom* (Sherry), *Fricka* (Secunde), *Fricka* (Gjeving).

Munich

Nobuko stars Julia Varady, Daphne Evangelatos, and Wolfgang Brendel. *Die Walküre* is sung by Giacomo Aragall, Sharon Sweet and Marjane Lipovsek. *Parsifal* features Marilyn Schlegel, Georgina von Benza, Peter Schrier, Bernard Weik and John Broecker. *Die Ägyptische Helena* has Gwyneth Jones, Frances Leary, Inga Wiesner, Wolfgang Neumann and Hans Guter Noecker in the leading parts.

New York

Metropolitan Opera. James Conlon conducts the season premiere of *Salome* with Hildegard Behn, Helga Dernesch and Peter Kazzuras in Nikolaus Lehnhoff's production. James Levine conducts Arvin Brown's production of *Forgy and the Girls* with Priscilla Barker, Marvyn Martin and Terry Cook. James Levine also conducts Piero Fagagnoli's production of *Die Walküre* with Agneta Miller, Lucan Ravarotti and Jean Pons (382 8000).

New York City Opera

The season concludes with the Glyndebourne production of *Ravel's* double bill, *L'Enfant et les Sortilèges* and *L'heure Espagnole*, with Marlene Sande's sets featuring Robin Tachibana, Kathryn Gamberoni and Rene Davis, conducted by Sergiu Comissiona. New York State Theatre, Lincoln Center (570 5770).

Friedrichshagen (Ludwig Lortel)

It will be known as the musical about AIDS first hitting New York but it goes much further than that, showing the effect on a larger circle of people, who include a boy having a Bar Mitzvah and his parents, all three of them (524 5782). *Cats* (Winter Garden). Skill a sell-out. Trevor Nunn's production of *T.S. Eliot's* children's poetry set to music is visually startling (524 5222).

November 9-15

Washington

Washington Opera. The company's 56th season continues with *Salome*, in Sir Peter Hall's production conducted by Gerald Schwarz. Yoko Watababe is *Mimi* and Antonio Ordoñez is *Rodolfo* in Gian Carlo Menotti's production of *La Bohème* conducted by Vjekoslav Sutej. Opera House, Kennedy Center (418 7800).

Chicago

Lyric Opera. Donato Remuzzi conducts Andrei Serbin's new production of *Lucia di Lammermoor* with June Anderson as Lucia and Alfredo Kraus as Sir Edgardo. Frank Galati directs Argento's *The Voyage of Elmer Fogg* with libretto by Charles Nott. Christopher Keane conducts Donald Kaesch as Poe, Winifred Fox Brown as his wife and Richard Shiffell as Poe's nemesis Grisswald. Civic Opera House (332 2244).

Tokyo

Kabuki: Performances at Kabuki-za centre around a name-taking ceremony for the actor Senjaku, who follows in his father's footsteps to become Gaudin III. Both performances (11am, 4.30pm) are mixed programmes, combining drama, spectacle, song and dance. English-language programme (541 3131).

SALEROOM

Body blow from Henry Ford

On Monday night in New York Sotheby's had one of its worst saleroom experiences in its history. It was offering 37 Impressionist and modern pictures and sculptures from the estate of the late Henry Ford II. They brought in \$48.6m (\$24.7m), with 27 per cent unsold by value and 13 of the actual lots failing to find buyers. This was bad enough, given that the pre-sale low estimate had been \$66m. But Sotheby's had offered the executors of the Ford estate a guaranteed sum of around \$60m to secure the collection in competition with Christie's. And to make matters much worse the star lot, "La tasse de chocolate" by Renoir, which sold near the top of its estimate at \$18.15m (\$9.35m) to a Japanese private buyer, was an added lullaby from the Ford family collection and not part of the guarantee.

So Sotheby's has lost an awful lot of money from the auction and now owns 13 works of art which it can either dispose of at a loss or keep until the market improves. It is the first major demonstration of how risky it is to offer guarantees. They made Sotheby's a great deal of money last year when the market was still buoyant but they have dealt it a body blow now that economic and political uncertainty has scared off many potential buyers. Christie's always disliked

this method of securing properties but it has three paintings from the Vasquez collection on guarantee this week in New York, for around a total of \$7m.

Sotheby's maintains it will continue with guarantees but will be less generous in its advances. It had obviously reduced its reserves before Monday's auction, aware that demand had fallen sharply since the sale was planned in the summer. And the reductions were on estimates that had been fixed nearer the price levels of two years ago rather than at the peaks of the summer and autumn of 1989. Fortunately the Japanese are still buying. As well as the main Renoir, which was an important work of 1878, a Chagall "Homage to Paris: Notre Dame" and a Renoir nude of around 1888 were among the top lots that went to Japan, for \$8.15m and \$2.75m, both below forecast. "La Jase de Bouffant" by Cézanne made \$7.15m and a Matise still life of a portrait pot \$3.85m. Among the main casualties were an important Modigliani portrait of the American artist Morgan Russell, which was expected to make \$8m, and a large six feet high Joan Miró, "Peinture". There were few European bidders at a predictably disappointing auction.

Antony Thornecroft

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Wednesday November 14 1990

Competition in telecoms

IN ITS first attempt to make the UK telecommunications market more competitive, in the early 1980s, the government was too cautious. At present, Mercury is the only fixed-link competitor to British Telecom and they challenge one another only in the business end of the market. The potential for technologies such as cable television to compete with traditional fixed-link services has not been exploited.

The government now seems determined to open the market in a much more radical way. The firmly pro-competitive thrust of the government's consultative paper on the telecommunications industry is thoroughly welcome.

It holds out the prospect of a much more diverse range of services, offered by a wider range of competitors. The government intends to license new fixed-link operators to compete with BT and Mercury in local, trunk and international services.

Operators of mobile services — cellular, telepoint and personal communications networks — will probably be allowed to offer complementary fixed-link services.

The DTI inclines towards allowing companies to establish their own internal networks, rather than leasing them from BT. These companies could then offer services to consumers.

Cable television companies will probably be allowed to offer both entertainment services and telephony to customers, without having to use BT lines.

International margins

On international services, where profit margins have been notoriously excessive, the government favours introducing more competition and at the same time capping BT's prices. This two-pronged approach should ensure that British business, and the financial community in particular, have the advantage of much cheaper international services.

Professor Bryan Carsberg, the director general of OfTel, the industry regulator, supports a progressive move towards "equal access" for long-distance calls. This would allow customers to choose which long-distance carrier to

use by dialling a simple access code. Such a system in the US has benefited both residential and business customers.

An interesting suggestion is that the market could be divided into retail and wholesale segments. One option would be to allow a clutch of companies to purchase capacity wholesale from the network operators and then retail it directly to consumers. BT's great failing has been in the retail end of the market, an area where other British companies excel. The growth of the mobile cellular market is partly due to the division between the 50 service providers, who compete fiercely in their direct dealings with consumers, and the two network operators, Cellnet and Vodafone. Although such a division can create instability, it is worth exploring further to promote more choice, diversity and competition.

Realistic assessment

Despite these plans for more competition the paper is realistic in its assessment that BT will continue to dominate the UK market for some years to come. It is thus right that OfTel's role in preventing BT from deterring or simply strangling new entrants should be maintained and in some respects strengthened. The time when competition is so firmly established that regulation can be curtailed is still a long way off.

Several of the issues raised by the paper will need close consideration in the course of the review, which is due to be completed by January. More competition in fixed-link local services could mean more roads being dug up to lay new cables. The government is rightly concerned to minimise the effects on the environment.

Although BT has got little of what it wanted from the review, the government is ready to listen to arguments from BT that the burden of providing a public service, for example in rural areas, should be more evenly spread. However, it has rightly put the burden of proof on BT.

Greater competition will be a stimulus to BT both to improve its service to domestic customers and to enhance its ability to compete internationally.

Telecommunications, which is now one of the most vigorously disputed sectors in the discussions, provides a clear example of what this means in practice. The Bush administration argues that the basic telecommunications market (that is, the ownership of a network of cables, optic fibres and radio waves along which data travels) open to all comers. There is now nothing, for example, to stop the

new Gatt agreement to the letter.

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When US airlines serving Geneva's Cointrin airport wanted to expand their check-in facilities recently to allow for tighter security, they met vehement resistance from the Swiss authorities. Only after Swissair was granted an extra flight to Atlanta did they manage to get their way.

This little tale, related by a senior US trade official, goes to the heart of the last-minute crisis that has enveloped efforts to remove barriers affecting the \$600bn-a-year international trade in services as part of the Uruguay Round of multilateral trade negotiations.

Fearful that a services agreement would weaken still further its ability to win concessions of the kind it was seeking at Cointrin, the Bush administration has got cold feet about forgoing the unilateral measures it has long relied on to bludgeon its way into foreign markets.

The resulting impasse in the services talks may have been dwarfed in the public mind by the new furor over farm subsidies, but an agreement on services is none the less crucial to the success of the Round as a whole. The importance of service industries has made it essential if the rules of the trading system are to be adapted to modern commercial reality.

As with the farm talks, negotiations are flowing freely, but where services are concerned, it is the US, and not the European Community, which is receiving the lion's share of the blame.

There is a bitter irony in the present debate, trade officials say, because, at the outset of the Round in 1986, it was Washington which first brought up the idea of tackling services on to the negotiations. Provided by top financial executives such as Mr James Robinson, chairman of American Express and Mr John Rhee of Citicorp, the Reagan administration insisted that the Round should include negotiations to prise open the potentially lucrative markets of advanced developing countries to US service industries such as telecommunications, insurance and banking.

It was only with deep reluctance that the developing countries went along at all. Even the EC started off lukewarm, but its enthusiasm grew as it discovered how dependent its own member states were becoming on trade in services. Now, after four weary years of negotiation, they are accusing the US of backtracking on its original commitment to a multilateral agreement.

Fundamental to the problem is the US reluctance to affirm its commitment to the core principle of most-favoured-nation treatment — a treaty so basic to the whole multilateral system that it is commonly called simply by its initials, MFN. Since the creation of the General Agreement on Tariffs and Trade 43 years ago, these three letters have become accepted shorthand for the principle that trade concessions, once granted to one party, must be granted without discrimination to everybody else as well.

There is, as the US has now belatedly realised, an irreconcilable contradiction between MFN and its own unilateral approach to trade policy. Were it to open up its own service markets to foreigners on a non-discriminatory basis, it would forfeit the right to retaliate unilaterally against those whose markets could remain closed, even though the latter could still argue that they were respecting the new Gatt agreement to the letter.

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Peter Montagnon reports that the Gatt talks are on the brink of collapse over differences about how to treat the trade in services

US takes the flak for failure

Leading exporters and importers in world commercial services trade

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farm talks permitting, they would like to present a basic framework agreement for liberalising trade in services to trade ministers when they meet in Brussels early next month. This would set out the core principles involved, such as MFN. It would be accompanied by a series of annexes detailing how the framework would apply to specific sectors. Each country would also submit a list of the practical initial measures it would be prepared to take to open up its services markets. Further negotiation would follow next year and the new agreement could then take effect from the start of 1992.

Meeting this aim depends on the US backing down on its selective approach to MFN. Instead of doing so, it has suddenly criticised its trading partners, blaming them for the laundry list of exemptions which it says they in turn are seeking.

For example, Washington is deeply irritated with the EC for insisting on special arrangements for broadcasting. Under the current EC broadcasting directive, at least half the programmes shown on European television should be locally produced. Already France has introduced strict prime time quotas for its state-owned television. The US already has an annual surplus of \$30m with Europe in this sector.

Suddenly the US is now arguing that MFN, which is not acceptable in basic telecommunications, shipping and air transport, must be applied to broadcasting. Its negotiating partners have seized on this inconsistency to blame Mrs Carla Hills, US trade representative, for lack of leadership. Aggressive in her dealings with the rest of the world, Mrs Hills has turned out to be a wimp in dealing with her own domestic lobbies, and is pandering to their every desire, they say.

Washington insiders say the personal flavour of such criticism is unfair. Mrs Hills has simply fallen foul of parts of the US government that, as one puts it, "deal only with their own clients and are just not interested in free trade". In happier times, President Bush might have been able to bang heads together in his own administration, but he is now too preoccupied with the Gulf crisis and the aftermath of his disagreement with Congress on the budget.

Indeed, the rebellious mood of Congress has made Mrs Hills' problems all the greater. US negotiators say it will only be possible for negotiations on services to continue next year if Congress agrees to extend the negotiating mandate which it has conferred on the Bush administration. In the present environment, it will not do so unless it is convinced that tangible results are within grasp. The problem is that no one has yet been willing to offer anything practical that will impress Capitol Hill.

If that explains why the US is now clinging to its right to unilateral action in the most sensitive services sectors, it has also created a conundrum that will be difficult to break, especially in a climate made bitter by the trans-Atlantic hostilities on farming. Concessions from the rest of the world will not flow until the US swings fully behind the MFN principle, but it will not do so unless it can first see the concessions on the table.

Seasoned trade negotiators say this could wreck the chances of an agreement that could open multi-billion-dollar new business opportunities for both developed and developing countries alike. South Korea would be under no obligation to speed up the opening of its lucrative insurance market. Indian software firms would remain hampered in their efforts to win business from the US. US and European banks would be deprived of automatic rights to compete on fair terms in the Japanese market.

Instead, the law of the jungle would continue to prevail at an ultimate political and economic cost, they say, far greater than that now required to set the negotiations back on track.

Now it seems that even the drivers don't know where they are going. Commuters trying to reach stations on the Epping branch line this week boarded a train for Epping, and were continually assured over the intercom by the driver that they were indeed stopping at all stations to Epping.

But on arrival at Leytonstone, where the line branches, the station loudspeaker announced that the train was going to Hainault. The embarrassed driver spoke over the intercom to apologise for what he, an honest worker beholden to no man, called "management incompetence".

He then set off down the Hainault line with Epping still proudly displayed on his train. Needless to say the next three trains followed him to Hainault.

There is a connection between Polly Peck and Twin Peaks, the cult US television series now making its mark on British viewers.

Until she returned to Seattle this week, Susan Johnston handled public relations for Cameron Mackay Hewitt, the London law firm assisting the two Polly Peck administrators from Coopers & Lybrand, Deloitte.

Before she left, she told me her mother, an architect, had designed the hotel in Snoqualmie, Washington state, pictured in the programme's opening sequence.

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OBSERVER

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Howe to sink the Iron Lady

Joe Rogaly on the grim political outlook for the prime minister



In failure. If he gets a respectable showing, with towards a half of the 372 Tory MPs who can vote in such a contest indicating support for him, he would have created a springboard for a subsequent attempt even if Mrs Thatcher is confirmed in office for the duration. On Monday the risks of this hypothetical close call not working out may have seemed greater than the risk of her failure if he were to indicate that he is not after all a candidate now.

If he was to shy at this jump after yesterday's drama there would be a loud chorus of decision. He would be written off as a man of straw, and rightly so. He would, however, have lived to fight another day. That may be why he kept silent throughout the long weekend of speculation. His strategy has all along been based on the proposition that the Tories will turn to him when they see no alternative save the political abyss. It is quite reasonable to expect them to be in just such a condition after next May's local elections, or next October, or after a close-run general election whose outcome suggests a further poll within a very short period. A strategy whose sole purpose is victory is no strategy at all if it ends in certain defeat.

None of this will do for an excuse today. The circumstance he could not conceive has arisen. Sir Geoffrey's resignation, 10 days ago, and the reason now given for it, that he was not a candidate, is a far cry from the reality. For his part Mr Heseltine rehearsed his own European policy, for the umpteenth time, in a speech in Hamburg yesterday morning. In essence, it emphasises that the EC is governed from the top by a collegiality of nation-states. It is not a federation, even in embryo. "If we have all achieved common standards of the highest quality, the decision to share in their management might - a decade or so from now - seem far less controversial than it does in the very different climate of today," he said.

This is why the true significance of the drama confronting the Conservatives is so important. At the end of the day it matters not a fig whether politician A or politician B climbs to the top of the greasy pole; it is the effect on our national fortunes that counts. Mrs Thatcher recognises this, as she emphasised in a dignified response to a questioner before Sir Geoffrey spoke yesterday. Yet it is sometimes impossible to disentangle her personal style from the issues. It is perhaps for this reason that the strong feeling at Westminster yesterday was that she now really is on her way out.

to the prime minister's leadership has been particularly intense. Sir Geoffrey's punchline was designed to bring on a challenge that could result in her own enforced retirement. "The time has come for others to consider their response to the... tragic conflict of loyalty with which I have perhaps wrestled for far too long," he said, standing a few feet away from Mr Michael Heseltine.

There is only one state of affairs in which Mr Heseltine could be regarded as wise to accept this challenge. That is if he is certain of either victory or so good a showing that he is not knocked out of the running should there be a second opportunity next year. Before Sir Geoffrey spoke it was still possible to doubt that such conditions prevailed; once he sat down the odds had clearly moved the other way.

Since he walked out of the cabinet in 1988 Mr Heseltine

has consistently maintained that he could see no circumstance in which he would stand against Mrs Thatcher. Let her first be caught out by someone else, or by fate, said he. Then the party would recognise his election-winning potential. Only then would he come forward. Before Sir Geoffrey spoke it was reasonable to give Mr Heseltine's long hesitations the benefit of the doubt, to argue that a chance good enough to constitute a guarantee of winning was not self-evidently in prospect. If he could not spot such an opportunity, and if his ambition was the principal force that drove him on, there would be no logical reason to have his name put down before nominations for the leadership of the Conservative party close at noon tomorrow.

The arguments are clear. If he loses badly, his lifelong campaign to become prime minister may well have ended

Monetary systems and the hard Ecu

Why a 'parallel currency' is a contradiction in terms

By Tim Congdon

What is a "currency"? How is a "money" to be defined? And what meaning attaches to the phrase "monetary policy" and to the related concepts of monetary "policy-makers" and monetary "policy actions"? These are basic questions. Indeed, they are so basic that one wonders how any discussion of a change in monetary regime could proceed unless they had been answered. However, a case can be made that the nations of Europe have embarked on the enterprise of unifying their currencies without these questions being clarified or even, in any serious sense, being asked. The problem afflicts many of the schemes under consideration, but is particularly serious with the British government's plan for a "hard Ecu".

A brief account of certain essential defining features of modern monetary systems seems to be necessary. The

most fundamental form of money is the note issue, which is legal tender and cannot be refused in the settlement of debts. These legal-tender notes are issued exclusively by the central bank, which is also banker to the government. The distinctiveness of its liabilities marks the central bank off from the rest of the banking system. The deposits of other banks are not legal tender, but must be convertible into it if they are to remain in business.

It is the special character of the central bank's liabilities which gives it the power to determine interest rates and conduct monetary policy. Moreover, within any one country there is only one central bank and one currency, partly because the existence of only one currency reduces transactions costs, but also because a plurality of legal tenders would create problems

similar to those arising from a plurality of legal codes.

The key ideas can be expressed even more pithily, if at the cost of over-simplification. Companies are bust if they have no money in the bank; banks are bust if they have money in (or claims on) the central bank but the central bank cannot go bust. The central bank is therefore unique. Its uniqueness stems from two of its attributes, that its liabilities are - by law - always worth their stated value and that it is the government's bank.

The hard Ecu plan, although purportedly the beginning of a new currency, is not consistent with any of the features identified here as essential to a working monetary system. Most crucially, the government has not spelled out whether the hard Ecu is to be legal tender or not. If it is not to be legal tender, the great ambitions held out for it will prove entirely fanciful.

Why should anyone want to carry out transactions in it? It will be competing, in all the countries of Europe, with an existing legal tender with which everyone is familiar. The preference for the existing currencies does not stem only from the convenience of having prices in one unit, but also from the massive inheritance of past contracts expressed in the national currency.

Most tellingly, why should the hard Ecu succeed where the Ecu has failed? The Ecu was conceived over a decade ago and was intended in time to become a pan-European currency, but nowhere in Europe has it supplanted national legal tenders.

How would monetary policy be conducted in hard Ecu? According to the British government's proposals, the quantity of hard Ecu is to depend on how much the peoples of Europe decide to surrender their national currencies for hard Ecu notes or balances with a newly-created European Monetary Fund. Because of its redundancy in transactions, it is far from clear that the peoples of Europe would want to convert any of their national

monies into hard Ecu. But suppose, for the sake of discussion, that large-scale conversions did take place. Could a sensible "monetary policy" still be imagined?

The first difficulty is that the EMF could not control the quantity of its own liabilities, because - as already explained - the EMF can issue hard Ecu only if it has already received national-currency backing. The suggestion that a central bank could conduct monetary policy without being able to determine the size of its balance sheet is surely a nonsense.

But, in any case, why should private commercial banks pay any attention to the EMF? In a standard monetary system, the central bank exerts power over them because its liabilities are legal tender and theirs are not. If the hard Ecu were not legal tender, banks could ignore any so-called "policy actions" emanating from the EMF, including any putative "interest-rate decisions" taken by it.

Much of the trouble arises because the British government has failed altogether to define what kind of monetary asset the hard Ecu would be. Sometimes it seems to be talking about hard Ecu notes, in which case the question of interest payments does not arise and the notion of "interest-rate decisions" is absurd. Sometimes, however, it refers to hard Ecu deposits.

There could then certainly be interest payments. But where would the money to pay the interest come from? What assets would the EMF hold to cover the cost? And how could it acquire such assets without becoming involved in the whole business of money creation? Bank of England and Treasury officials would learn much about the viability (or lack of it) of the hard Ecu if they set themselves the clearer room exercise of projecting the EMF's balance sheet and profit-and-loss statement in its first five years. It would also be necessary to elucidate the business logic behind decisions to borrow from the EMF, to hold its notes and to leave deposits with it.

Of course, the hard Ecu might be granted legal tender status from the outset. But it needs to be recognised that the implied invasion of sovereignty would be as deep as anything envisaged by the Delors proposals. A supranational European body - the European Monetary Fund - would have the power to issue currency in Britain and to override the monetary sovereignty of the British government. The Treasury might claim that, because initially the hard Ecu could be issued only against the backing of national currencies, the ability of the new fund to influence the behaviour of the British economy would be limited. But one then has to wonder whether the hard Ecu would be much point in all the institutional upheaval implied by the hard Ecu proposal.

The dominant monetary arrangements of the modern age - in which one country has one law, one central bank and one currency - have not evolved accidentally. Certain British Treasury officials have wondered why the Bundesbank emphasised the replacement of one legal tender by another as the essence of German monetary union earlier this year. The answer is that the Bundesbank understands how monetary systems work, whereas they do not.

The very notion of a "parallel currency", in which two currencies and central banks are supposed to co-exist, is a contradiction in terms. A currency is a currency because it is the only one in being. The hard Ecu proposal has so far been met with polite bemusement by other European countries. It should be dropped before it exposes the British government to ridicule.

The author is managing director of the economic consultancy Lombard Street Research.

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LETTERS

Community policy in the Uruguay Round

From Mr Martin Taylor

Sir, Your editorial comment on the Uruguay Round ("Five minutes to midnight," November 12) is curiously inconsistent in the approach it adopts to the liberalisation of trade. On the one hand it calls for the removal of distortions of competition in agriculture. On the other it urges the European Community to drop its "stringent conditions" for liberalising trade in textiles. The sole purpose of these conditions is to require the gradual reduction or removal of measures distorting competition in international textile and clothing trade, such as very restrictive tariff and non-tariff barriers, of that designs

and brand names, excessive subsidies and other ways of rigging the market (for example, when cotton growers are forced to supply local industry at below world prices).

The declaration setting up the Uruguay Round in 1986 specifically linked the integration of textiles and clothing into the General Agreement on Tariffs and Trade (GATT) to the adoption of "strengthened GATT rules and disciplines". It is this that the EC is seeking to achieve - no more and no less. Its position deserves your support. Martin Taylor, *Chief executive, Courtmills Textiles, 12/14 Margaret Street, W1*

The Tory leadership struggle

From Mr Brian Reading

Sir, Reports on the Tory leadership struggle indicate that a large number of Conservative stalwarts have little liking for democracy. They maintain that any challenge to Mrs Thatcher is divisive and therefore dangerous. Yet it is the divisions in the party which prompt the challenge, not the challenge which causes the divisions. The problem is not that Mrs Thatcher is now being forced actively to seek re-election, but that for so many years she has been allowed not to do so. Had at least a token candidate been put up against her every year since she became leader, so

that her supporters could stand up and be counted, leadership elections would by now be regarded as a source of strength.

They would have obliged Mrs Thatcher to heed the opinions of her cabinet and her party. The poll tax abolition would probably have been avoided and her stance on Europe would have been more conciliatory. The Tory party is divided largely because, out of misguided loyalty, it has chosen to place no check on the power of its leader to dictate policy. Brian Reading, *88 Shakespeare Terrace, Barbican, EC2*

Powers of the Irish presidency

From Mr Brian McLoughlin

Sir, Your assessment of the significance of the election of Mary Robinson to the presidency of the Republic of Ireland ("Modernisation of Ireland," November 12) ignored probably the most important presidential power. She has the right to refer legislation to the Supreme Court if, in her opinion, it is in conflict with the

constitution. The significance of Mrs Robinson's election may well turn out to be her background as a leading constitutional lawyer rather than being the first woman president, first left-wing politician president or first not nominated by the dominant Fianna Fail party. Brian D. McLoughlin, *28 Prebend Street, NZ*

Oil companies' stock gains

From Mr P.G. Symington

Sir, I am astonished that Mr Frank Dobson, shadow Energy Secretary, who accuses the oil companies of profiteering, does not appear to understand what

a stock gain is ("BP and Shell face criticism," November 9). P.G. Symington, *Wickes, Harborough Hill, Pulborough, Sussex*

Need for research into how juries do their work

From Mr Paul Robertson

Sir, Louis Blum-Cooper certainly adds some useful ideas to the debate on the jury in serious fraud trials ("The jury system under trial," November 5). This is particularly so on the value to defendants and the system of reasoned verdicts, a value equally pertinent to magistrates' decisions. It is difficult to be more than lukewarm about his comments on note-taking, clarificatory questions and the value of summing-up, not because one disagrees with him but because these are assertions not backed by evidence. The true fact is that we do not know how jurors cope with their task. Do

they for example establish divisions of labour, are memory is a problem? Do they test each other's expertise where relevant, and so on?

Members of both sides of the Home Affairs Select Committee hope to persuade the government or to push an amendment themselves to the Criminal Justice Bill (proposed section 8 of the Contempt of Court Act 1981) so as to allow licensed and judicially supervised research on jury deliberation. I hope these moves will be mirrored in the House of Lords. Paul Robertson, *Cardiff Law School, University of Wales College of Cardiff*

One-stop shopping for mergers

From Mr Jonathan Faull

Sir, Celia Hampton (Letters, November 2) misses a very simple point about the formal competition authorities' role under the European Community's merger regulation. National authorities will very rarely need to bother companies with requests for information because they will have copies of the notification submitted to the European Commission. Since the Commission's notification form was criticised for being excessively comprehensive, it can hardly be argued that national authori-

ties will systematically need more information.

On the contrary, the spirit of co-operation between national and EC competition authorities to which Sir Leon Brittan referred ("Misplaced doubts on EC mergers," October 11) and the fact that the Commission sends copies of notifications to the national authorities will ensure that one-stop shopping works to everyone's advantage. Jonathan Faull, *Office of Sir Leon Brittan, European Commission, 200 Rue de la Loi, Brussels*

Housing association finance

From Mr Stephen Duckworth

Sir, Lex ("Index-linked," November 9) links the £60m issue of a 30-year index-linked debenture to provide funds for 30 UK housing associations with the potential market for such funding with "near-bankrupt property developers". There is a big distinction between the security which housing associations can offer for this loan as compared with property developers, even in more normal times. Registered housing associations, for which this loan is intended, develop property to provide housing for people in housing need - by way of rent or shared ownership (that is part-owned/part-rented). They are therefore concerned with retaining a long-term interest in their stock rather than building speculatively for immediate disposal to the highest bidder.

Associations working within the Housing Corporation's mixed-funded programme are supported by housing association grant averaging 75 per cent per scheme. Not only are lenders asked to provide only the other 25 per cent of the scheme costs, but in the event of financial difficulties the responsibility to reimburse the public grant on disposal will be subordinated so that private lenders will be repaid first.

As your news report on the issue pointed out, the index-linked structure of this loan is especially suited to housing association finance because rental income from housing stock has historically kept in line with growth in the retail prices index. Stephen Duckworth, *head of housing finance, National Federation of Housing Associations, 175 Gray's Inn Road, WC1*

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INSIDE

Out of the flying Pan

The haggling over bits and pieces of Pan Am, the once proud US flag-ship airline, is a further chapter in a sorry tale. From being America's first international airline and one of the biggest carriers of international traffic, Pan Am has fallen into severe debt. The carrier has tried to stanch the haemorrhage by slowly cannibalising itself - selling assets to bring in much-needed cash. Nikk Tai looks at flight over Pan Am's routes and the carrier's struggle for survival. **Page 22**

Chemicals face strong reaction

The worst has yet to come for the European chemicals sector as the industry's sharp cyclical downturn takes its toll on many of the leading chemical-related stocks across the continent's bourses. Norsk Hydro, the Norwegian oil, metals and chemicals group, is likely to weather the storm better than most as it is insulated from the doubling of naptha prices because of its rapidly increasing oil production. Clive Cookson examines the long list of losers and the handful of winners. **Back Page**

Feast in the east

What was once a grim and depressed east Germany, has become a land of opportunity. Leading western oil companies are anxious to gain market shares there, where the rate of oil consumption is expected to outpace the rest of the country. The companies hope east Germany's growth will compensate for a projected drop in west German oil consumption as a result of rising oil prices. **Page 27**

LIG profits ahead 16%

London International Group, the consumer products and services company, saw first-half pre-tax profits rise 18 per cent despite slower growth in the use of condoms worldwide and a downturn in the UK photoprocessing market. Chairman and chief executive Alan Woltz (left) observed yesterday. "As we expected, the response to the AIDS problem, in terms of convincing people that they should use condoms, is hard to sustain." Volume in the company's UK photoprocessing market declined in the first half. **Page 28**

De La Rue jumps 70%

The money is rolling in at De La Rue. The UK banknote-printer yesterday announced an increase in pre-tax profits of more than 70 per cent in the six months to September 30. The rise is largely due to a series of disposals and continued cost-cutting. Since Jeremy Marshall joined the group as chief executive a year ago, the company has sold or closed all its troubled high-technology subsidiaries, reports Andrew Hill. **Page 28**

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Chief price changes yesterday	
FRANKFURT (DM)	
Wolfsberg	715 + 10
Goldman Sachs	706 + 20
Deutsche Bank	645 + 22
Top of the World	227 + 22
Bank of America	347.5 + 7.5
Bank of Paris	720.5 + 13.5
PARIS (FF-F)	
Wolfsberg	440 + 24
Goldman Sachs	410.8 + 11.8
Deutsche Bank	615 + 27
Top of the World	980 + 26
Bank of America	972 + 26
Bank of Paris	2010 + 26
NEW YORK (US)	
Wolfsberg	1330 + 100
Goldman Sachs	545 + 10
Deutsche Bank	545 + 10
Top of the World	545 + 10
Bank of America	545 + 10
Bank of Paris	1220 + 110
NEW YORK (US)	
Wolfsberg	1330 + 100
Goldman Sachs	545 + 10
Deutsche Bank	545 + 10
Top of the World	545 + 10
Bank of America	545 + 10
Bank of Paris	1220 + 110

LONDON (Pence)					
Wolfsberg			188	- 25	
Goldman Int.	286	+ 11	180	- 25	
Deutsche Bank	83	+ 4	180	- 25	
Investing Hist.	175	+ 20	180	- 25	
Wolfsberg	142	+ 14	70	- 6	
Frank Water	98	+ 3	Mercury Asset	30	- 20
Bank of Paris	86	+ 3	Orchid Tech	35	- 27
Deutsche Bank	74	+ 3	P & O Debt	468	- 15
Bank of Telecom	276	+ 19	Pfizer	145	- 15
Wolfsberg			Stanc	33	- 3
Bank of Paris	528	+ 15	Stanc	33	- 3
Investing Hist.	98	+ 10	Unilever	266	- 10
Wolfsberg	90	+ 10			

Kyowa and Saitama aim to form top retail banking institution - the 19th-largest in the world

Leading Japanese banks to merge

By Stefan Wagstyl in Tokyo

KYOWA BANK and Saitama Bank, two leading Japanese banks, yesterday announced plans for a merger that would create the eighth largest commercial bank in Japan in terms of deposits and the 19th largest bank in the world. The move is the latest in a wave of consolidation in the Japanese banking industry as groups try to respond to the pressures of financial deregulation in Tokyo. The planned union, to be completed next April 1, follows the merger earlier this year of Mitsui Bank and Tokyo-Mitsubishi Bank, two other leading commercial banks.

Scores of small banks, financial co-operatives and credit unions are also merging - with the encouragement of the authorities who want to see greater efficiency in the industry. The Bank of Japan said the Kyowa-Saitama merger was a realistic response to the severe conditions facing banks. The pressures of deregulation have been compounded by a recent sharp rise in interest rates and this year's plunge in the Tokyo stock and bond markets, which have squeezed bank profits. Tokyo-based Kyowa is the 10th largest city (commercial) Japanese bank in terms of deposits with ¥11,900bn (¥22.5bn) at the end of March. Saitama, with its headquarters in the Saitama prefecture adjoining Tokyo, is 11th, with ¥11,500bn.

The merger of the two companies' stock will be on a one-for-one basis. However, the new bank is to be called Kyowa Saitama Bank in Japanese - implying that Kyowa is the senior partner in the merger. Kyowa's head office in central Tokyo will be the combined group's headquarters. The English name will be Saitama Kyowa Bank. Speaking at a press conference

last night, Mr Kosuke Yokote, president of Kyowa, and Mr Takeo Masuno, his counterpart at Saitama, said their aim was to create Japan's "top retail bank", specialising in serving small and medium-sized businesses and individuals in the Tokyo region - where both banks are strong. This is unlike the goal of the Mitsui-Tokai merger, which aimed to create a multi-faceted rival to Japan's top banks, including Dai Ichi Kangyo Bank and Sanmei Bank. Kyowa and Saitama both received approaches from other top-rank banks wanting to win

control of their Tokyo branch networks. Both rejected these advances in favour of a union of equals, sharing a focus on retail banking. Mr Yokote said in an age of financial liberalisation it was important to develop specialisations: "Our specialisation is retail banking in the Tokyo region."

As in the creation of Mitsui Tokyo Bank, and of Dai Ichi Kangyo Bank - the product of a merger in 1971 - the union of the two banks' staffs will be slow and there will be no compulsory job losses. The combined staff will total 15,500, the fourth largest of any Japanese bank. The chairman will be Kyowa's Mr Yokote and the president Mr Masuno of Saitama. The deal is expected to win approval from the Ministry of Finance and the Japanese Fair Trade Commission, which administers anti-monopoly laws, in the next few months.

Profits drop 35% to £66m at Warburg

By David Lascelles, Banking Editor

TOUGH conditions in the financial markets are taking their toll on S.G. Warburg, one of the UK's leading investment banks. The London-based group yesterday reported profits before tax of £66.3m (£130m) in the six months to September 30, a fall of 35 per cent on the same period last year. "There are high winds and choppy waters. We're still in it and our clients are still in it too," said Sir David Scholey, the chairman. The downturn forced Warburg to forgo any increase in its dividend. This is the first time Warburg has done so since the group emerged in its present form from financial deregulation - known as Big Bang - in 1986. The payout is unchanged at 45p. Warburg's revenue, which is its investment banking business, earnings in this part, which includes merchant banking and securities activities, were £48.8m after transfer to income reserves. This represented a fall of 42 per cent on the previous year. Warburg gave no details of how particular divisions had performed, but Sir David said: "All were down, but all were profitable." The fall-off in company takeover activity and depressed conditions in securities markets were mainly to blame. The group pulled out of commercial paper during the half because of poor profit prospects. But Warburg continued its expansion abroad, mainly in Europe, which it sees



Pleased to see you, but... Gordon Roddick, creating a structure which can do without either himself or wife Anita

Roddicks opt for a lighter touch on the Body

By John Thornhill in London

MR GORDON Roddick, chairman of Body Shop International, made a rare appearance in the City of London yesterday to present his retailing company's interim results, with which had the theme of "Keeping the Body in Shape". The figures showed a 26 per cent rise in interim pre-tax profits and a 28 per cent growth in sales. Mr Roddick, who runs the business with his wife and managing director, Anita, said he was particularly pleased with the growth in overseas retail sales which, for the first time, had outstripped those in the UK. He said the company

had now become a "genuinely international business" trading in 57 countries - although no longer in Kuwait. "The thing we now have to do is reduce the dependence of the business on Anita and Gordon. You can either create a structure where the business is able to do without you because you hang on to all the bits, or you can create a structure where they are pleased to see you but they can do without you. That is our aim," Mr Roddick said. At the time of its flotation on the Unlisted Securities market in 1984, some commentators

suggested that Body Shop - which sells natural personal care products ranging from brand to hair conditioner to scented bath oils - would only appeal to the readers of the Guardian newspaper's women's page. But Mr Stuart Smart Rose, director, said the company had benefited from the growing of the consumer consciousness of growing awareness of green issues and had expanded its market share and customer base. "I don't think there's necessarily the 'brown rice' connection anymore," he said. Results, **Page 25**

Olivetti sheds 13% of staff as European demand slumps

By Haig Simonian in Milan

OLIVETTI, the Italian computer and office equipment group, is planning to lay off about 7,000, or 12.7 per cent, of its 55,000 workers worldwide in response to the downturn in the computer business. Details of the job losses, revealed yesterday by Mr Carlo De Benedetti, the group's chairman, will be disclosed today. Olivetti management and union representatives met in Milan last night. About 4,000 of the lay-offs will be in Italy, with the remainder at Olivetti's plants abroad. However, the company may try to soften the blow domestically through special job schemes. The redundancies follow a round of cuts at other leading

European computer manufacturers, with heavy lay-offs at Philips, the Dutch electronics group, and 5,000 job losses in the next two years at Groupe Bull of France. Although Olivetti's profits have fallen heavily, it has so far managed to remain in the black unlike many of its European counterparts. Pre-tax earnings in the first half of this year fell by 41 per cent to £60.9bn (£54.7m), and the outlook for the whole year is uncertain. The latest round of redundancies would be by far the biggest in a continuing series of job losses at Olivetti plants. The cuts are in response to the problems caused by ever-smaller

Bank of Ireland chief resigns

By David Lascelles, Banking Editor

THE chief executive of the Bank of Ireland, Mr Mark Hely Hutchinson, resigned last night after his bank suffered heavy losses in its two main overseas operations, the UK and the US. The sudden announcement forced the bank to bring forward its interim results, which had been scheduled for tomorrow. These showed that pre-tax profits plunged from IR£298.5m (£85.5m) in last year's first half to September 30, to only IR£15.8m this year. The main cause was a sharp increase in loan loss provisions from IR£16.6m to IR£81.2m. This obliged the bank to forgo any increase in its interim dividend. The board warned last night that the full-year dividend was likely to be unchanged, though it expects better profits in the second half and the balance sheet remains strong. The Bank of Ireland, one of Ireland's top two banks, suffered

its heaviest losses in the US, where its New Hampshire subsidiary, First NH Bank, lost IR£23m in the first six months of this year. The bank acquired only two years ago, has been badly affected by the collapse of the New England real estate market. Bank of Ireland's business in the UK also plunged into the red, with a loss of IR£12m against a profit of IR£9.5m last year. Corporate and property loans gave rise to most problems. In addition, the group was forced to make a IR£11.3m provision against anticipated losses on the sale of subsidiaries in the US and the UK that are being disposed of as part of the recovery effort. Bank of Ireland has already taken steps to strengthen management in both markets. The bank replaced the chief executive and senior staff of First

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INTERNATIONAL COMPANIES AND FINANCE

Bayer plans to restructure
N American rubber unit

By Bernard Simon in Toronto

BAYER, the German chemicals group, is to form its North American rubber business into a new Toronto-based company following its C\$1.2bn (US\$1.03bn) acquisition last month of Polysar, one of the world's leading synthetic rubber producers.

Mr Hermann Strenger, chairman of Bayer's board of management, also said yesterday that the parent company's earnings have fallen off "considerably" since July. He said Bayer will report a 4 per cent drop in sales and a bigger decline in profits for the first nine months of 1990.

The new North American unit, Polysar Rubber, will oversee all the company's rubber business in the US and Can-

ada. Polysar's plants in Strasbourg and Antwerp will be integrated into Bayer's European operations.

The Polysar purchase has more than trebled Bayer's synthetic rubber capacity to 760,000 tonnes a year, making it the world's second biggest producer after Enimont of Italy.

Mr Strenger acknowledged that Bayer paid a "relatively high price" for Polysar, but described the purchase as a "very good fit" with its existing businesses. The purchase was financed from internal liquidity and a US\$300m loan.

Bayer has promised the Canadian government that it will spend C\$120m on capital projects at Polysar's domestic

facilities over the next three years.

Federal Industries, based in Winnipeg, has reported a loss of C\$3m for the first nine months, down from a profit of C\$26.8m or C\$1.09 a share a year earlier, on revenues of C\$1.57bn against C\$1.68bn.

Federal is Canada's biggest truck transport group, and last year bought W.H. Smith Canada, a national chain of bookshops, from its British parent, for C\$94m.

Mr John Fraser, Federal president and chief executive, says the recession is biting deeply into earnings and the company must cut debt now standing at nearly C\$500m.

The quarterly dividend is being halved to 5 cents a share.

Political
squabbling
threatens
steel merger

By Lucy Kellaway in Brussels

THE LONG-AWAITED partial merger between Cockerill-Sambre, the Belgian steel company, and Arbed, its Luxembourg counterpart, is threatened by political squabbling from Belgium's regional governments.

Mr Norbert Von Knitzki, head of Sidmar, Arbed's steel products subsidiary, was quoted in a Belgian newspaper yesterday as saying that negotiations were blocked, and that the two companies were looking at other options.

However, an Arbed spokesman yesterday denied that talks had been called off, but said that substantial difficulties remained to be overcome. Next week the two sides would present new merger plans to one another.

Arbed said that most of the problems came from the regional authorities. Both the Walloon and the Flemish local governments have insisted on having a majority share in the new enterprise, which would be one of Europe's largest makers of flat steel products.

The merger was always seen as ambitious as it means bringing together the two hickering regions of Belgium.

Sidmar's steel-making capacity is in Flanders, and Cockerill's in Wallonia. The original plan was that each side would have an equal share.

The matter is politically sensitive, especially in Wallonia, where there is overcapacity in steel making, and it is feared that the venture could lead to further job losses and plant closures.

Hoechst squeezed by weak dollar

By Katharine Campbell in Frankfurt

HOECHST, the German chemical giant, yesterday reported a 23 per cent slump in earnings for the first nine months of 1990. The sharpest deterioration was in the third quarter, as the weakening dollar and soaring oil prices ate into profit margins.

Group pre-tax profits in the third quarter, at DM631m (US\$242.4m), lagged 37 per cent behind the figure for the same period in 1989, following a 19 per cent second-quarter decline.

The company, which last year derived some 23 per cent of group sales from the US, was hard hit by the weak dollar. This was in spite of a 5 per cent increase in volume sales

worldwide in the third quarter, with demand in the US improving slightly.

For the nine months ended September, turnover by value declined 2.4 per cent to DM33.2bn, producing pre-tax profits of DM2.5bn, compared with DM3.1bn last year.

Hoechst is the first of the big three German chemical groups to report in the current round. All the results are expected to be gloomy.

The companies are suffering from sharply higher petrochemical prices, as well as the effects of the embattled dollar. BASF, where the second-quarter deterioration was most pronounced, reports next Monday, and Bayer a week later.

the entire competitive situation, even in areas formerly considered quite secure such as pharmaceuticals.

As well as suffering from the adverse effects of currency translation, Hoechst is also feeling the relative competitive advantage of US companies abroad. "US companies, facing weak demand at home, are selling more cheaply in Europe as well as in Latin America and Asia," said Mr Bhojani.

Margins were squeezed hard in the third quarter as sales prices were forced down while the Gulf crisis forced raw material costs up sharply. Chemicals, synthetics and fibres bore the brunt of the margins pressure.

UPI staff studies pay ultimatum

By Raymond Snoddy

UNITED Press International, the US news agency, faces possible liquidation at midnight on Saturday unless journalists and other staff accept by Friday a 90-day pay cut of 35 per cent.

The cut, which is designed to give the agency breathing space while talks continue with a number of potential buyers, has already been accepted by management. Employees, who are members of the Wire Service Guild, are voting on the issue this week.

One member said yesterday he expected guild members to accept the 35 per cent cut

while they started looking for other jobs.

UPI spokesman Mr Milton Capps said the ultimatum was not a bluff. He said if there was no agreement on the pay cut, the company would go for immediate liquidation. This would mean that the assets of the 83-year-old news agency would be auctioned.

"If UPI loses so much as a day or week of service, it would do tremendous damage to its value to a potential buyer," said Mr Capps.

The agency, which runs a poor second to the Associated Press, has been in financial dif-

SEB less
optimistic
on profits

By Robert Taylor in Stockholm

SKANDINAVISKA Enskilda Banken (SEB), Sweden's largest commercial bank, has revised downwards its profits forecast for this year.

It blamed the revision on the impact of higher lending losses caused by the crisis among Sweden's finance companies, as well as recent adverse developments on the credit market.

SEB said that as negotiations were still going on with some finance companies and their owners, it was at present "not possible to state the exact size of the lending losses".

The bank cautioned that "any forecast for 1990 will therefore comprise a considerable factor of uncertainty".

SEB's executive committee said it had reached the conclusion that the group profit for this year would be about the same level as in 1989, when it totalled SKr4.5bn (US\$1.2bn).

As recently as early October, SEB had been expecting profits for this year to grow by 13 per cent in line with the pace of profits expansion during the first eight months of 1990.

News Corp shares slide 12%

By Kevin Brown in Sydney

NEWS Corporation shares saw-sawed on the Australian Stock Exchange (ASX) yesterday as rumours about the outcome of talks with the company's bankers swept the market.

The shares surged 46 per cent to A\$6.50 on positive speculation in early trading, only to fall to A\$5.90 in the afternoon as fears mounted of a failure to reach agreement.

The shares recovered slightly to close at A\$5.92, down 12 per cent on the day, after analysts expressed confidence that the company could overcome its short-term debt problems.

The rumours were prompted by a meeting in Sydney between Mr Rupert Murdoch,

News Corporation's US-based chief executive, and the company's Australian bankers, including Commonwealth Bank, Westpac, and National Australia Bank.

The meeting follows strong selling pressure on News Corporation after an increase in short-term debt to A\$2.9bn (US\$2.3bn) from A\$908m. News Corporation is seeking agreement to re-finance most of the debt over a longer period.

The Australian banks are believed to have responded sympathetically to News Corporation's proposals, which were put last week to banks in New York and Los Angeles. Mr Murdoch left Sydney for London last night for talks with News

Corporation's British banker.

News Corporation recently deferred a A\$1b project to build a colour printing plant for its Australian newspapers, and is discussing redundancies with printing and clerical staff after the merger of its morning and afternoon newspapers in Melbourne and Sydney.

The group will also benefit from reduced losses in the UK following the merger of its Sky satellite television business with the rival British Satellite Broadcasting.

However, analysts say the agreement News Corporation is seeking with its bankers is likely to include the sale of some non-core assets, such as its commercial printing operations in Australia.

Skis Rossignol
sales decline 25%

SKIS Rossignol, the French group which leads the world ski equipment market, said sales for the second quarter of 1990 had fallen 25 per cent to FF400m (US\$60m), Reuter reports from Paris.

The company said the result brought turnover for the first six months to FF771m, down 17 per cent from FF865m a year earlier.

Repsol falls to Pta54bn

REPSOL, the state-controlled Spanish energy group partially privatised two years ago, reports a drop in third-quarter pre-tax profits to Pta53.9bn (US\$79m) from Pta68.2bn, writes Tom Burns in Madrid.

Extraordinary items related to redundancies of Pta15.1bn reduced the 1989 third-quarter net profit to Pta1.1bn. Taking this into account, net earnings for the third quarter

have risen by 5 per cent.

However, Repsol said a strong July-September surge in business has allowed the operating profits for those months to climb by 16 per cent to Pta23.9bn against the same period in 1989.

The company said that, despite the current uncertainties, it hoped to provide a slightly increased dividend for 1990.

Holderbank sees
18% net decline

SWISS cement maker Holderbank expects its 1990 group net profit to fall by around 18 per cent to Sfr350m (US\$22m), Reuter reports.

The company said: "Because of difficult market conditions and a more competitive environment, the pressure on margins has increased. Therefore we have to correct our financial projections."

BHF drops east Berlin bank deal

By Katharine Campbell

BERLINER Handels-und Frankfurter Bank, the German merchant bank, has unexpectedly dropped plans to acquire a majority stake in Deutsche Handelsbank in Berlin.

In its place, BFG Bank, the former trade union bank which recently made an offer for the east German trade bank, is taking over the 64 per cent stake discarded by BHF.

Deutsche Handelsbank, a subsidiary of the Staatsbank, was responsible for financing east German trade transactions in convertible currencies. It was one of the few eastern banking institutions still for sale, and hence an interesting

option for western banks left out of the initial scramble to get a foothold in the underdeveloped east German financial market.

The circumstances behind BHF's pullout and the reason why BFG should be prepared to go ahead, remain unclear. BHF yesterday said that it had found "circumstances which stood in the way of signing the contract".

For its part, BFG contended that it had examined the bank carefully and that its own accountants had "satisfactorily settled" the problems unearthed by BHF. BFG denied that it might

have trumped BHF's offer, which was not disclosed but thought to be around DM300m (US\$22.7m).

Deutsche Handelsbank has total assets of DM13.8bn. According to BHF's estimates, its loan book was worth DM7bn at the end of June. BHF had said that many of these assets would be worth considerably less as the restructuring of the east German economy took its toll.

BFG's plans for the institution, which employs 80 people, appear similar to those - now discarded - of BHF, namely expanding its corporate business in eastern Europe.

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INTERNATIONAL COMPANIES AND FINANCE

Earnings of Japanese watchmakers surge ahead

By Ian Rodger in Tokyo

JAPAN'S two top watchmakers, Citizen Watch and Seiko, have reported profits up sharply in the six months to September 30.

Pre-tax profits of Citizen jumped 58 per cent to ¥10.8bn (894m) on sales up 40 per cent to ¥122.9bn while those of Seiko surged 48 per cent to ¥2.5bn on sales of ¥152.7bn, up 11.1 per cent.

Citizen said sales of watches and parts rose 21 per cent to ¥62.5bn, reflecting strong demand from domestic and overseas customers. Sales of information equipment and parts doubled to ¥29.4bn, due to booming sales of floppy disk drives and OEM notebook-size personal computers.

Net income was up 63.5 per cent to ¥5.9bn or ¥3.75 per share. Hattori Seiko, the trading house subsidiary, said watch and clock sales were strong in domestic and export markets. Sales of luxury watches and jewellery were buoyant due to the high purchasing power of young Japanese women. Net income jumped 30.8 per cent to ¥1bn.

Seiko believes personal spending will remain strong in the second half and is forecasting full-year pre-tax profits of ¥5bn, up 11 per cent. Citizen said trading conditions would be more difficult, but predicted that pre-tax profits would reach ¥19.5bn, up 28.8 per cent.

Toyota to build HQ in Brussels

TOYOTA Motor, the world's third largest car maker, is to build a European marketing and engineering headquarters in Brussels, involving an investment of about Bfr5bn (818m), Reuters reports from Brussels.

The Brussels regional government said Toyota bought 11 hectares of land for Bfr1.4bn in a Brussels suburb on Monday. It will house Toyota Motor Europe Marketing & Engineering, the group's new subsidiary responsible for strengthening sales operations in the European Community.

Japanese banks face up to competition

Stefan Wagstyl reports on the merger agreement between Kyowa and Saitama

Merger between top Japanese banks are so rare that even one is an indication of managers responding to great pressures. Two within one year amount to little short of a radical reconstruction of the industry.

The announcement that Kyowa Bank and Saitama Bank plan to merge came just seven months after Mitani Bank and Taiyō Kobe Bank joined forces to form Japan's second largest bank.

The last time two such important mergers came in quick succession was nearly 20 years ago when the formation through merger of Dai Ichi Kangyo Bank in 1971 was followed in 1973 by the merger creating Taiyō Kobe Bank.

Kyowa and Saitama, ranked 10th and 11th among Japanese commercial banks in terms of deposits, aim to combine to become the eighth largest from April 1 next year.

They are being driven together by the increased force of competition released by the deregulation of Tokyo's financial markets over the past decade. This has been compounded by the realisation that the years of rapid growth Japanese banks enjoyed in the

1980s is being followed by a period of profound difficulties, including a fall in stock and bond prices, the beginning of a decline in property values and an urgent need to boost capital to meet international standards laid down by the Bank for International Settlements.

Kyowa's pre-tax profits fell 20 per cent in the year to March to ¥2.8bn (488m) at current rates and Saitama's were down 33 per cent to ¥50.5bn. This year's declines are likely to be even greater.

Bankers in Tokyo believe the same pressures will force other banks to merge. Hard decisions which Japanese bankers once preferred to postpone are now having to be taken: discussing mergers was once a conversation game; now the talks are for real.

"The Bank of Japan is fostering the idea that mergers are good," says Mr Stuart Matheson, analyst at BZW.

The big surprise about yesterday's announcement was that Kyowa and Saitama have chosen to merge with each other. Their greatest assets are identical - strong branch networks in Tokyo, Tokyo-based Kyowa has 147 of its 239

domestic branches in the city and its environs. Saitama, which has its headquarters just north of Tokyo, has 195 of its 204 branches there.

The most popular theory among Japanese bankers was that either Kyowa and Saitama would be a good match for a large bank without a well-developed Tokyo branch network. The Bank of Tokyo, a specialised foreign exchange bank, Osaka-based Sanwa Bank and Nagoya-based Tokai Bank were the names most commonly put forward.

In deciding to unite, Kyowa and Saitama have rejected the argument that only very large multi-national banks with a broad array of skills can succeed in Japanese banking after deregulation. Instead, they have opted for creating a bank which aims to be strong in retail banking in Tokyo, serving the region's small and medium-sized companies and individuals.

Mr Takeo Masuno, president of Saitama Bank, said yesterday that the two banks had a similar interest in retail banking and would reinforce each other in the Tokyo area. There are also important differences between the two banks, not least of which is the contrast between Kyowa's conservative management and Saitama's more aggressive approach, particularly towards property lending.

"They are planning to be the biggest little bank," said Mr Hiroshi Tokuda, chairman of the board of directors of Nomura Research Institute, an affiliate of Nomura Securities.

Nevertheless, the combined bank will be "little" only by Japanese standards. The combined deposits of Kyowa Bank, which totalled ¥11,900bn last March, and of Saitama Bank, which stood at ¥11,870bn, will put the new bank in 19th place among the top world's banks in terms of deposits.

The merger is a triumph for Kyowa, which was formed in 1945 from an amalgamation of nine savings banks. In 1985, well in advance of other Japanese banks, Kyowa decided to make retail banking its focus and became well-known for cutting unprofitable ties with large corporations.

Linking with Saitama, rather than being swallowed by a top-rank bank, is a logical continuation of this policy. Like Kyowa, Saitama is a relatively new institution - established in 1943 - with few ties to the large industrial groupings which surround older banks such as Sanwa and Fuyo. There are also important differences between the two banks, not least of which is the contrast between Kyowa's conservative management and Saitama's more aggressive approach, particularly towards property lending.

The two banks will not find it easy to meld, if past experience of Japanese bank mergers is any measure. With a combined total of 343 branches in Tokyo, the combined bank will have a network in the city to match even that of the newly-created Mitani Taiyō Kobe Bank which has 346. This is almost certainly too many, given that DKB, Japan's biggest bank, has only 248. The combined bank will also be over-staffed - with 15,500 employees, the fourth largest for any Japanese bank, servicing the eighth largest deposit base.

It is likely that the bank will face the same constraints as Mitani Taiyō Kobe or DKB, where older employees still regard themselves as belonging to one or other pre-merger bank. Like DKB, Saitama Kyowa Bank will have two personnel departments, one for each of the pre-merger banks.

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Competition cuts profits at KDD by 35%

By Ian Rodger

PRE-TAX profits of Kokusai Den shin Denwa (KDD), Japan's international telecommunications utility, plunged 35 per cent to ¥12.4bn (894m) in the six months to September 30.

Last October, two new international telecoms carriers opened for business, and since then, a fierce rate battle has raged among the three.

KDD was bound to lose some market share, but hoped that in a growing market this would not be too noticeable. In the event its sales in the six months tumbled 7.5 per cent to ¥122.5bn. Net income was down 37 per cent to ¥6bn.

KDD does not believe that life is going to get much easier in the second half. It is forecasting pre-tax profits for the full year of ¥24bn, down 19 per cent from last year's level.

Arab-Malaysian sharply up

By Lim Siong Hoon in Kuala Lumpur

ARAB-Malaysian, Malaysia's largest merchant bank, has reported sharp increases in mid-year turnover and profits. Its performance was boosted by strong credit demand, which pushed up interest rates to more than 7 per cent.

Turnover rose 60 per cent to M\$280m (S\$106.7m) for the six months to September from M\$181m a year earlier, while

pre-tax profits jumped 65 per cent to M\$36m from M\$22m. Attributable profits advanced to almost M\$30m, from M\$18m, but the bank is again recommending no interim dividend.

Analysts have been forecasting double-digit growth in the bank's profits this year and next, aided by write-backs from loan-loss reserves.

Arab-Malaysia began a reorganisation this year, raising M\$96m through a rights issue, which lifted its capital base by 17 per cent to M\$185m. It now proposes to create a new holding company, divest a 10 per cent stake in its securities unit to the management and fleet 52m shares in Arab-Malaysian Finance, its finance company, raising nearly M\$138m.

Newmont to take over BHP Gold Mines

BROKEN HILL Proprietary, Australia's largest industrial group, yesterday accepted the takeover offer by Newmont Australia for BHP Gold Mines, Reuters reports from Sydney.

Broken Hill, which owned 54.9 per cent of BHP Gold's issued capital, said it would hold 23 per cent of the enlarged group if all shareholders accepted the all-share offer. It said the merged group

would be Australia's largest pure gold company and among the world's top 15 gold miners. Newmont Australia, whose main assets are majority holdings in the Telfer and New Celebration gold mines in Western Australia, and is 24.4 per cent owned by Newmont Mining of the US, is offering one of its shares for every two in BHP Gold until the offer closes on November 26.

Newmont's latest price of A\$0.92 values BHP Gold at A\$0.46 a share or A\$446.25m (US\$346.8m) against the latest BHP Gold share price of A\$0.45.

BHP's acceptance was the final condition of Newmont's bid. Newmont had already received Australian government approval and had been allowed to increase its issued capital to issue new shares.

Tata results cheer Indian stock markets

By R.C. Murthy in Bombay

PROFITS OF Tata Iron and Steel, India's largest private sector company, rose strongly in the first half to September 1990, cheering the otherwise gloomy Indian stock markets hit by political uncertainties.

Gross profits jumped by 30 per cent to Rs1.78bn (894m) on sales 8.5 per cent ahead at Rs10.32bn. After providing Rs875m for depreciation and Rs1.1bn for tax, net profits emerged at Rs760.5m compared with Rs694.5m for the same period last year.

Indian analysts say the benefits of a 10 per cent price increase in September for certain categories of steel, fixed under the country's steel control scheme, will be reflected in the second half.

A new power plant is expected to ease the company's energy shortage.

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Agent Bank
Samuel Montagu & Co. Limited

ECU 350,000,000
Kingdom of Belgium
Floating Rate Notes due 1999

Issued in two tranches of
ECU 200,000,000 (1st tranche)
ECU 150,000,000 (2nd tranche)

For the period from November 14, 1990 to February 14, 1991 the Notes will carry an interest rate of 10 1/4% per annum with an interest amount of ECU 2,563.54 per ECU 100,000 Note.

The relevant interest payment date will be February 14, 1991.

Agent Bank
Ranque Paribas Luxembourg
Société Anonyme

NOTICE TO HOLDERS OF
Secured Floating Rate Notes due 1992
of the Kingdom of Belgium

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(Incorporated in Japan with limited liability)

In accordance with an issue of U.S. \$200,000,000

3 per cent. Notes due 1992

Permanent to Classes B1 and B2 of the Instrument relating to the Warrants dated 28th September, 1987, notice is hereby given as follows:

1. On 19th October, 1990, the Board of Directors of Matsubita Electric Works, Ltd. (the "Company") resolved to make a free distribution of Shares of its Common Stock to its shareholders of record at 12:00 hours (Japan time) on Friday, 20th November, 1990 at the rate of 0.05 new Shares for each Share held.

2. Accordingly, the subscription price of the Warrants will be adjusted, effective as of 1st December, 1990. The subscription price is set at a free distribution of Shares of its Common Stock to its shareholders of record at 12:00 hours (Japan time) on Friday, 20th November, 1990 at the rate of 0.05 new Shares for each Share held.

3. The subscription price of the Warrants will be adjusted, effective as of 1st December, 1990. The subscription price is set at a free distribution of Shares of its Common Stock to its shareholders of record at 12:00 hours (Japan time) on Friday, 20th November, 1990 at the rate of 0.05 new Shares for each Share held.

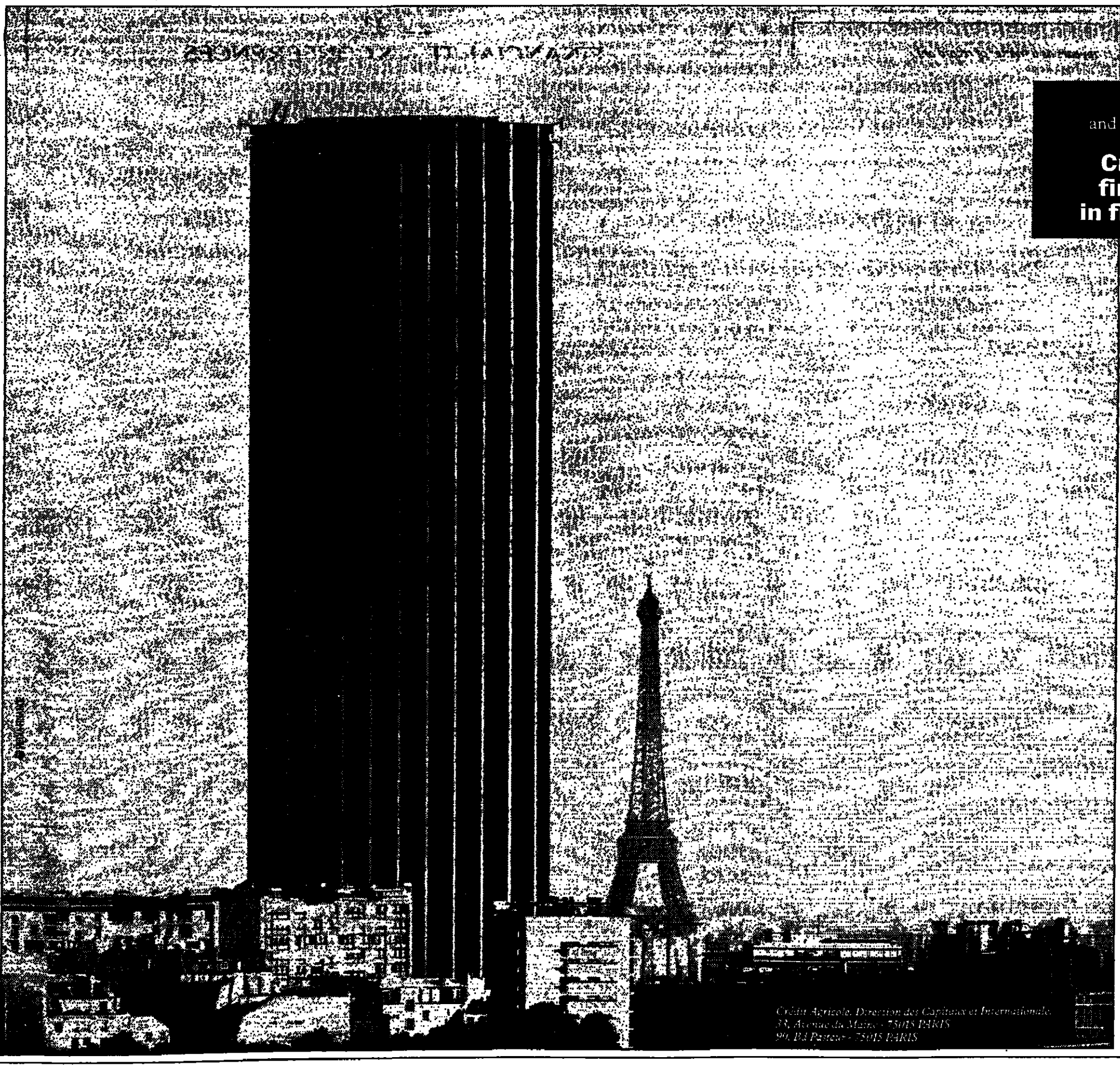
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INTERNATIONAL COMPANIES AND FINANCE

Roman to sell stake in Lawson Mardon

By Bernard Simon in Toronto

ROMAN Corp., the once-glamorous Canadian holding company which has fallen on hard times, has put its controlling interest in international packaging group Lawson Mardon up for sale to help ease the pressures from its resources and financial services businesses.

Roman gave no indication of the price it expects to receive for its 26 per cent equity stake (47 per cent voting interest) in Mardon, whose operations span a range of packaging materials, primarily in Britain and Canada. Mardon reported income of C\$14.6m (US\$12.5m) on sales of C\$522m in the first six months this year.

Mr Collin Brown, analyst at Deacon BZW in Toronto, estimated yesterday that the company as a whole should fetch more than C\$300m at a price as high as C\$14 a share. But the share price rose by only 38 cents on the Toronto stock exchange yesterday morning to C\$9, apparently on expectations that Roman may not have much bargaining power in setting the price for its holding.

Mardon's interests include flexible packaging, plastic bottles, folding cartons, metal cans and labels. The company, whose main office is in London, also has a sizeable commercial printing operation.

Mrs Helen Roman-Barber, Roman's chairman, said proceeds from the Mardon sale will be used to repay debt and build a capital reserve to support the company's other investments, which include Denison Mines, an energy producer, and Standard Trustco, a trust and loan company.

Roman has suffered a series of setbacks in recent years. Besides a poor trading environment for several of its businesses, the death of its strong-willed founder Mr Stephen Roman in March 1988 has compounded its management problems.

Last week, Standard Trust revealed a special audit of its financial statements had uncovered C\$50m of bad real estate loans, slashing the value of shareholders' equity from C\$93.4m to C\$43.5m.

Airline vultures ready to swoop on Pan Am

Nikki Tait examines Carl Icahn's proposal amid increasing turbulence in the industry

Pan Am was once the proud flagship of the US airline industry. Today, the vultures are gathering.

Already, United Air Lines and American Airlines, which vie for top-ranking in the sector, have made clear they would like to gobble the juiciest part of the ailing airline - its main European routes, including those into London's Heathrow.

Now Trans World Airlines, headed by Mr Carl Icahn, the Texas corporate raider, has tossed in a proposal to buy the entire company if the United deal falls through.

That has been met with scepticism, and is dismissed by one analyst as "an extremely long shot". But, at the very least, it is seen as an attempt to keep TWA, itself highly leveraged, involved in any carve-up. "Mr Icahn is informing everyone that his hat is in the ring," said Mr Jon Clair, analyst with Salomon Brothers.

Essentially, the tussle has two elements. On the one hand, there is the question of what may happen to Pan Am itself. But equally interesting, and arguably more significant, is the battle for long-term places within the industry as the redistribution of assets becomes increasingly frenetic.

This shuffling is not a new trend, but its pace has accelerated as financially-weak airlines attempt to remedy the

devastating impact of higher fuel prices through "fire" sales. From Pan Am's viewpoint, the bagging is a further chapter in a sorry tale. Having become the US's first international airline in the late-1920s, it carried around one-fifth of the international traffic throughout the 1950s.

However, it always lacked capacity in the large domestic market, and only remedied the situation via the purchase of National Airlines in 1979.

The timing was not fortuitous; deregulation had just got under way, bringing new capacity and highly competitive conditions into the industry. Labour problems in the wake of the National merger followed, and over the next decade Pan Am made almost \$30m-worth of losses (ahead of asset sale proceeds). By the end of June this year, the carrier had debts of more than \$1.1bn; its deficit in the first three quarters of 1990 has totalled \$269m after tax.

Faced with this haemorrhage, Pan Am has been slowing selling assets to bring in much-needed cash. These have ranged from the commanding Pan Am building in central Manhattan sold in 1985 to the internal German service, bought by Lufthansa for \$150m last month.

Recently, the airline has considered the merger option, too; indeed, as Mr Icahn's weekend letter to Pan Am made clear, talks were under way with



Carl Icahn: 'his hat is in the ring'

TWA only last month. But, in the absence of any willing/suitable purchaser, the demand for cash has grown and more asset sales have been required. Hence the disposal of the European routes and the attempts to sell the east coast shuttle.

To many analysts, this smacks of an orderly dismantlement of the airline. But Pan Am maintains that, even after the latest round of sell-offs, it can build on remaining European services centred on Frankfurt, exploiting the growing traffic to eastern Europe, together with its Latin American routes. And some pundits are not unsympathetic if Pan Am has a chance of a future, they argue, the deal to sell the Heathrow routes and other assets to United is probably the

best bet. For a start, it employs a two-part structure, which could mean that Pan Am gets an eagerly-sought \$100m cash injection within weeks. (United's further \$250m payment would flow once regulatory approvals on the routes had been secured.)

Secondly, the marketing agreement with United would help the feed into Pan Am's Latin American routes. Not surprisingly, Pan Am is sticking to its guns and has said it will pursue this transaction, regardless of American and TWA approaches.

But the pressures on American, United and - in rather different fashion - TWA, should not be understated either. Many analysts believe a fundamental divide is emerging in the industry. In a few years' time, they suggest, there will be a few financially-strong players who will command the faster-growth international routes and who will be able to afford the new cost-efficient fleets to run them. On the other side, there will be some smaller domestic players. In between, the financial weaklings will fade from sight.

The scramble by the top players - United, American and Delta - for routes is, therefore, intense. United has fared well from Pan Am's Far Eastern routes, acquired five years ago. American, in similar fashion, has picked up Eastern Air Lines's

Latin American slots, and TWA's Chicago-London route - although the latter has been stalled by the Washington authorities for many months. Now it is at least possible that United could steal a march into Heathrow itself. American, therefore, has everything to gain from making a fuss.

What, then, of Mr Icahn? Unlike American, TWA ranks among the industry's financially-sound, with heavy debts and the oldest fleet. So, the general feeling is that a number of factors are at work. On the one hand, there is a case for saying that there is a deal to be done, and that for \$150m in cash (and a further \$300m in preferred stock/notes), Mr Icahn is unlikely to lose.

He would clearly sell on duplicate routes - which, with American happy to pay \$500m-plus for the European slots, might bring in almost double that amount. At the same time, Mr Icahn clearly envisages buying Eastern's Atlanta hub and Miami overland base. "From an operating point of view, that combination would make some sense," comments Mr Ray Neidert at Dillon Read. The drawback is that the combined group would remain highly leveraged, with debt estimated at about \$4bn.

Finally, the point is made that United could be a far more formidable competitor to TWA than Pan Am if it ever gains access to Heathrow. Attack may also be a form of defence.

Lockheed shares jump on NL move

By Nikki Tait in New York

SHARES in Lockheed jumped \$3 to \$32 yesterday morning following news that NL Industries, the Houston-based specialist chemical manufacturer, controlled by Dallas investor Mr Harold Simmons, had offered to buy out all other shareholders in the US aerospace group for \$40 a share in cash.

The offer would cost NL Industries around \$1.6bn. NL owns 19.8 per cent of Lockheed but is barred from buying more stock by Lockheed's anti-takeover "poison pill" provisions. Mr Simmons has fought a long war of attrition against Lockheed, losing a proxy fight to the company last spring.

NL said, if the Lockheed board was co-operative, it believed funding for the deal could be secured. This would consist essentially of bank financing, a scarce commodity in the US mergers and acquisitions market at present. NL made clear that no such funding is currently in place.

News of NL Industries' proposal came late on Monday's Veterans' Day holiday and Lockheed's initial response comprised a holding statement. It confirmed that an "unsolicited expression of interest" had been received, asking it to work with NL Industries to structure a transaction which would give all shareholders

other than NL \$40 a share in cash.

Although the west coast-based aerospace group is understood to be studying the situation, no additional statement was issued yesterday. Asked about the possibility of meeting either Mr Simmons or his advisers, Lockheed said that was "one of the options".

In a letter to Lockheed, NL's chief executive, Mr J. Landis Martin, said that NL and its affiliated companies have "a \$500m of Lockheed stock [valued at \$40 a share] and substantial additional availability of cash and other assets that we are willing to dedicate to this effort".

J C Penney down sharply

By Karen Zagor in New York

J.C. PENNEY, the fourth biggest US retailer, yesterday turned in sharply lower third quarter net income on marginally lower sales with declining income from the company's stores and catalogue businesses more than off-setting gains from Penney's Insurance, Thrift Drug and bank operations.

For the three months to October 27, Penney's net income plunged 55.8 per cent to \$134m or \$1.07 a primary share from \$209m or \$1.65 a year ago, while sales slipped to \$4.25bn from \$4.3bn.

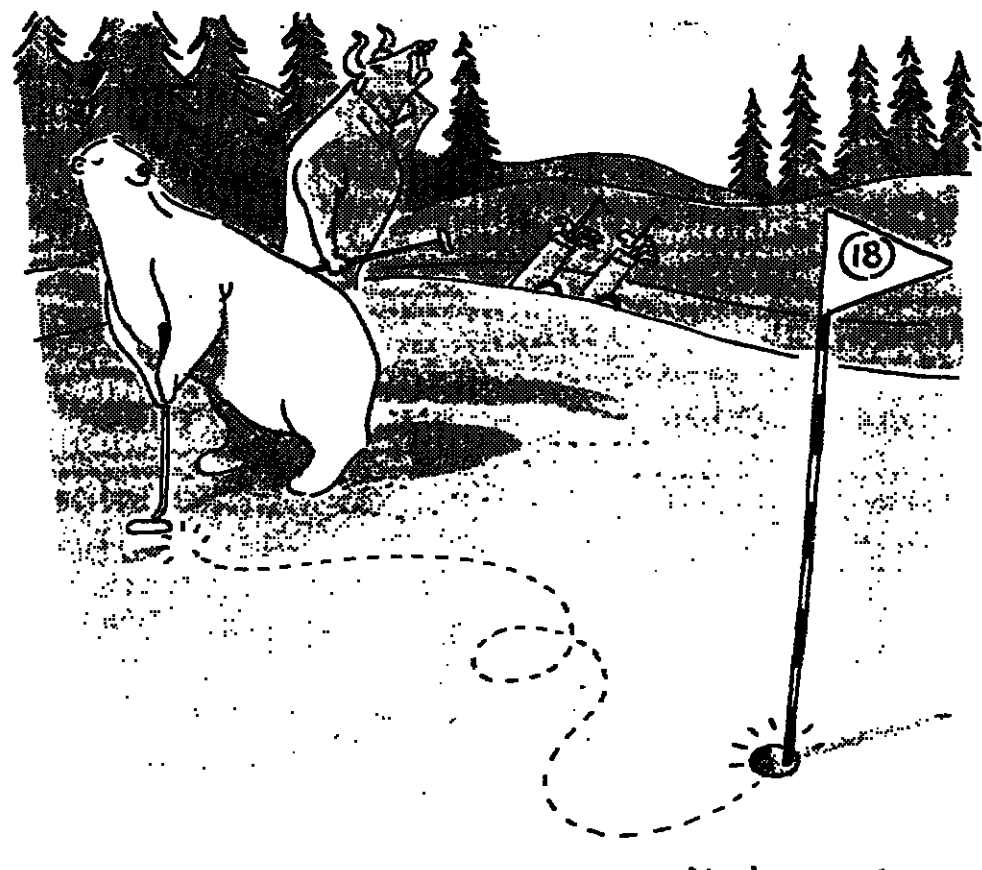
In the latest quarter, Penney's gross margin as a percentage of retail sales fell to 34.3 per cent from 35.7 per cent.

Increased promotions at Penney's stores contributed to the decline.

For the first nine months, Penney's net income fell 14.8 per cent to \$371m or \$2.91 from \$435m or \$3.36 a year ago on revenues which increased to \$11.88bn from \$11.54bn.

Lower consumer spending cut into the earnings of The Limited, which turned in flat third-quarter net income of \$94.9m or 23 cents on a 12.4 per cent increase in net sales to \$1.25bn.

In the first nine months, net income grew to \$226.3m from \$198.8m while earnings per share advanced to 62 cents from 54 cents a year earlier.



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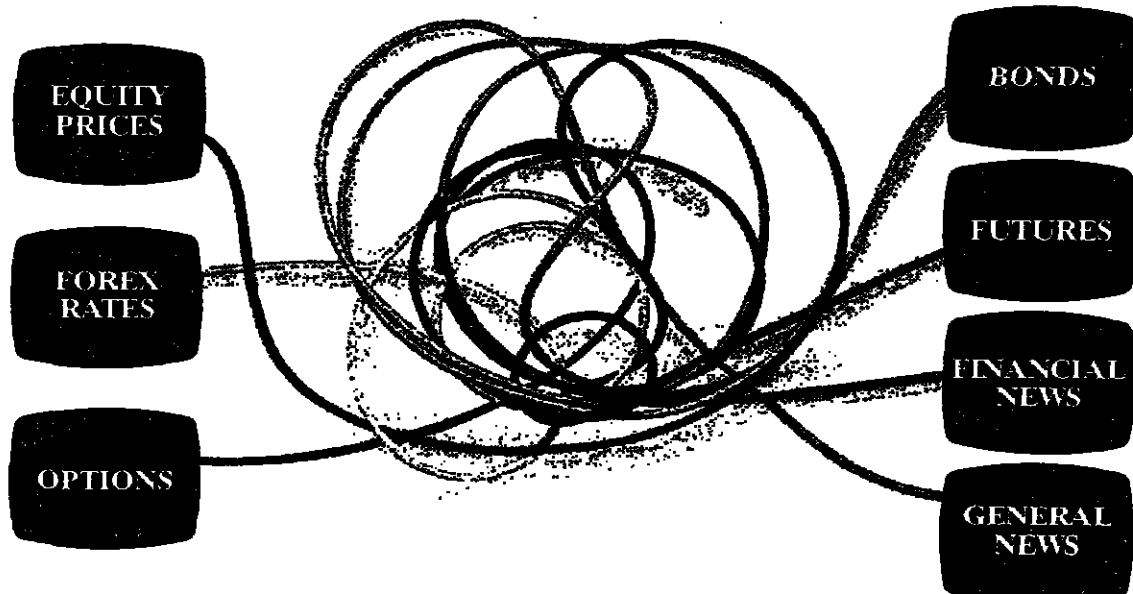
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Early rally peters out over Tory leadership worries

A RALLY in the British government bond market, based partly on weak industrial production figures, petered out in the afternoon as worries about the leadership of the British government reasserted themselves.

However, dealers reported genuine institutional buying over the last two days, based on the confirmation of UK economic weakness.

One benchmark government bond – the 11% per cent of 2003-7 – closed the day yielding 11.41 per cent, compared with about 11.43 per cent at the previous close.

More positive interpretations of prospects for real interest rates in the UK appear to have been behind a sharp jump in index-linked issues – particularly at the long-end of the

GOVERNMENT BONDS

market. The index linked issue maturing in 2024 jumped an unusually sharp $1\frac{1}{2}$ point to 924.

■ IN GERMANY, there was a similar picture, though for differing reasons. A continuation of Monday's largely technical rally in the morning was reversed by the close, with the key bund futures contract on the London International Financial Futures Exchange closing at 82.08, against Monday's 82.07, and it weakened further after hours to 82.04.

Reports suggesting larger borrowing by the Federal government next year - of up to DM150bn, even after some DM30bn-35bn in spending cuts - depressed the market. So did the prospect of a nudge upwards in money market rates by the Bundesbank today.

Indonesian group drops Rp50bn issue

PT Astra International, Indonesia's second largest business group, has postponed a planned \$100m convertible bond because of poor market conditions, *Reuters* reports from Jakarta.

"If the international market improves and the stock market, local and international, rises, then we might do it," the company said.

Astra said it was still negotiating the issue of a local convertible bond for about Rp60bn.

such an issue, which would be the first on the Jakarta stock market, should be classified as a security or a bond.

"There are a lot of regulations which need to be clarified. We won't do anything this

Astra must apply for the issue by the end of this year to avoid waiting for a new company audit, but cannot offer it until next March.

BIS issues warning of Gulf crisis consequence

**By Stephen Fidler,
Euromarkets
Correspondent**

THE crisis in the Gulf could have severe repercussions on the world economy and the stability of the international financial system, the Bank for International Settlements says today.

In its quarterly review, International Banking and Financial Market Developments, the central banks' bank warns about the indirect economic and financial consequences of the Gulf crisis — its contribution to a weakening world economy and increased nervousness among international banks about the risks of lending.

"This danger of cumulative interaction between a worsening general economic environment and the banks' ability to lend is likely to constitute a more serious threat to the stability of the international financial system than the loss of business and conceivable problems which a limited number of banks might suffer as a result of the Gulf crisis," the Basle-based institution says.

The assessment follows last month's speech by Mr Alexandre Lamfalussy, the BIS general manager, in which he spoke of the risk of an "international credit crunch" and the danger posed by a combination of the fragility of financial institutions and high long-term interest rates brought about by a worldwide shortage of savings.

The BIS review underlined that "falling asset prices and a more difficult cyclical environment may impair the health of banks' domestic portfolios".

"The heightened domestic and international lending risks and increased provisioning requirements in a climate where it becomes more and more difficult to raise new risk capital, will reduce banks' ability to respond flexibly to borrowing needs," it concludes.

Its conclusion that the direct impact of the crisis on banks is likely to be modest is partly based on its figures showing that among the OPEC countries of the Middle East, only Iraq has a debt burden which exceeds its deposits in banks.

At the end of 1988, Iraq's combined bank and guaranteed trade-related debt to banks totalled \$13.7bn, but banks were only exposed to the \$6.4bn which did not have official backing. Since most of these credits were extended before 1986, they would probably carry significant provisions and were partly offset by Iraqi deposits in international banks of \$22m.

The statistical appendix to the report gives no evidence that Iraq had moved by the end of June to protect its deposits prior to the August invasion of Kuwait. Iraqi deposits in banks reporting to the BIS fell by \$57m, after exchange rate adjustments, in the quarter to end-June to \$3.32bn. The figure at the end of last year was \$3.04bn.

Ciba-Geigy sets up ADR programme

CIBA-Geigy, the Swiss chemical group, has received clearance from the US Securities and Exchange Commission (SEC) to set up a sponsored American depository receipt (ADE) programme for its registered shares, AP-DJ reports from Basle.

The programme, activated in New York on Tuesday, is structured so that 50 ADRs represent one registered share with a par value of SFr100. Trading will be over the counter via the "pink sheets".

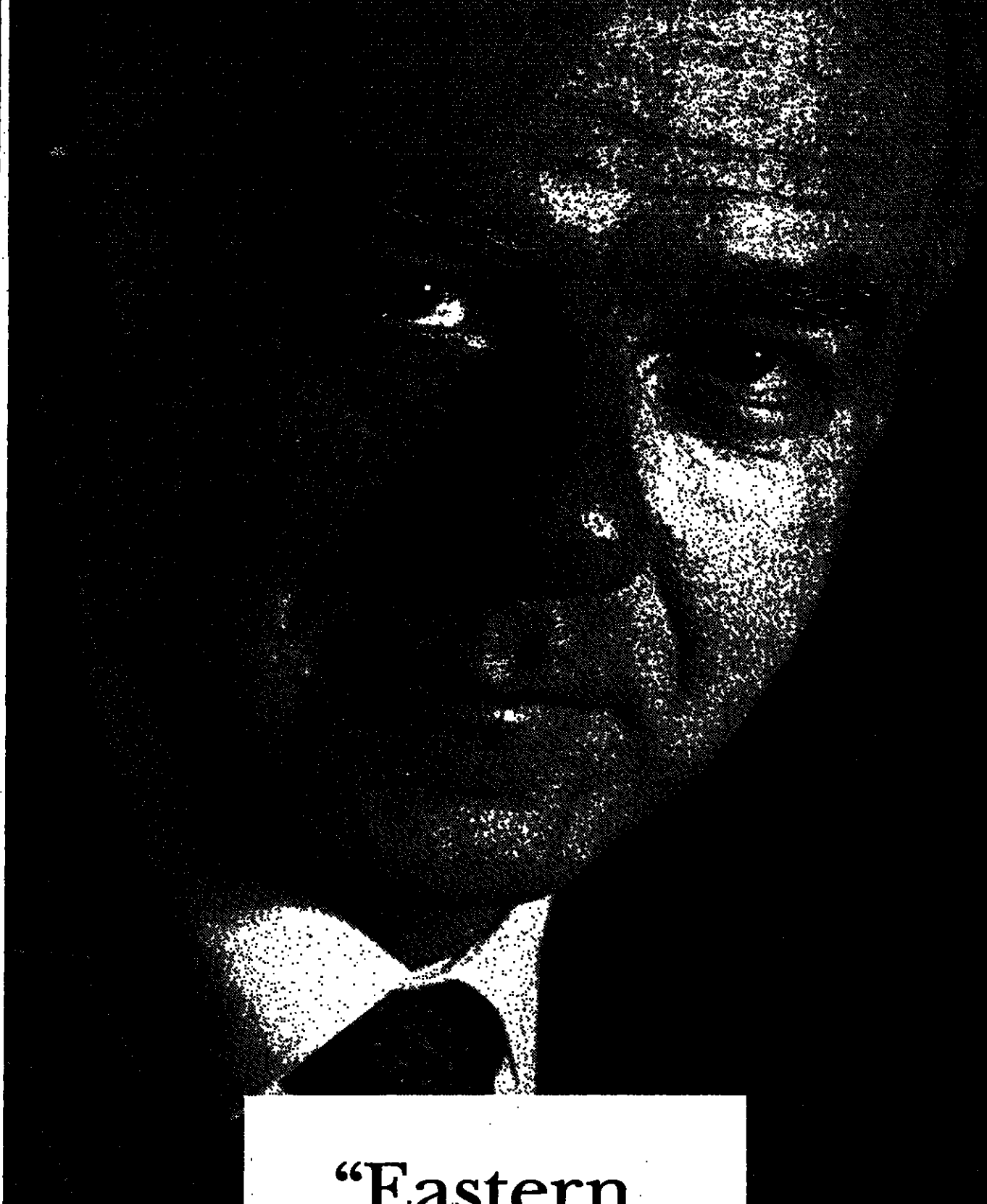
Through an arrangement with Morgan Guaranty Trust, the depository bank, Ciba-Geigy shares can be converted into ADRs and vice-versa through the Euroclear operations centre in Brussels and through Cedel in Luxembourg, the company said.

"The ADRs make Ciba-Geigy registered shares more accessible to a wide range of investors in the US," the company said, and should enhance the company's presence in the international capital markets.

Last May, the company opened its registered shares to foreign ownership. Previously, they had been restricted to Swiss investors. The company's shares are listed on the Swiss exchange.

GE Capital to cut staff by 100

GE Capital, part of General Electric of the US, is to lay off 100 people from its corporate finance group due to an expected slowdown in activity in the leveraged buy-out business, and will also close some regional offices, AP-DJ reports.



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F/A/IRD INTERNATIONAL BOND SERVICE

Listed are the latest International Bonds for which there is an available secondary market.

Latest prices at 8:10 pm on November 13

U.S. DOLLAR STRAIGHTS										OTHER STRAIGHTS									
	Issued	Par	Offer	Yield		Issued	Par	Offer	Yield		Issued	Par	Offer	Yield		Issued	Par	Offer	Yield
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STRAIGHT BONDS: The yield is the yield to redemption of the bid-price; the amount issued is in millions of currency units. Ctg. day=Change on day.
CUMULATIVE PAYMENT RATE MONTHS: Denominated in dollars unless otherwise indicated. Coupon shown is minimum. Spread+Margin above six-month Treasury bill offered rate (three-month Soverned money rate) for US dollars. Capex=The current coupon.
CONVERTIBLE BONDS: Denominated in dollars unless otherwise indicated. Conv. price=Nominal amount of bond per share expressed in currency of shares at conversion rate fixed at issue. Prem+Percentage premium of the current effective price of acquiring shares via the bond over the most recent price of the shares.

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THE
EUROPEAN
INITIATIVE
 FOR
EASTERN
GERMANY

Liaison office
P.O. Box 100505
D-6000 Frankfurt/Main
Tel. (0 69) 13 62-26 56
Fax (0 69) 13 62-20 08

National secretariats
Paris Tel. (1) 49 26 71 34
Rome Tel. (06) 54 45 26 28
Madrid Tel. (91) 5 76 22 82

UK COMPANY NEWS

Clyde Petroleum in £68m Dutch deal with BP

By Steven Butler

CLYDE PETROLEUM, the UK independent oil company, has agreed to acquire British Petroleum's exploration and production assets in the Netherlands for £24.3m (\$38m).

The acquisition is aimed at bolstering Clyde's gas position in the Netherlands, where it has steadily increased its holdings following a £21m acquisition two years ago from Newmont Mining.

The BP sale is part of a broader process at BP of disposing of assets which it does not regard as central to its strategy. BP has been selling assets where it has a minority position or in countries where it has a relatively small position.

Mr Colin Phillips, chairman of Clyde, said: "We regard Holland gas as a core area for us. We believe that gas in the '90s is going to be the place to be in Europe."

Mr Phillips said the portfolio of assets included a range of producing properties, development projects and exploration acreage.

"The package we've just acquired is not without elephants," he said, referring to large geological structures

in the exploration acreage that may potentially contain gas.

The acreage also includes nine blocks where Clyde will become operator, subject to Dutch government approval. Clyde is currently operator in only one Dutch licence block.

The acquisition will increase Clyde's gas production by 30 per cent, thus giving an immediate boost to cash flow. Cash flow on the acquired assets in 1989 amounted to £17m. Clyde estimates the addition to proven and probable gas reserves amounts to 82m cu ft.

The assets consist of offshore interests in 32 blocks, with an average interest of 37.5 per cent, for a net total of 1,570 square miles. Onshore, the package includes interests in two areas, including a 15 per cent net interest in the Waalwijk field due to start production late next year.

Mr Phillips said the package would fit well with Clyde's holdings and that there was no overlap with the BP assets. There was also a tax fit and Clyde would not be paying taxes in the Netherlands for some time.

The importance of being Sir Ernest

Maggie Urry profiles the dynamic rise of Racal's chief executive

TO MANY people the names Sir Ernest Harrison and Racal Electronics are almost synonymous. The chairman and chief executive of what was one of the fastest growing UK companies in the 1970s, has made the company his own, although the word Racal was in fact made up from the first names of its two founders, Raymond (now Sir Raymond) Brown and the late Mr Calder Cunningham.

But now Sir Ernest wants to take part of the Racal empire private through a management buy-out, after demerging two businesses, Racal Telecom and Racal Chubb Security.

This response to what he regards as the stockmarket's persistent undervaluation of the company is typical of Sir Ernest. A man of medium height, but "thick set" according to those who know him, he is often described as aggressive and forthright, as responding "angrily" or "vigorously" to criticism.

Said one analyst yesterday, "Sir Ernest is saying to shareholders 'If you value the business at nothing, I'll have it'."

Also typically, the whole affair has been arranged suddenly. Sir Ernest called an emergency board meeting on Sunday to discuss the plan and only told the group's financial advisers a few minutes before the news hit the Stock Exchange screens on Monday morning.

Two years ago, when Sir Ernest feared that Cable & Wireless was about to swoop on the group, he called a board meeting at 5.30am to agree to float off part of Racal Telecom, a defensive move which worked. There is, it is said, a prize at Racal called the "oh God, Sir Ernest" award. This is given to the unfortunate employee who can regale colleagues with the best being-run-up-by-Ernest-at-three-am stories.

Sir Ernest, as Ernie Harrison, joined Racal in its early days. He was a north London grammar school boy, who trained as a pilot in the second World War but went on to become an accountant, qualifying in 1950. One day in 1951 he went to audit a tiny consultancy company founded the previous year, which had just begun manufacturing radio equipment.

Having lit it off with the founders, he was hired as secretary and chief accountant. Involved in the company's flotation in 1961 he became deputy managing director the same year. Mr Cunningham had died in 1953, and in 1968 Mr Brown was whisked off to the Ministry of Defence in 1968 to head its defence sales business. Thus, on his 40th birthday, Sir Ernest took over as chairman and managing director of Racal.

Sir Ernest's brilliance was in marketing. If a piece of equipment sold to a far-distant buyer went wrong it was not unusual for the chairman or another board member to arrive on the customer's doorstep 24 hours later full of apologies and with a free replacement. This attention to keeping the customer satisfied meant the company won repeat orders.

One-time followers of the group say that its big break came in 1969 when it took over Controls and Communications Group. Up till then, says one observer, "the group had been puttering along selling cheap and cheerful products to third world countries." He says that the takeover of Controls and Communications "took it into the hi-tech league". And it gave Racal an opening into selling defence equipment to the UK and other Nato governments.

This was the start of the group's rapid growth in the 1970s. Racal's pre-tax profits reached £1m in 1970 and £100m in 1982. Sir

Ernest had received his knighthood in 1981.

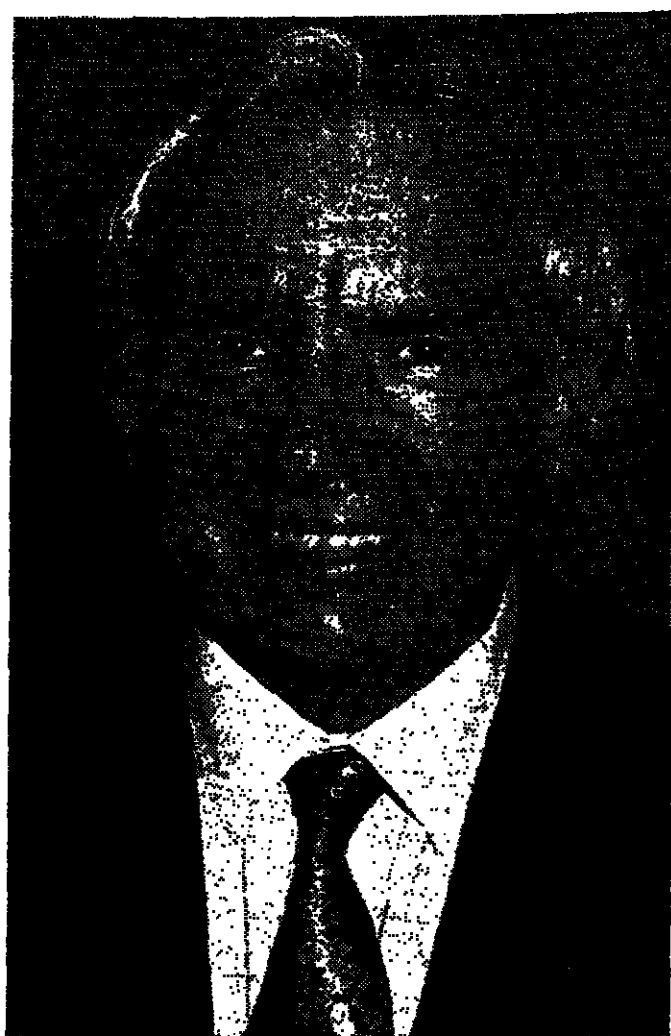
An Old Bailey trial in 1977 of two ex-Racal executives, eventually found guilty of giving bribes to win orders, did not seem to affect either the company or its chairman, although the deputy chairman Mr Oliver Froom, had dramatically changed his evidence during the trial, first denying and then admitting that he knew of a payment.

In the 1970s fund managers scrambled to buy the company's shares. But in the 1980s things changed. The company - which Sir Ernest aimed to make a world leader in the industry - repeatedly disappointed the stock market's high hopes. And it was little-known outside the circles of the City and the electronics industry. In the mid-1980s the group ran a television advertising campaign with the slogan "the biggest company you've never heard of".

But at the same time Racal was working on its next big money-spinner. In 1983 Racal won the Government licence to run Vodafone, the car telephone system, despite having no track record in the business. Vodafone was another example of Sir Ernest's marketing genius. Although a drain on Racal for some years, it is now the basis of Racal Telecom's fortunes.

Now Sir Ernest plans to take private the part of Racal which is presently giving him the most trouble. He will need all his skills to restructure the business, but the rewards could be just as large in a few years time.

But at 64 can he still manage the business? Opinions are divided. Says an old acquaintance, "he is not the man he was 10 years ago, I don't think the fire's there." But another remarks, "I've seen no diminution in his energies at all."



Sir Ernest Harrison: a marketing genius whose management style has been often described as aggressive and forthright

Overseas growth lifts Body Shop to £6.7m

By John Thornhill

BODY SHOP International, the natural cosmetics manufacturer and retailer which campaigns for environmental issues, revealed another difference from most of its high street competitors by announcing a healthy increase in international sales.

In the six months to August 31 profits before tax increased by 26 per cent, from £5.32m to £6.68m. Sales grew by 39 per cent, from £24.68m to £34.12m. Like-for-like sales increases in the UK ran at an average of 8 per cent and total turnover rose by 30 per cent helped by the opening of 15 shops during the period. At the end of August, Body Shop had 154 shops in the UK and aims to increase this to 175 by the end of the financial year. The bulk were franchised and the company only owned 37 at the end of the period.

The company said it had passed two significant milestones during the half year: it opened its 500th store and made more retail sales overseas than it did in the UK for the first time.

"I think that emphasises that we have grown into a genuinely international business," said Mr Gordon Roddick, chairman.

Overseas sales during the half year were particularly buoyant with like-for-like growth of 26 per cent and total growth of 62 per cent. Body Shop had 360 outlets in 37 countries by the end of the period and expected to move into profit in the US in the second half.

The group's manufacturing activities, which accounted for about 20 per cent of its business, were said to have successfully developed new products.

Earnings per share increased from 1.5p to 2p. The interim dividend has been lifted in line with the increase in profits to 0.52p.

COMMENT
Body Shop seemingly disproves most of the rules of retailing but not all. Behind the headline-catching rise in profits lurks a near-static growth in UK sales of 1 per cent once price inflation and store additions are stripped out. Even Body Shop, it seems, is feeling some of the squeeze on the high street. But where the company gains is by franchising the bulk of its stores - thereby avoiding the heavy cost increases which have so crippled other retailers.

The international strength of its business shelters its figures and the reduction in gearing to 10 per cent - following the £29.6m share placing in June - will also flatter the second half. Pre-tax profits may advance to around £22m in the full year. The share price has fallen sharply this year - at one time it reached 230p - and was down 3p yesterday at 150p, but Body Shop is still on an eyebrow-raising prospective multiple of 21. The cautious may prefer to wait to see how the Christmas period pans out but the company is beginning to look attractive again on long-term fundamentals.

Proposed management buy-out worries shareholders

By Richard Gourlay

ONE QUESTION figures prominently in the thinking of Racal Electronics' institutional shareholders following Monday's surprise announcement of a proposed buy-out. How can shareholders be confident the business is being run in their best interests when the chairman has declared he will be leading a management buy-out for part of their company?

The fact that there were no advisers appointed yesterday, either for Racal Electronics shareholders, or for the proposed MBO, further added to their concerns about the potential for conflicts of interest.

A little more than a month ago Sir Ernest Harrison, Racal Electronics' chairman, and his team were touring the City extolling the value of the links between Racal Telecom, the successful operator of Vodafone, and the network parts of Racal Electronics. Then on Monday Sir Ernest announced

TURNOVER/PROFITS FOR TEN YEARS (£m)										
Turnover	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990
Pre-tax profit	638	644	794	618	1,107	1,298	1,291	1,367	1,598	1,574
	73	103	118	119	132	80	100	138	176	201

(The figures for 1987 and 1988 have not been adjusted to reflect the change in the accounting policy on the treatment of profits and losses resulting from changes in foreign exchange rates.)

that Racal Electronics shareholders were to be given shares in Racal Telecom and Racal Chubb Security and that he would lead an MBO of the group.

One view of this move is that Sir Ernest has thrown down a gauntlet to shareholders who have consistently undervalued the 50 per cent of Racal Telecom which Racal Electronics holds. Sometimes that valuation has placed a negative value on the non-Chubb, non-Racal Telecom businesses, which include data communications, defence radar, marine and energy, radio communications, some specialised busi-

nesses and networks. Value the MBO portion of Racal Electronics at nothing and we will give you nothing, the argument goes.

The arguments which will emerge once advisers are appointed will, however, be much more complicated. Valuing Racal Electronics' Telecom stake is relatively simple; a 27p share price values the 50 per cent stake at £2.2m. Racal Chubb Security is less easily valued as it is not quoted. UBS Phillips & Drew, independent stockbrokers, says the positive benefit from the removal of conglomerate management helps place a value of around

£400m on this business, before the allocation of any Racal Electronics debt.

Valuations of the rump of Racal covered by the MBO - roughly, the businesses which were in place before the group laid its golden egg in the shape of Vodafone in 1985 - then start to vary wildly, between £250m and £500m, in the absence of information about the six divisions' business.

At the moment these businesses have a combined turnover of £397.3m but are making a relatively modest £48.8m trading profit. Racal Electronics' directors are the only people with a clear picture of

whether these companies are likely to turn around and therefore what their value might be, institutional shareholders say.

There is also the question of how much of Racal Electronics' £375m debt will be allocated to the MBO rump. As a quoted company with its own accounts, Racal Telecom, which is in any case spinning off cash to the group, would probably escape having to take on board any debt.

Racal Chubb on the other hand would not escape this fate. As institutional investors and analysts repeatedly pointed out yesterday, transferring debt to Racal Chubb and away from the MBO would benefit Sir Ernest's team at the expense of the Racal Electronics shareholders.

Racal Electronics board members were unavailable yesterday to explain what steps the company was taking to safeguard against potential

conflicts of interest.

The most difficult part of the proposed MBO business to value is Racal Electronics' Government Data Network (GDN) service, already linking government departments, and the Government Telephone System (GTS), for which contracts are still being negotiated. These potentially lucrative businesses depend on high usage rates and low costs for the lines.

If GDN and GTS are going to be as lucrative businesses as Sir Ernest has recently been saying, their future earnings should be reflected in the value paid for the MBO assets to Racal Electronics shareholders. Some analysts believe this business could be worth as much as £200m.

If the business is not worth this however, Sir Ernest may be paying less to Racal Electronics shareholders but may find finance for his MBO more difficult to obtain.

Great Portland expands 22% to £19.7m

By Vanessa Houlder, Property Correspondent

GREAT PORTLAND Estates, the property investment company which has over three-quarters of its portfolio in the West End of City of London, yesterday announced a 22 per cent increase in pre-tax profits from £16.17m to £19.72m for the six months to September 30.

Mr Richard Peckin, chairman, said there had been a further fall in the value of the group's properties. The decline in value, which reflects the

problems of surplus office space in London and a lack of institutional appetite for property, was demonstrated by valuations carried out in the last three months by Hillier Parker for debenture purposes.

In June, Great Portland Estates was the first of the large property companies to announce a big fall in the value of its portfolio. It said its overall portfolio had dropped 4 per cent in value to £900m

while its City portfolio had fallen by 17 per cent.

Mr Peckin was optimistic that profits for the second half of the year would be broadly in line with the first half.

The letting market was "patchy" although there was reasonable tenant demand for the right product at the right price.

The rents received rose from £18.84m to £23.58m. Trading profits increased from £38,000

to £200,000.

Profits from its share of Exide Hall, a UK trader developer (the majority of whose schemes have been forward funded with institutions), fell from £1.68m to £283,000. Interest payable edged up from £4.32m to £4.34m.

Earnings per share rose to 6.5p (6.4p) and the interim dividend is being stepped up to 3.4p (3p).

The share price fell from 220p to 217p.

Sedgwick rises to £78.5m

By Richard Lapper

SEDGWICK GROUP, the international insurance broker, announced pre-tax profits of £78.5m for the first nine months of 1990, up from £76.3m. Earnings per share were 12p, against 11.5p.

Revenues rose 5 per cent to reach £528m, but that was matched by a like increase in expenses to £445.1m.

Mr David Rowland, chairman, remained cautious about the group's prospects. He said a possible hardening in reins-

urance rates was likely to be countered by continuing shrinkage in capacity in the London market. Premium rates in the US retail market, from which Sedgwick derives around 40 per cent of its income, were still weak, having fallen by about 10 per cent this year. In the UK several of the group's important clients were in difficulties. "We have lost some clients that we used to have," the chairman said.

Meyer's 36% fall not as bad as market forecast

By Andrew Bolger

MEYER INTERNATIONAL, the builders' and timber merchant, yesterday reported a 36 per drop in pre-tax profits to £25.8m in the six months to September 30.

Turnover was slightly ahead to £593.5m (£591.5m) but earnings per share fell 33 per cent to 19.5p. The interim dividend was maintained at 4.2p.

Property profits fell to £2.5m, compared with £7.7m in the comparable period, which Meyer blamed on conditions in the commercial property sector.

Cadell, the heating and plumbing merchants, showed an operating loss of £2.1m (against a profit of £800,000) on a sharply reduced turnover of £26.5m (£44.5m).

Meyer said this reflected a deliberate change in marketing focus from low-margin contracts to specialist custom-

ers at a time of deteriorating market and sales volumes. Sir Oscar DeWille, chairman, said: "Despite the unfavourable environment in which to absorb new businesses, our established builders' merchants and forest products operations contained the decline in their operating profits to 10 per cent. We believe this demonstrates an underlying strength and resilience which will reinforce our competitiveness when the UK economic climate improves."

Jewson, with its national spread of builders' merchants branches, had maintained its pre-eminent position in the market and successfully resisted pressures on margins.

Former UBM branches were showing marked improvement in profit performance. Turnover declined by 10 per cent to £225m, with operating



Sir Oscar DeWille: businesses have underlying strength

profits down to £17.3m (£20.8m).

Meyer said the wholesale division of forest products, which operates big port sites,

also held its market position, reporting a performance ahead of expectations. The merchants division, while experiencing difficult trading, was helped in countering the general trend by its wide spread of niche businesses. Taken together, turnover of these divisions was £168m (£158m) and operating profits were £10.1m (£10.2m).

Sir Oscar said: "Whilst we are heartened by the recent first step to cut UK interest rates from their prolonged high level, any further rate reductions are more likely to benefit performance in the next financial year. We draw strength, however, from the potential of our businesses and their scope to exploit fully any upturn in activity in the UK."

COMMENT
In spite of the poor headline

figures, these results were slightly better than expected and the shares closed 3p higher at 363p. Most concern will centre on Cadell, where the balance of the business has been shifted from contracts to specialist customers and from heating to plumbing, but at the price of slashing turnover.

The Jewson builders' merchants have kept profit margins at a respectable 7.7 per cent, although they are likely to come under further pressure in the second half. Forecast earnings of about 245m put the shares on a prospective multiple of 10.7, which is not particularly cheap, given a yield of only 6.1 per cent. The management is well thought of and Meyer is a sound hold for cyclical recovery, but the share price is unlikely to race ahead in the short term.

Recession-hit Marshalls tumbles 45% to £9.2m

By Andrew Taylor, Construction Correspondent

MARSHALLS, the building materials group based in Halifax, has become the latest group to announce a big fall in profits as a result of the recession in the British construction industry.

Pre-tax profits tumbled by 45 per cent, from £16.64m to £9.21m, during the six months to the end of September.

Mr David Marshall, chairman, blamed reduced margins and higher interest charges, up from £902,000 to £2m. Turnover rose 11 per cent to £104.5m (£94.48m).

Fully diluted earnings per

share slumped from 8.38p to 4.49p, but the interim dividend is again 1.25p.

Net debt had risen from £28m to £41m as the group invested heavily to improve concrete paver production and to provide its first concrete paver plant.

Mr Marshall expected gearing to be just under 50 per cent at the year end on shareholders' funds of almost £100m. The company recognised that was too high and had reduced its expenditure.

About £1.5m of the fall in profits during the first half was a result of technical prob-

lems in bringing the group's new Trent Jetfloor, concrete flooring company, fully on stream.

Brick profits at Armitage - acquired for more than £70m against strong competition from Hanson and rival brick-maker Istock Johnson in May 1988 - fell by 35 per cent to about £2.8m. This was despite a big increase in the number of bricks sold. Prices on average had fallen about 20 per cent this year, said Mr Marshall.

Concrete products profits fell by 9 per cent to about £10m, despite a 10 per cent increase

in sales. The performance in the US was mixed with profits from the Florida concrete paver operations offsetting further losses from concrete block sales in Tennessee.

COMMENT
Marshalls' timing has been sadly awry. Armitage was bought at the top of the market and is now suffering as competition in the brick market has increased. The Tennessee acquisition, after one good year, is also suffering - this time from a sharp fall in US

housebuilding. Neither has it been a good time for the group to increase borrowings to finance an ambitious investment programme which, excluding acquisitions, has cost £40m over the past 18 months. On the positive side, Marshalls has increased market share although margins have suffered as a result. Profits could sink as low as £18m this year and to £15m next, assuming the projected recovery in UK housebuilding is delayed until the second half of next year. The shares, therefore, are unlikely to perform in the short term.

INTERIM RESULTS FOR 1990			
Unaudited	Half-year to 30.9.90 £'000	Half-year to 30.9.89 £'000	Year to 31.3.90 £'000
Income on ordinary activities before tax	19,723	16,172	35,961
Income on ordinary activities after tax	12,828	10,504	24,142
Earnings per share	6.6p	5.4p	12.3p
Dividend per share	3.4p	3.0p	9.0p

The results for the year ended 31.3.90 are audited by the full accounts for the year, which have been filed with the Registrar of Companies and contain an unqualified audit report.

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- Earnings per share - UP 22%
- Interim dividend - UP 13%

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UK COMPANY NEWS

Unigate shares dip 19p as profits fall to £41m

By Clay Harris, Consumer Industries Editor

UNIGATE, the food and transport group, suffered a 6 per cent decline in pre-tax profits from £44.2m to £41.4m in the six months to September 30 because of a sharp fall in the contribution from distribution services.

Turnover crept up by 1 per cent to pass £1.2bn by only £5.5m. The interim dividend is maintained at 5.7p despite an 8 per cent decline in earnings per share to 12.1p (13.1p).

Unigate said it did not expect a significant improvement in underlying trading during the second half. Its shares fell by 19p to 289p yesterday.

The decline in profits from the Wincanton motor vehicle sales and contract hire operation, the Glitpur exhibition business and property disposals offset increases from almost all of Unigate's food activities in the UK and US.

Only the US cheese business, selling Italian varieties under the Frigo and Gardella brands, did worse than in the 1989-90 half, being hit by volatile milk prices.

US results, including those from the Black Eyed Pea and Taco Bueno restaurant chains, benefited from translation at \$1.58. Forward cover continues for the rest of the financial year.

UK foods, Unigate's largest operation, advanced on all fronts, but the best result was

RESULTS BY DIVISION		
	Operating profits (£m)	% change
UK Food	27.4	+19
UK Transport	11.2	+18
UK Property	4.7	+19
US Food	0.7	-36
US Transport	7.4	+45
US Property	6.8	-38
Other	1.4	-48
Minorities	0.3	-48
Interest	0.3	+78
Pre-tax total	41.4	-8

achieved in the smallest division, farm foods, which produces bacon and ham products, animal feed, turkeys and chickens.

Mr Ross Buckland, the former head of Kellogg's UK and European operations who became chief executive on October 1, said the outlook was less promising in the second half because of competitive pressure from Eastern Europe and from poultry diverted from Middle East markets closed by the Gulf crisis.

The dairy business improved turnover and profits despite a decline in volumes, especially in doorstep deliveries, and the fresh foods division, which includes the St Ivel and Shape brands, was restrained by an oversupply of cheese

and butter. Wincanton saw operating profits fall by more than half to £5.5m with the weak economy taking its toll both on initial demand for cars and trucks and on residual values of vehicles on contract hire. Unigate said profits held up well in distribution, with growth on the food side offsetting a decline in non-food activity.

Related companies, principally the 30.7 per cent shareholding in Nutricia, the Dutch company into which Unigate injected its Cow & Gate baby-food business, increased their contribution. The tax charge edged up to approach 32 per cent because of a lower proportion of property profits in the half.

Costs related to planned and completed closures accounted for a £5.4m (£0.2m) extraordinary debit. The figure includes the operating results for the business, Mr Buckland said, similar provisions were possible in the second half.

Unigate described its balance sheet as "fundamentally unchanged" after consolidating £121m of assets in the form of vehicles on contract hire and £103m of limited recourse financing relating solely to the vehicles. Excluding that addition, gearing was 23 per cent at September 30.

See Lex

Revised rescue plan for Strong & Fisher

By Clay Harris, Consumer Industries Editor

STRONG & FISHER, the leather company fighting to avoid receivership, would be allowed to retain a reduced stake in its rival Pittard Garment under a compromise proposal being studied by Mr Peter Lilley, trade and industry secretary.

The plan, put forward last week by Hilldown Holdings, the diversified food group which would take a controlling shareholding in Strong under a proposed rescue package, has received preliminary approval from DTI officials.

If Mr Lilley gives the go-ahead, the way would be clear for Hilldown and 11 banks to proceed with a rescue of Strong.

The pressure on him to accept the plan was increased by a separate development late yesterday afternoon - a warning by Pittard itself that the market for clothing leather had continued to weaken since the beginning of October, meaning that it would remain in the red for the second half of 1990.

Under the revised proposals, Hilldown is offering to sell down Strong's 27.4 per cent stake in Pittard over a period exceeding a year. The residual shareholding is unlikely to be higher than 15 per cent or less than 9.9 per cent.

A critical element is an agreement by the banks to renege on Hilldown if it cannot achieve a certain price for the Pittard shares within the disposal period.

Hilldown had objected strongly to Mr Lilley's decision last week to refer the Strong rescue to the Monopolies and Mergers Commission unless it agreed within 48 hours to sell the stake. Hilldown argued that the 27.4 per cent shareholding was one of Strong's most important assets, and that a forced disposal would necessarily undermine the stake.

The rescue involves Hilldown injecting its skin products and trading operations into Strong, and subscribing cash for additional shares and underwriting a rights issue. The process could leave it with a 70 per cent stake in Strong, which is insolvent with net liabilities of £11m at June 28.

Creditors banks led by Hambro have agreed to write off £14m of the £48.3m owed and to convert £24m into equity.

Pittard had supported the Strong rescue with the caveat that Hilldown should not be allowed to exert material influence on its affairs. As of last night, Pittard had not been consulted by the DTI about Hilldown's revised proposals.

The profit warning was released after Pittard's shares had closed unchanged at 45p. When it reported an interim pre-tax loss of £1.97m, against a profit of £2.01m in the 1989 half, it said it expected to trade profitably in the second half but still to report a full-year loss against a £4.04m profit.

Yesterday, however, Pittard said its clothing and chemicals division was suffering from weak demand. Mr John Pittard, managing director, said exports to the US, Canada, Italy and Spain had been particularly badly affected.

The group's gloving and shoe and leather goods divisions were operating profitably, he said, and tougher controls on working capital had helped to reduce current borrowings from £34m to £25m since June 30.

De La Rue up 70% as margins rise

By Andrew Hill

DISPOSALS and continued cost-cutting helped De La Rue, the banknote-printer, increase pre-tax profits by more than 70 per cent to £28.3m in the six months to September 30.

Turnover rose from £161m to £174m, but profits were generated at higher trading margins, which rose from 13.4 per cent to 15.3 per cent.

In the equivalent period, De La Rue made £16.6m before tax, but since Mr Jeremy Marshall joined the group as chief executive a year ago the company has sold or closed all its troubled high-technology subsidiaries, eradicating £8.2m of operating losses.

At the same time, Mr Marshall, a former Hanson and BAA executive, has presided over a halving in central costs and introduced strict controls on capital expenditure: every spending request now has to pass through the head office.

The elimination of unrelieved losses in discontinued operations meant a reduction in the group's tax rate from 42 per cent to 33 per cent, and earnings per share more than doubled to 13p (6.1p).

However, De La Rue opted to declare an identical interim dividend of 3.55p per share, arguing that dividend payments had been maintained last year on much lower earnings.

The company spent £11m in



Jeremy Marshall (left) with chairman Peter Orchard

the first half, including the final payments on a new office building - some £2m less than originally budgeted.

Mr Marshall said yesterday: "We haven't been clamping down on capital expenditure where there is a good case for it, but I think the mere fact of putting in a Hanson-type system helps improve efficiency."

De La Rue now has three divisions - currency printing,

security printing and the manufacture of payment systems equipment. As for future strategy, Mr Marshall said the group would look to expand in "closely adjacent areas", although he would not specify which.

While the disposal and closure programme eliminated much of the trading uncertainty at De La Rue, Mr Robert Maxwell reduced the speculative element in the group's

shares last month when Maxwell Communication Corporation placed its 41 per cent stake in the printer with 40 different institutions. The shares were placed at 289p - a £5m loss for MCC - and have since risen to yesterday's closing price of 270p, up 1p.

COMMENT

Mr Marshall claims he merely precipitated the necessary changes at De La Rue, but much has been achieved in the last year and there are more improvements to come. Productivity can be tweaked still further and margins should also increase, while the modest level of debt - £10m of borrowings compared with shareholders' funds of £160m - could be completely eradicated by the year-end. On full-year forecasts of about £64m, the shares are on a prospective P/E of just over 9. Few companies can claim to have survived a cocktail of halved profits, a takeover attempt and Mr Robert Maxwell, and De La Rue shareholders must be grateful for the present calm. In today's economic climate, the apparent solidity of the group's traditional operations (growth of 4 or 5 per cent in the banknote printing market) is an attraction. But before long pernickety shareholders are going to ask themselves where the real growth prospects are. The hardest task for the modest Mr Marshall may lie ahead.

LIG margins up and profits increase 16%

By Andrew Hill

LONDON INTERNATIONAL GROUP, the consumer products and services company, increased profits by 16 per cent in the first half of 1990-91 in spite of slower growth in the use of condoms worldwide and a downturn in the UK photoprocessing market.

LIG made £18.8m before tax in the six months to September 30, compared with £16.2m in the equivalent period. Earnings per share rose from 8.27p to 9.4p and the company declared an interim dividend of 3p (2.7p) per share.

Mr Alan Wicks, LIG's chairman and chief executive, said yesterday: "As we expected, the response to the Aids problem, in terms of convincing people that they should use condoms, is hard to sustain."

He said the percentage of young people using condoms had increased rapidly in recent years, but added: "Our

view is that that percentage will now go up steadily and slowly depending on how much effort governments put behind [health] education programmes."

LIG's health and personal products division, which includes the manufacture of condoms, surgical gloves and general healthcare products, pushed up operating profits from £10.2m to £11.1m on sales of £111m (£106m).

Volume in the UK photoprocessing market declined in the first half, but LIG, which operates through retail outlets in the UK and mail order in continental Europe, improved its market share. Divisional profits rose to £12.5m (£10.8m) on turnover of £74.7m (£66.6m).

Group turnover rose from £173m to £186m during the half year. Margins were stronger because of a combination

of improved mix (increased sales of higher margin products such as condoms) and operating efficiencies, including the closure of three condom factories in Germany, the US and the Netherlands.

Interest payable was almost unchanged at £4.6m (£4.6m), although year-end gearing is expected to be about the same as last year's figure of 90 per cent. "That's a little higher than we would choose," admitted Mr Wicks yesterday, although he pointed out that about two-thirds of borrowings were in the form of a convertible Eurobond issue.

COMMENT

There are no such things as safe stocks in this market, only safer stocks. LIG may be one of them. It is unlikely to outperform other shares in the pharmaceuticals sector, because the group still relies

to a greater or lesser extent on people going into shops either to buy condoms and health products, or to get their snapshots processed. At the same time, hard-pressed retailers are reducing stocks to shield themselves from the worst effects of a downturn in the High Street. Compared with other ailing companies, however, the prospect of profits growth in double figures looks pretty healthy. The second half is likely to be more difficult for LIG with adverse currency translation knock-effects on the form of a convertible Eurobond issue.

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Hunterprint financial rescue to be led by Ian MacGregor

By Andrew Bolger

SIR IAN MACGREGOR, the 78-year-old former chairman of the British Steel Corporation and the National Coal Board, is to lead a proposed financial rescue of Hunterprint Group, the troubled specialist printer.

Sir Ian will become chairman of the Corby-based company, which because of what it described as severe financial problems is to raise £13.6m by a rights issue of 150m new ordinary shares at 10p each. Hunterprint shares later closed at 18p, down 2p.

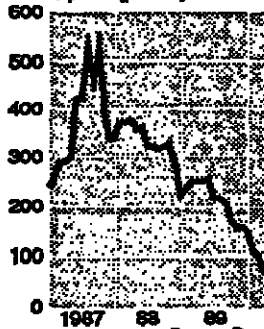
Mr Michael Hunter will step down as chairman but stay on the board as executive director and joint deputy chairman.

Three executive directors, Mr Andrew Zielinski, Mr Douglas Richardson and Mr Alan Tilford have agreed to resign from the company on the re-financing plan becoming unconditional. Two non-executive directors, Mr Norman Ballock and Mr Lisette Hunter, will also resign from the board at the same time.

Hunterprint said that since announcing a pre-tax loss of £8.62m in the six months to April 1, the company had continued to make substantial losses. These, together with further extraordinary losses relating to disposals of the

Hunterprint Group

Share price (pence)



Source: Dataquest

financial printing division and the business of Formdesign, had resulted in further deterioration in the company's balance sheet.

The company's bankers had indicated they would not be willing to increase their facilities to cover the group's additional borrowing.

The 150m new ordinary shares will represent about 83.9 per cent of the enlarged number of issued ordinary shares. Existing shareholders will be allowed to subscribe for 88.34m new ordinary shares, on the basis of three new ordinary shares for each ordinary share

held, and 15 new ordinary shares for each £2 nominal of convertible preference share capital.

Smith New Court has agreed to place all the 150m new ordinary shares. Among the institutions which have agreed to support the rights issue is First City Great Britain, the investment vehicle of the Belzberg brothers of Canada, which is likely to have a stake of well under 10 per cent.

Under the package, which is subject to approval by an extraordinary general meeting of shareholders, 8.1m of the new shares will be placed with the group's new directors.

Sir Ian will subscribe £500,000 for new shares. Mr Anthony Caplin, who is currently chief executive of First City, will become Hunterprint's chief executive and joint deputy chairman and will subscribe £200,000 for new shares.

Mr Eric Holroyd, who spent 29 years at Bower and joined Hunterprint four months ago, will become managing director and subscribe £10,000. The group's finance director will be Mr Jonathan Stuart, who is responsible for corporate finance at First City, and will subscribe £100,000.

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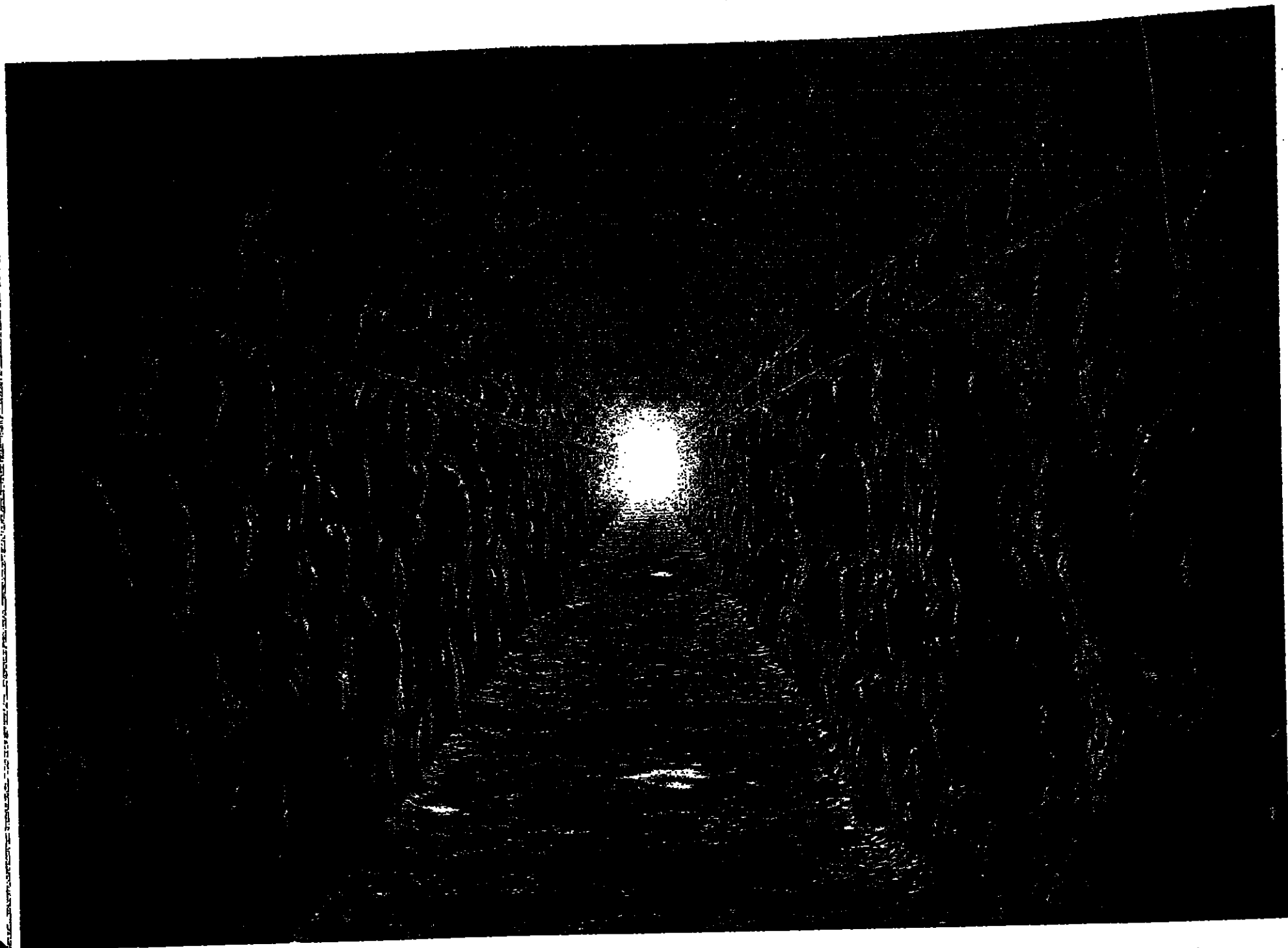
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Table with 4 columns: Stock, Price, % Chg, and Volume. Lists mining companies.

Other

Table with 4 columns: Stock, Price, % Chg, and Volume. Lists other companies.

Other

Table with 4 columns: Stock, Price, % Chg, and Volume. Lists other companies.

INSURANCES

Continued on next page

* Current Unit Trust Prices are available on FT Cityline. To obtain your free FT Cityline help desk on 071-525-2128

<p>National Provident Institution 4 Grosvenor St, London EC2P 3JH 071-455 4300</p> <p>Prudential Life Assurance Co Ltd 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, </p>

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Nervous pound improves

STERLING GAINED a little ground on the foreign exchanges yesterday, despite gloomy economic news and an attack on British government policy towards Europe by Sir Geoffrey Howe, who recently resigned as UK deputy prime minister.

The threat to Mrs Margaret Thatcher's position as prime minister showed no sign of abating, and rumours of a challenge to her leadership of the Conservative party. UK economic news was weaker than expected and tended to confirm a trend towards recession. Industrial production fell 0.4 per cent in September, against a revised forecast of 0.6 per cent in August. City analysts were looking for a fall of 0.3 per cent. Manufacturing industry, stripping out energy production, appeared to be even weaker, falling 1.1 per cent, compared with 0.9 per cent the previous month. Forecasts pointed towards a drop of about 0.5 per cent.

Dealers said that the data pointed towards a cut in UK bank base rates, although the pound's weak position in the exchange rate mechanism of the European Monetary System restricts the authorities' room for manoeuvre. Sterling's overall position at the bottom of the ERM showed

little change. The pound improved against the D-Mark, rising to DM2.9075 from DM2.9050. It also gained 20 points to \$1.9645, while rising to FFfr.9775 from FFfr.9725; to SFfr.4600 from SFfr.4525; to Y254.50 from Y252.50. On Bank of England figures sterling's index eased 0.1 to 93.5.

The dollar traded quietly, waiting for any signs of monetary easing after yesterday's meeting of the Federal Open Market committee. Mr John Taylor, a member of the White House council of economic advisers, said that long-term interest rates should fall as a result of the US budget cutting agreement. He added that there was a risk of recession and that the Fed's stated policy would imply lower rates if the economy weakened substantially.

Last night's close in London the dollar had eased to a record closing low of DM1.4800 from DM1.4805, but was a little firmer against most other currencies, rising to FFfr.9775 from FFfr.9725; to SFfr.4600 from SFfr.4525; to Y254.50 from Y252.50. The dollar's index was unchanged at 60.1.

This month's rise in the Bundesbank's Lombard rate has provided support for the D-Mark. In Frankfurt the Bundesbank did not intervene when the dollar was fixed at a record low of DM1.4800 against DM1.4783 on the London market. The German currency was also strong in terms of the Japanese yen, rising to Y254.50 from Y252.50 at the London close.

The D-Mark improved to FFfr.9775 from FFfr.9725 at the Paris fixing, but higher Italian interest rates helped the lira recover. In Milan the D-Mark fell to L752.31 from a record L752.76 at the fixing.

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FINANCIAL FUTURES AND OPTIONS

Strike	Call	Put	Settlement	Settlement
100	0.02	0.02	0.02	0.02
101	0.03	0.03	0.03	0.03
102	0.04	0.04	0.04	0.04
103	0.05	0.05	0.05	0.05
104	0.06	0.06	0.06	0.06
105	0.07	0.07	0.07	0.07
106	0.08	0.08	0.08	0.08
107	0.09	0.09	0.09	0.09
108	0.10	0.10	0.10	0.10
109	0.11	0.11	0.11	0.11
110	0.12	0.12	0.12	0.12

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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Continued on Page 39

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NASDAQ NATIONAL MARKET

Spm prices November 13

Stock	Sales	High	Low	Last	Chg	Stock	Sales	High	Low	Last	Chg	Stock	Sales	High	Low	Last	Chg	Stock	Sales	High	Low	Last	Chg
ABC	10	25	24	25	+	DEF	10	25	24	25	+	GHI	10	25	24	25	+	JKL	10	25	24	25	+
ACC	10	25	24	25	+	FGH	10	25	24	25	+	HIJ	10	25	24	25	+	LMN	10	25	24	25	+
ADT	10	25	24	25	+	IKL	10	25	24	25	+	MNO	10	25	24	25	+	PQR	10	25	24	25	+
AGT	10	25	24	25	+	JMN	10	25	24	25	+	KLM	10	25	24	25	+	OPQ	10	25	24	25	+
AGT	10	25	24	25	+	KLM	10	25	24	25	+	LNO	10	25	24	25	+	MNO	10	25	24	25	+
AGT	10	25	24	25	+	LNO	10	25	24	25	+	MNO	10	25	24	25	+	OPQ	10	25	24	25	+
AGT	10	25	24	25	+	MNO	10	25	24	25	+	OPQ	10	25	24	25	+	PQR	10	25	24	25	+
AGT	10	25	24	25	+	OPQ	10	25	24	25	+	PQR	10	25	24	25	+	RST	10	25	24	25	+
AGT	10	25	24	25	+	PQR	10	25	24	25	+	RST	10	25	24	25	+	UVW	10	25	24	25	+
AGT	10	25	24	25	+	RST	10	25	24	25	+	UVW	10	25	24	25	+	XYZ	10	25	24	25	+
AGT	10	25	24	25	+	UVW	10	25	24	25	+	XYZ	10	25	24	25	+	ABC	10	25	24	25	+
AGT	10	25	24	25	+	XYZ	10	25	24	25	+	ABC	10	25	24	25	+	DEF	10	25	24	25	+
AGT	10	25	24	25	+	ABC	10	25	24	25	+	DEF	10	25	24	25	+	GHI	10	25	24	25	+
AGT	10	25	24	25	+	DEF	10	25	24	25	+	GHI	10	25	24	25	+	JKL	10	25	24	25	+
AGT	10	25	24	25	+	GHI	10	25	24	25	+	JKL	10	25	24	25	+	LMN	10	25	24	25	+
AGT	10	25	24	25	+	JKL	10	25	24	25	+	LMN	10	25	24	25	+	OPQ	10	25	24	25	+
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AGT	10	25	24	25	+	PQR	10	25	24	25	+	RST	10	25	24	25	+	UVW	10	25	24	25	+
AGT	10	25	24	25	+	RST	10	25	24	25	+	UVW	10	25	24	25	+	XYZ	10	25	24	25	+
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AGT	10	25	24	25	+	GHI	10	25	24	25	+	JKL	10	25	24	25	+	LMN	10	25	24	25	+
AGT	10	25	24	25	+	JKL	10	25	24	25	+	LMN	10	25	24	25	+	OPQ	10	25	24	25	+
AGT	10	25	24	25	+	LMN	10	25	24	25	+	OPQ	10	25	24	25	+	PQR	10	25	24	25	+
AGT	10	25	24	25	+	OPQ	10	25	24	25	+	PQR	10	25	24	25	+	RST	10	25	24	25	+
AGT	10	25	24	25	+	PQR	10	25	24	25	+	RST	10	25	24	25	+	UVW	10	25	24	25	+
AGT	10	25	24	25	+	RST	10	25	24	25	+	UVW	10	25	24	25	+	XYZ	10	25	24	25	+
AGT	10	25	24	25	+	UVW	10	25	24	25	+	XYZ	10	25	24	25	+	ABC	10	25	24	25	+
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Spm prices
November 13

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ACCOUNTANCY THE CHALLENGE OF EUROPE

The FT proposes to publish this survey on November 30th 1998. It will be of special interest to the thousands of FT readers who are directors and managers either involved in the profession or who make decisions about accountancy and related services. If you want to reach this important audience, call Sara Mason on 071-873 3349 or fax on 071-873 3064.

FT SURVEYS

WORLD STOCK MARKETS

AMERICA

Dow in modest decline after two-day uptrend

Wall Street

RISE IN OIL prices, fears of recession and profit-taking after two days of strong gains pushed US stocks modestly lower yesterday morning in moderately active trading, writes Karen Zagor in New York.

At 2 pm, the Dow Jones Industrial Average was 5.70 lower at 2,540.65.

The stock market retreat, however, was not across the board, with declining issues having only a thin edge over rising ones and the secondary market posting modest gains at mid-session. On Monday, the Dow rose 51.70 to 2,546.35 and on Friday the index added 44.80.

A resurgence in oil futures put pressure on stock prices yesterday morning. At mid-session, the December crude oil contract was \$1.39 higher at \$33.25 a barrel after UK Prime Minister Margaret Thatcher said that force would be used to oust Iraqi troops from Kuwait, if necessary, and that Iraq was close to acquiring nuclear weapons.

Stocks also came under some selling pressure from the release of industrial production data for October, which fell more sharply than the market had expected and provided further evidence that the US economy is in recession.

The report was more bullish

for the bond market, where the treasury's benchmark 30-year issue rose about 1 point in morning trading amid speculation that the Federal Reserve would cut its target for Fed funds to 7% per cent within a few days from the current 7% per cent.

Philip Morris, the most active issue of the morning on the New York Stock Exchange, fell 3/4 to \$48 on reports that sales of Marlboro cigarettes were slipping.

Among other leading issues, Federal National Mortgage rose 3/4 to \$22 1/2, IBM slid 1/4 to \$112 1/2 and General Electric added 1/4 to \$55 1/2.

American Express advanced 3/4 to \$21 1/2. The company plans to increase its interest rate charges on Optima credit card balances to 16.75 per cent from their present level of 15.75 per cent.

Shares in Lockheed climbed 3/4 to \$33 1/2 following a takeover offer of \$40 a share from NL Industries and Mr Harold Simmons, a Dallas investor. NL Industries slipped 1/4 to \$11 1/2.

The Limited moved 3/4 higher in line with expectations after the company, which specialises in selling women's clothing, reported essentially unchanged third-quarter earnings of 23 cents a share.

J.C. Penney, which announced third-quarter results in line with expectations, added 3/4 to \$41 1/2.

Armstrong World improved

1 1/4 to \$23 1/2 after an analyst at Smith Barney Harris Upham upgraded his rating on the stock.

In the secondary market, the Nasdaq composite added 0.29 to \$51.75 at mid-session, with strong gains from a number of technology issues. McCaw Cellular Communications jumped \$2 to \$15 1/2 in heavy trading and Sun Microsystems added 3/4 to \$18 1/2.

Intel improved by 3/4 to \$38. The company said its supercomputer division would provide the world's fastest computer to a group of university and government laboratories.

Enzon surged 3/4 to \$6 1/2 after an analyst at Morgan Stanley stirred up interest with a "buy" rating and gave the issue a 12-month target of \$15.

Canada

SHARE PRICES slipped from their peaks as Wall Street declined, although the Toronto composite index remained slightly higher at midday.

Nervousness over the Gulf crisis had lifted oil and gas prices and boosted gold shares, which account for about 11 per cent of the composite index. In addition, banks had climbed in anticipation of an easing of interest rates in the US.

The index gained 8.4 to 3,128 on volume of 13.3m shares. Advances led declines by 182 to 169.

ASIA PACIFIC

Rare combination takes Nikkei up by 4.5%

Tokyo

A RARE combination of Monday's rise on Wall Street, a higher yen, firm bond prices and lower crude oil prices was spiced with takeover rumours yesterday, adding up to a substantial rise for equities, writes Emilio Terazono in Tokyo.

The Nikkei average closed with its eighth highest gain ever of 1,041.87, or 4.5 per cent, to 23,973.67. Opening at the day's low of 22,938.73 after a long weekend, its high was 23,974.07.

Volume remained modest, but was up from Friday's 330m to 400m shares. Advances overwhelmed declines by 960 to 46, with 45 issues unchanged.

The Topix index of all listed stocks rose 65.58 to 1,773.02, although in London the ISE/Nikkei 50 index put on only 4.84 to 1,341.77.

The gain in futures triggered buying by some investment trusts and small lot individuals, but institutions were hesitant to participate. Mr Paul Muller at Schroder Securities said: "Although today's gain has calmed jitter, the volume itself indicates that people are still sceptical of the market, and that there are many

waiting to be convinced."

However, the afternoon was dominated by rumours, subsequently confirmed, that two Japanese city banks - Kyowa Bank and Saitama Bank - will merge next April 1. The stocks were suspended in mid-afternoon, but before then Kyowa had jumped Y100 from Friday's close of Y1,040, while Saitama rose Y50 to Y920.

The news lifted other financials, most of which had been firm on expectations of an easier credit climate amid forecasts of a Fed funds rate cut in the US. Industrial Bank of Japan surged Y180 to Y2,380 and Fuji Bank Y110 to Y2,050.

International blue chips followed Wall Street higher. Sony climbed Y410 to Y6,180, TDK Y170 to Y4,760 and Pioneer Electronic Y190 to Y3,850. NTT rose Y40,000 to Y1,080. News of lower oil prices helped Tokyo Electric Power up Y20 to Y3,250 and its affiliate, Takasaka Electric Manufacturing, to gain Y61 to Y906.

Construction drew attention in the morning, small and medium-sized contractors with good half-year results leading the rise. Nitto Construction climbed for the sixth consecutive trading day, adding Y30 to Y1,520; its price gain last week

was the highest among issues listed on the Tokyo SE's first section.

Shin Meiwa, the biggest manufacturer of waste disposal trucks, advanced Y80 to Y1,530 as talk spread that it would receive large orders for aircraft parts from a leading airframe builder. News that the minister of construction is looking at a ruling that all new apartments should be built with adequate car parking also helped boost the shares, as the company builds multi-storey parking lots.

Losers for the day included oil and gas manufacturers, reacting to lower oil prices. Teikoku Oil dropped Y60 to Y1,130 and Showa Shell Sekiyu fell Y30 to Y1,020.

Osaka saw its OSE average forgo ahead 951.26 to 27,379.73 in volume increased from 27.5m shares to 30.4m.

Roundup

ADVANCES on Wall Street and in Tokyo stirred up buying enthusiasm in most Asia Pacific markets yesterday. Bombay was closed.

HONG KONG responded with a 1.7 per cent gain in improved turnover. The Hang Seng index rose 49.41 to

2,998.97 in trading worth HK\$1,065m, up by more than a third from Monday's HK\$765m.

Among the day's winners was Hongkong and Shanghai Banking, which gained 90 cents to HK\$4.72 with 8.26m shares traded, as the belief grew that the shares were now undervalued. Cheung Kong also rose 20 cents, closing at HK\$12.50.

SINGAPORE was encouraged further by lower oil prices. The Straits Times industrial index moved up 13.81, or 1.3 per cent, to 1,116.70 in moderate turnover of \$374m, but well above Monday's revised \$347m.

Electro-Magnetic, the troubled video tape manufacturer, dropped 10 1/2 cents to 56 cents, compared with a high this year of \$82.80, after Monday's suspension from duties of Mr Steven Chan, the founder and managing director. KUALA LUMPUR's composite index ended only 2.75 up at 472.20.

AUSTRALIA followed the overseas lead, but speculation that News Corp was in talks with its bankers pulled the index off its high. News Corp ended a net 12 cents down at A\$5.92, after reaching A\$6.50 in earlier trading. The All-Ordinaries index gained 13.2 to

1,348.8 in turnover of A\$215m. Adstream weakened 7 cents to 60 cents and Tooth and Co, its associate, plunged A\$1.55 to 90 cents after the previous day's sale of the Penfold wine division.

TAIWAN returned from Monday's holiday in optimistic mood, and the weighted index gained 236.23, or 6.7 per cent, to 3,739.06. Turnover expanded to T\$40.7bn from Saturday's T\$34.6bn. SEOUL also rose on hopes of a resolution of domestic political problems, and of the Gulf crisis. The composite index added 8.53 to 710.56 in turnover of Won262.3bn, up from Monday's Won183.8bn.

MANILA was enthusiastic about company results, and the composite index improved 15.53 to 610.11. Philippine National Bank rose 11 pesos to 243 pesos on speculation that it would announce a large dividend. Philippine Long Distance Telephone added 12 pesos to 232 pesos on expectations of good third quarter earnings.

NEW ZEALAND welcomed the overnight advance on Wall Street and lower short-term interest rates with a 1 per cent gain. The Barclays index rose 13.18 to 1,290.79 as turnover more than doubled to NZ\$12m from Monday's NZ\$5.8m.

Europe's chemical shares feel the cyclical squeeze

The only protection has come from companies' oil or pharmaceutical interests, writes Clive Cookson

THE CHEMICALS sector includes several of Europe's worst performing stocks this year. The problems of Germany's "big three" - Bayer, BASF and Hoechst, the latter with results today - have been the focus of Frankfurt market's daily diet of news and investment argument; the same problems apply to the rest of Europe.

A cyclical downturn, followed by the Gulf crisis, has already cut profits substantially among bulk chemicals companies - and a further fall in earnings is expected in 1991. Specialist pharmaceuticals manufacturers, meanwhile, are regarded as a separate investment category.

Norsk Hydro, of Norway, is the 1990's only star performer in the bulk chemicals field and its strength, with third quarter profits up 82 per cent, is due to its extensive oil reserves and rapidly increasing production, which have benefited from higher oil prices since the Iraqi invasion of Kuwait. The leap in oil profits more than compensated for a poor performance in petrochemicals and metals.

In other words, Norsk Hydro has been behaving like an oil stock, although most analysts still regard it as a chemical company. For other European chemical companies, which have small or negligible energy interests, the oil price rise has brought a painful squeeze. They are caught between a doubling in the price of naphtha, the main oil-based ingredient for petrochemicals, and an inability to pass on these increased raw material costs to customers facing a recession.

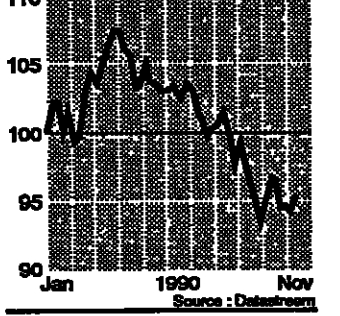
The leading Dutch chemical companies, Akzo and DSM, are typical, with third quarter prof-

its down 26 per cent and 19 per cent respectively. Akzo's results were somewhat worse than expected and analysts fear that the company may cut its dividend. DSM did better than expected and the dividend seems to be safe. Akzo's share price performance has been considerably worse than DSM's, with falls from this year's peaks of 53 per cent and 37 per cent respectively.

Ms Jackie Ashurst, European chemicals analyst at James Capel, warns: "The

Chemicals

FT-AWI relative to the FT-AWI Europe ex-UK local currency, released 110



third quarter results may not show the full extent of the damage to the industry and the fourth quarter could be considerably worse." Most companies did not feel the effect of higher raw material costs until September.

Mr Alastair Kilgour at BNP Securities comments: "The market has not yet fully discounted the bad news to come, including dividend cuts. The prices of chemical stocks as a whole have not reached their bottom yet although they are not far off it. There could be another 10 per cent fall."

Mr Kilgour adds, however, that chemicals will be one of the first cyclical sectors to come back into favour when investors see some sign of an upturn in the world economy. The worst performing large chemical companies have had to cope with corporate problems on top of poor industrial fundamentals. The striking example is Enimont, of Italy, where management has been distracted by the bitter and still unresolved dispute between its two 49 per cent owners, Montedison (private sector) and ENI (public).

The share price of Enimont - 20 per cent of the stock is available for stock market trading - is close to its low point for the year, currently suspended at 1,995 compared with a 1990 high of 1,670.

Montedison has performed even worse, down from a 1990 peak of 1,210 to 1,135; but some analysts believe that, when the Enimont ownership is eventually resolved, Montedison shares will rise substantially.

Rhône-Poulenc, of France, is a state-controlled company with quoted investment certificates, which have been hit hard by special factors this year. It has taken on a lot of debt to finance acquisitions, particularly in pharmaceuticals. Next year Rhône-Poulenc can look forward to significant earnings from Rhône-Poulenc Rorer, its new US pharmaceutical company hit by \$300m of restructuring costs in 1990.

Pharmaceuticals are said to be virtually recession-proof, and some European chemical companies, particularly Swiss majors such as Ciba-Geigy, have relied on drug sales this year to cushion the cyclical fall in bulk chemical earnings.

EUROPE

Bourses close disappointed after early rises

AN EXPECTANT FT-SE Eurotrack index, up 10.70 at 960.86 on Monday and another 10.30 at 971.16 at yesterday's opening, closed disappointed, only 0.80 higher at 961.96. The FT-SE 100 found themselves unable to sustain the overnight mood in Wall Street and Tokyo, writes Our Markets Staff.

FRANKFURT had been 2 1/2 per cent higher in the pre-bourse, said Ms Barbara Altmann, a Frankfurt-based analyst, but it slid through a rise of 3.94 to 616.98 in the FAZ index at mid-session to one of only 0.67 to 1,402.91 in the DAX at the close.

Volume rose from DM4.2bn to DM5.4bn. Brokers raised share prices and nibbled at stocks in the morning, said Ms Altmann, but they cleared their positions when orders failed to appear.

Hoechst produced a 22 per cent drop in profits after nine months, and its shares dropped DM4.20 to DM17.9. However, the drop was expected, and there may have been some profit-taking after a DM6.30 rise in the stock over the previous two trading days.

Elsewhere, there was strength in specialist chemical and consumer stocks such as Schering and Beiersdorf after good results and weakness in construction stocks - the latter in spite of Hochtief's assertion that the German construction boom has continued so far this year.

PARIS finished higher, but off its best, the CAC 40 index closing up 12.79 at 1,610.13 after reaching 1,627.97.

Activity focused on Eurotunnel, its rights issue, traded separately from the shares since Monday, dropped 32 centimes to FF3.44 with 3.5m units exchanged, while the shares lost 96 centimes to FF2.34 with 1.8m changing hands.

Schneider, the construction company, gained FF2.7 or 4.6 per cent to FF26.15 and Source

Perrier rose FF1.30 to FF11.237 after the bourse announced that they would be included in the CAC 40 index from December 10. They will replace Danes, following its merger with Lyonnaise des Eaux, and Merlin Géra, a subsidiary of Schneider.

Among other rising stocks, Peugeot gained FF13.50 to FF59.04 on 140,700 shares. AMSTERDAM's CBS Tenacity index closed at 94.6, down 0.1, after reaching 95.5 earlier. Most of the trading was professional, as institutions stayed out of the market.

PolyGram, the recorded music group, dropped F1.80 or 5.4 per cent to F15.90 on the news that James Capel, the brokers, had downgraded 1990 and 1991 earnings forecasts by 10 per cent because of takeover and other costs, and the weakness of the dollar and sterling.

Nat-Ned, the insurer, slipped

90 cents to F14.60 amid shareholder dissatisfaction with the terms of the merger with NMB Bank, which eased 40 cents to F14.12. Other insurers were also weak, with Aegon falling F1.40 to F11.07.50.

MILAN finished slightly higher, the Comit index rising 3.02 to 532.40 after a string of new lows, but there was trouble after the close.

Stocks in Mr Carlo de Benedetti's stable suffered on Olivetti's plans to reduce its international workforce, the office equipment manufacturer itself losing L87 to L3,580 after hours and Cir, the holding company, falling L70 from an official close 2 per cent higher at L2,850.

BRUSSELS edged higher in thin trading, the cash market index rose 12.95 to 5,140.75. Against the trend, Barco, the electronics company, fell another BF54 or 3.7 per cent

to BF11.400. Carnegie International, the London broker, issued a "sell" recommendation this week on fears that Barco would not achieve the improvement in second-half profit expected by the market.

In the steel sector, Cockerill Sambre rose BF2 to BF11.40 and Arbed added BF20 to BF3,035; co-operation talks between the two companies were said to be deadlocked.

MADRID saw the general index close 0.20 up at 231.70, after 233.57 at the end of the morning session. Fears of a poor inflation figure for October, due today, tipped shares off their highs.

Repsol fell Ptas2 to Ptas2.145 after announcing a 5 per cent rise in nine-month profits. ZURICH closed with the Credit Suisse index 3.6 higher at 476.2 in thin volume as profit-taking and the earlier opening in New York eroded early

gains of nearly 1.5 per cent. STOCKHOLM achieved a rise of 1.8 per cent, the Affärsvärlden General index closing 15.4 higher at 874.7 in turnover up from SKr161m to SKr229m. Astra, the pharmaceutical company, accounted for roughly a fifth of total volume.

Astra's "A" non-restricted shares closed SKr25 higher at SKr515 on hopes of a 30 per cent increase in profits in today's interim statement, which will lead a string of earnings reports from top Swedish companies.

COPENHAGEN retreated steadily after an early advance. The bourse index closed 4.1 or 1.3 per cent lower at 339.08 as Gulf worries resurfaced. ATHENS rebounded after recent declines, with the general index up 29.92 or 4 per cent at 782.05; but ISTANBUL lost 2.5 per cent as its index closed at 3,467.73, down 88.45.

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Norway (N.Nr.)	09546/8335643	2,500	1,888	1,400	770
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FT-ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS	MONDAY NOVEMBER 12 1990						FRIDAY NOVEMBER 9 1990						DOLLAR INDEX			
	US Dollar Index	Day's Change %	Pound Sterling	Yen Index	DM Index	Local Currency Index	US Dollar Index	Pound Sterling	Yen Index	DM Index	Local Currency Index	1990 High	1990 Low	Year ago (approx)		
Figures in parentheses show number of lines of stock																
Australia (77)	123.83	+0.6	93.55	100.74	95.31	105.71	+0.8	7.49	123.13	92.81	100.95	95.23	105.08	158.31	118.98	148.48
Austria (19)	189.92	+1.2	151.03	162.65	153.88	153.81	+0.8	1.78	197.62	148.98	182.03	152.83	162.75	285.63	178.57	146.37
Belgium (15)	138.89	+0.7	104.93	112.33	108.59	104.22	+0.5	7.54	137.95	103.92	113.09	108.27	124.77	180.02	127.98	138.54
Canada (120)	124.54	+0.1	94.16	101.39	95.93	105.23	+1.1	3.79	122.81	92.64	100.77	92.52	105.16	158.85	148.98	130.72
Denmark (33)	254.95	+0.4	192.60	207.41	198.24	198.78	+0.1	1.51	253.90	181.37	208.17	198.35	198.66	277.62	234.05	213.35
Finland (25)	104.82	+0.3	76.96	85.03	80.45	77.59	+0.2	3.93	104.77	78.25	93.41	80.56	77.82	152.29	96.91	121.26
France (122)	118.88	+1.2	104.62	112.57	106.29	106.38	+0.6	3.79	137.28	103.47	112.54	103.16	107.56	168.85	148.98	130.72
Germany (91)	135.17	+0.1	95.36	102.71	97.19	102.71	+0.6	2.87	135.45	100.71	102.71	95.05	103.29	163.29	131.28	131.28
Greece (12)	105.77	+0.5	80.77	97.74	92.48	102.32	+0.6	5.50	119.50	90.97	97.97	92.42	119.54	147.49	112.24	116.86
Ireland (17)	149.42	+1.1	112.88	121.56	111.01	118.26	+1.8	4.50	151.03	113.84	123.82	116.80	118.16	198.57	139.04	95.32
Italy (91)	81.23	-0.3	61.36	68.08	62.82	67.59	+0.8	0.84	81.50	61.43	66.61	63.15	68.15	109.28	80.67	87.49
Japan (454)	128.25	+0.1	95.36	102.71	97.19	102.71	+0.6	2.87	135.45	100.71	102.71	95.05	103.29	163.29	131.28	131.28
Japan (33)	242.25	+0.2	148.21	155.45	149.57	201.16	+0.2	3.12	153.21	145.03	159.40	149.41	200.97	250.99	192.82	193.72
Mexico (12)	540.32	-0.2	408.19	439.57	415.89	1732.69	+0.0	4.01	541.38	408.63	443.88	418.68	1732.85	551.41	324.53	298.97
Netherlands (41)	134.19	+1.6	101.58	109.17	103.29	102.34	+1.1	5.25	132.09	99.55	108.30	102.16	101.20	149.03	127.56	127.56
New Zealand (16)	48.29	-0.1	36.38	40.71	38.10	39.10	+0.0	0.12	48.29	36.38	40.71	38.10	39.10	48.29	36.38	40.71
Norway (23)	229.33	+1.1	173.25	186.57	175.62	179.90	+0.5	1.72	229.46	172.95	187.18	177.46	180.67	276.70	202.34	172.91
Singapore (25)	152.65	+0.8	115.32	124.19	117.50	122.22	+0.7	3.67	153.39	114.11	124.12	117.07	119.28	209.24	147.24	157.34
South Africa (90)	184.66	-1.3	124.39	133.95	128.73	132.08	+0.6	4.12	168.88	125.77	136.80	122.04	127.67	251.39	151.01	168.43
Spain (42)	148.77	+2.3	112.39	121.03	114.51	105.66	+2.3	5.25	145.37	109.57	119.18	112.42	103.30	182.25	128.54	133.98
Sweden (27)	165.45	+1.7	125.58	136.64	128.63	135.64	+1.3	2.57	163.67	124.19	135.19	128.50	134.90	195.07	173.01	173.01
Switzerland (58)	92.40	+1.1	69.61	75.16	71.13	71.61	+1.1	2.95	91.36	69.57	74.92	70.67	70.91	100.77	85.00	95.82
United Kingdom (259)	151.15	+0.3	121.75	131.08	124.83	121.75	+0.5	3.69	160.70	121.12	131.74	124.26	121.12	178.18	139.87	143.06
USA (533)	128.67	+1.3	97.39	104.95	99.20	128.67	+1.3	5.82	128.46	95.32	103.68	97.30	128.46	148.95	118.98	137.98
Australia (933)	135.91	+0.9	102.67	110.56	104.61	103.80	+0.8	4.45	134.70	101.53	110.44	104.18	103.01	157.65	124.91	124.22
Nordic (112)	180.37	+0.8	128.29	146.74	138.94	137.76	+0.4	2.20	176.87	124.82	148.68	138.43	137.15	233.29	172.38	166.96
Pacific Basin (655)	125.64	+0.8	94.16	101.39	95.93	105.23	+1.1	3.79	122.81	92.64	100.77	92.52	105.16	158.85	148.98	130.72
Pacific Basin (1618)	130.17	+0.8	96.33	105.89	100.18	104.16	+0.4	2.61	128.11	97.32	105.85	99.84	103.79	174.18	116.03	116.03
North America (953)	128.53	+1.9	97.10	104.57	98.94	127.31	+1.9	3.82	126.16	95.09	103.44	97.59	124.99	148.43	119.26	135.55
Pacific Ex. UK (864)	120.21	+1.3	86.94	97.69	92.40	93.12	+1.0	5.38	118.43	89.27	97.12	91.61	92.24	146.82	109.94	111.67
Pacific Ex. Japan (201)	117.73	+0.5	88.96	85.79	82.53	104.45	+0.5	6.58	117.12	88.29	96.04	90.29	103.88	148.72	116.03	131.67
Pacific Ex. USA (219)	120.16	+1.3	96.33	105.89	100.18	104.16	+0.4	2.61	128.11	97.32	105.85	99.84	103.79	174.18	116.03	116.03
World Ex. UK (2044)	126.80	+1.3	95.04	102.35	96.84	111.39	+0.9	2.73	124.19	93.61	101.83	95.05	110.39	162.00	112.10	150.82
World Ex. Japan (1895)	128.72	+1.2	97.34	104.73	99.08	112.26	+0.9	3.05	127.19	95.87	104.29	98.37	111.26	181.04	116.03	150.12
World Ex. USA (2283)	131.61	+1.4	99.43	107.08	101.32	117.58	+1.3	4.17	129.51	97.85	106.44	100.41	116.03	151.39	124.31	133.30
The World Index (2343)	128.94	+1.2	97.41	104.90	99.25	112.40	+0.9	3.06	127.43	95.06	104.48	96.56	111.41	162.05	116.33	150.20